





## NEWS: EUROPE

## Russia and Ukraine slip toward Slav 'cold war'

**M**R LEONID Kravchuk, the Ukrainian President, will not be a wholly welcome guest when he arrives in the US next week for meetings with President George Bush. He is seen as indulging in too much brinkmanship of the most dangerous kind in his relations with neighbouring Russia.

There is a knot of issues between the two Slav states. One part of that is now being discussed between representatives from both in the Ukrainian port city of Odessa - control of the Black Sea Fleet. Both states are vying for control over this 380-ship, 70,000-man navy, now largely militarily obsolete.

Marshal Yevgeny Shaposhnikov, the head of the Commonwealth of Independent States armed forces, said in Odessa yesterday that the talks would be very difficult and that Ukraine should have "at the maximum" 25 per cent of it. Nevertheless, that was a shift in the Russian position from one of claiming total control, and one which may make a compromise possible.

Beyond the fleet dispute, however, are larger issues, all of which have their roots in the dissolution of the Soviet Union in which the two states were the largest and most influential

members, and in the subsequent explosion of nationalist sentiment on both sides of their borders. That sentiment puts such pressures on both President Kravchuk and President Boris Yeltsin of Russia that a broader compromise is increasingly difficult.

More important than the Black Sea fleet to both states is the Crimea, where the fleet is based. Until 1954, it was Russian territory; since then it has been Ukrainian, but the population is mainly Russian and in two months' time it is to vote in a referendum on the question of independence and of subsequent association with "another state" - presumably Russia.

Yesterday, Ukraine's parliament, in a move supported by a majority of deputies who it seems hope to avoid a referendum, proclaimed the Crimea as an "autonomous part of the Ukraine". However, almost half the 23 deputies walked out in protest, still demanding full independence.

Most important to the international community is control of the nuclear arsenal, both strategic and tactical.

No defence expert in Moscow or Kiev can give a precise figure of the tactical weapons in Ukraine - but a

## John Lloyd, Judy Dempsey and Chrystia Freeland on tensions over nuclear arms, the Black Sea Fleet and the Crimea

general estimate is of at least a thousand. Under an agreement with the CIS earlier this year, Ukraine said that these weapons would be moved to, and dismantled in, Russia by June 1992. The reductions form part of the Intermediate Nuclear Forces Treaty signed between Moscow and Washington in 1987.

At the beginning of March, the Kiev government stopped transferring the weapons after about half had been moved - on the grounds that it did not believe that Russia was dismantling them, and that Russia would use them to increase its own arsenal.

After many bilateral meetings between Ukrainian and Russian officials, both sides confirmed that the tactical weapons would start moving again - though on the Russian side, the foreign ministry has said it has "yet to see evidence of movement".

Moving the 176 strategic Intercon-

tinental Ballistic Missiles (ICBMs) is proving still more difficult. Under the Start (Strategic Arms Reduction Treaty) agreement signed between the US and the former Soviet Union in Moscow in July 1991, the missile forces in the CIS must be cut from 9,700 to 4,900 by 1994. This includes 130 of the ICBMs stationed in Ukraine.

Ukraine has agreed to give up this number - but the status of the remaining 46 SS-24 ICBMs, with 10 warheads each, remains contentious. Mr Kravchuk, in advance of his US visit, now insists on security guarantees from the West in return for their dismantling - citing "territorial claims" on Ukraine from Russia as the reason for his caution.

On the Russian side, Mr Andrei Kozyrev, the foreign minister, has doubts about Ukraine's commitment to a nuclear-free status. He and other Russian officials argue that

Ukraine wants to retain the 46 ICBMs as a means of protecting its independence, and of securing a seat at the table where Start II will be negotiated.

"It is clear that the [first] Start treaty was a bilateral treaty between the US and the former USSR. Whether you like it or not, Russia... should be the one which will ratify that treaty. The question for us is how many nuclear states will emerge in the former USSR," said Mr Kozyrev.

"At the same time, Ukraine is demanding a status as a party to [ratifying] the Start treaty, [yet] it speaks of signing the Non-Proliferation Treaty as a non-nuclear state. This is a contradiction in terms," he added.

Mr Alexander Savelyev, head of the Independent Institute for National Security and Strategic Studies in Moscow, said: "The question of who should control the nuclear arsenal is seen by the Ukraine as a matter of prestige, compounded by a feeling that it still sees Russia as a threat to its independence. In this sense, these 46 ICBMs could be used as a bargaining chip."

Meanwhile, in Moscow, conservative deputies at the recent Russian

congress tabled a motion questioning the legality of the decision by Mr Nikita Khrushchev, a former Soviet leader (and a Ukrainian), to transfer the Crimea from Russia to the Ukraine in 1954.

But the last thing Russian government officials and defence experts in Moscow want is any re-drawing of the internal borders of the former Soviet Union.

"Borders should not be changed in this period of transition. It is too dangerous. Where would it stop? The problem is the influence of nationalist forces in Russia who could push for these territorial changes," said Mr Alexander Pankin, deputy editor of International Affairs, the Moscow-based foreign policy journal.

The next few weeks should tell if compromises on the fleet, on Crimea and on possession of the weapons are possible: realistically, that is all the time both states have to broker a deal.

Beyond that, the pressures from nationalist forces, rising faster the more pronounced their economic crises become, will drown out moderate voices and force a retreat into armed camps to a position now becoming all too thinkable: a "cold war" between the Slav neighbours.

## Prague takes leaf from EC tax book

By Ariane Genillard in Prague and Anthony Robinson in London

THE CZECHOSLOVAK federal parliament has adopted a series of new tax laws modelled on European Community practice which will broaden the tax base and put state finances on a sounder footing.

A whole raft of new taxes - including value added tax, personal and company income taxes, real estate taxes, inheritance and gift taxes, and environmental taxes - comes into effect from January 1, 1993. They will replace the former communist system which relied heavily on "profits taxes" levied on state-owned industry and turnover taxes which have proved increasingly difficult to collect.

The tax bills presented by Mr Václav Klaus, federal finance minister, set the corporate income tax rate at 45 per cent and maximum personal income tax rate at 47 per cent. The federal parliament also recently approved a value-added tax of 23 per cent and a reduced, 5 per cent rate, on essential goods. The finance minister estimated the introduction of VAT would lead to a 7 per cent rise in prices next year while the general shift of the tax burden onto individuals and consumers will raise living costs substantially.

Joint ventures involving foreign partners will fall under the new tax structure from January 1, 1993, unless they have negotiated the currently available two-year tax holiday. Joint ventures without this tax holiday now pay 40 per cent corporate tax instead of the 55 per cent rate paid by local enterprises.

The parliament also adopted a law regulating the private investment funds recently created to benefit from the country's privatisation programme. The law aims to protect citizens who have given their vouchers entitling them to shares of newly-privatised enterprises to such funds for management. It stipulates that funds must diversify their assets and cannot hold more than 25 per cent of any one company.

## Poles told of threat to growth

By Christopher Bobinski in Warsaw

ANY loosening of Polish monetary policy this year would dash hopes of reversing a two-year recessionary trend, the government's Central Planning Office (CUP) warned yesterday as the government prepared for a new round of talks with the International Monetary Fund on a suspended \$1.6bn extended facility.

Mr Jerzy Rybczyński, responsible with Mr Andrzej Olechowski, finance minister, for economic policy, said yesterday that positive first quarter trends suggested the economy could bottom out to produce zero growth this year after an 8 per cent fall in gross domestic product last year, and a 15 per cent fall in 1990.

If budgetary and other monetary targets were adhered to, exports should grow by 6 per cent and imports fall by 3 per cent, he added.

However, the CUP warned that if the budget deficit were allowed to exceed the 5 per cent of GDP limit or the government bowed to union pressure for higher wages, GDP could fall a further 5 per cent.

## Shake-up urged in EC car and aircraft sectors

By Andrew Hill in Brussels

THE EUROPEAN Commission yesterday proposed improvements in research and training programmes for the EC aircraft and motor industries as the centrepiece of a series of suggestions for making both sectors more competitive internationally.

The long-awaited Commission documents - launched simultaneously by Mr Martin Bangemann, the industry commissioner - follow an examination of the state of the two industries. The Commission has concluded that neither industry is in crisis, but that both face big challenges over the next decade.

Companies hoping for more concrete financial support from Brussels are likely to be disappointed with the documents, however. In line with the broad industrial policy paper produced in December 1990, the Commission steers clear of specific funding commitments in both sectors, and aims instead to encourage the companies themselves to take action.

"The European automobile industry is certainly competitive, although it has some weak points," said Mr Bangemann yesterday. "These can take care of themselves if we provide the necessary accompanying measures."

In the automotive sector, the Commission believes that EC production will rise to 16m vehicles in the year 2000, compared with 13.7m in 1991. But at the same time, EC manufac-

## CARBON TAX MAY BECOME BINDING

The European Commission still appears to be backing a mandatory EC-wide "carbon tax" to reduce energy pollution, but leaning towards making it conditional on main industrial partners pledging similar action at the June "earth summit" in Rio, David Buchanan reports from Brussels.

The EC executive yesterday debated the controversial tax - strongly opposed by industry but championed by environmentalists - but postponed a decision because too many of its 17 members were absent.

Most of those present were said to favour a binding tax on fossil fuels, which like all EC fiscal measures must get unanimous approval of the 12 governments, on condition that countries such as the US and Japan match it. The EC accounts for 13 per cent of the world's carbon dioxide emissions, the US 23 per cent and Japan 5 per cent.

Brussels is also weighing proposals to encourage energy saving and efficiency and to promote renewable sources of energy.

ment on imports. Aircraft manufacturers face a more varied series of challenges, according to the Commission, including a drop in military orders, dollar exchange rate fluctuation and fragmentation of Community research funding.

In the motor industry, the Commission's principal suggestions include:

● Improved co-operation on R&D between manufacturers, including greater emphasis, as in Japan, on exploiting the results of so-called "pre-competitive" research.

● A new emphasis on prevention rather than cure of unemployment, including improved on-the-job and general training schemes and greater collaboration between car-makers and training colleges to anticipate redundancies.

● Encouragement for the EC's 3,200 equipment manufacturers to collaborate in competing with Japan's more streamlined equipment sector.

In the aircraft sector, the main points include:

● A suggestion that there should be "substantial" Community support for research and technology in the EC's 1994-98 research programme, although no specific figure is mentioned.

● Establishment of a working group to examine ways of coping with exchange rate fluctuation, which could include a self-financed exchange rate guarantee scheme.

● Improved training, and greater co-operation with east European aircraft manufacturers.



A Croatian soldier takes cover behind a car during a street battle with Serbian forces in Mostar, Bosnia.

European Community struggles to get peace talks started in Lisbon

## Fighting intensifies in Bosnia

By Laura Silber in Belgrade and Patrick Blum in Lisbon

THE SECURITY situation in the newly independent, former Yugoslavian republic continued to deteriorate yesterday as the leaders of Bosnia's three national communities gathered in Lisbon for European Community-sponsored peace talks.

EC observers stationed in three towns were recalled to their headquarters for consultations but also because their security could no longer be guaranteed.

Leaders of Bosnia's Slavic Muslims, Serbs and Croats appear to agree only that the urgent despatch of United Nations peacekeepers could curb the violence; beyond that, the warring factions remain as far apart as ever.

In Lisbon, preliminary bilateral talks continued into the evening, with the opening of full discussions being continually delayed. Officials hoped the arrival of Mr Alija Izetbegovic, Bosnia's Muslim president, would be the beginning of substantive talks, but prospects were dimmed when he said he could only be there for one day.

"I have come here to explain

the situation... to the European Community," he said, "I cannot be absent from the state for more than one day."

Funding the UN peace-keeping force in Croatia created serious problems for the secretariat in New York and the international community have indicated their considerable reluctance to become involved still further in this seemingly intractable Balkan crisis.

Meanwhile, the EC and the US appear to have backed down from warnings to Serbia of political and economic isolation for its role in destabilising Bosnia. Instead, they appear to have given President Slobodan Milosevic leeway to try to stop the fighting by bringing paramilitary units to heel. Diplomatic pressure on Mr Milosevic eased somewhat when the US revised its position and placed part of the blame for the violence on Croatia, which it suspects of aiming to divide Bosnia with Serbia.

Economic sanctions, it is argued in Belgrade, risk strengthening support for Mr Milosevic by bolstering popular resentment of "western interference". Many fear further deterioration of the economy would give rise to an ultra-nationalist administration. Sanctions would also hurt the already hard-hit economies of Bosnia and the independence-seeking Macedonia.

Hunger already threatens Bosnia's 4.3m inhabitants for the first time since the second world war. Serb road blocks have all but stopped the transport of foodstuffs and relief supplies. Serbia has banned most exports of food to Bosnia. Factories, not yet damaged by war, have had to cut production for lack of raw materials.

At least 350 people have been killed in the fighting over Bosnian independence. The UN High Commissioner for Refugees says each day 20,000-30,000 refugees flee war-torn towns bringing the total to 430,000 refugees in the last six weeks of fighting. Towns are being destroyed. At least eight people were killed overnight in Mostar, southern Bosnia, after four days of bombardment by the federal army.

Serb irregulars backed by the federal army have seized about half of Bosnia's territory. The continuing violence indicates their refusal to accept an agreement reached through EC-brokered talks.

General Blagoje Adzic, the acting federal defence minister, sent a letter yesterday to Mr Alija Izetbegovic, Bosnia's president, refusing to withdraw from the republic, claiming the army represented more than 80 per cent of the population - the Serbs. Serb leaders from Banja Luka, the capital of the self-proclaimed Serbian Krajina in Bosnia, have said they will prevent "a single bullet" from leaving the region in the event of an army withdrawal.

## French industrialists feel more confident

By Alice Rawsthorn in Paris

CONFIDENCE among French industrialists is increasing, according to the latest official figures, fueling hopes that the economy may recover momentum later this year.

While France's economy has not suffered to the same extent as that of other countries, its growth rate has slowed over the past year, reflecting the impact of high interest rates on domestic demand and the effect on exports of recession in other countries.

Inside, the state statistics institute, yesterday confirmed that the economy had grown by just 1.3 per cent in 1991, compared with 2.3 per cent in 1990 and 4.1 per cent in 1989.

However, the institute's survey of industrial confidence suggests that there are already

signs of improvement, particularly in export markets. Industrialists questioned expected the overall level of demand to stabilise after falling since October 1990.

Confidence was strongest on the export front, where growth of 2 per cent was predicted. The car industry and other areas of the transport sector (apart from airlines and aerospace) were also confident of recovery in the domestic market.

However, respondents did not expect to see an alleviation of the financial pressures on their companies. The cost of production rose by about 0.2 per cent in the first quarter of this year and was expected to rise again, by 0.2 to 0.4 per cent, over the next few months.

## Pledge to cut total of long-term jobless

By Ian Davidson in Paris

THE French government yesterday committed itself to bringing down long-term unemployment, which now accounts for some 350,000 out of the jobless total of 2.8m.

Meanwhile, the budget ministry indicated partial privatisations of state-owned companies should bring in an extra FF100m (11m) which could be channelled into the attack on unemployment. But the ministry did not specify which companies might be earmarked.

The unemployment plan described in yesterday's cabinet meeting by Prime Minister Pierre Bérégovoy as "unprecedented", will ensure every long-term unemployed person will be interviewed between now and October, and offered a job, a training or some form of

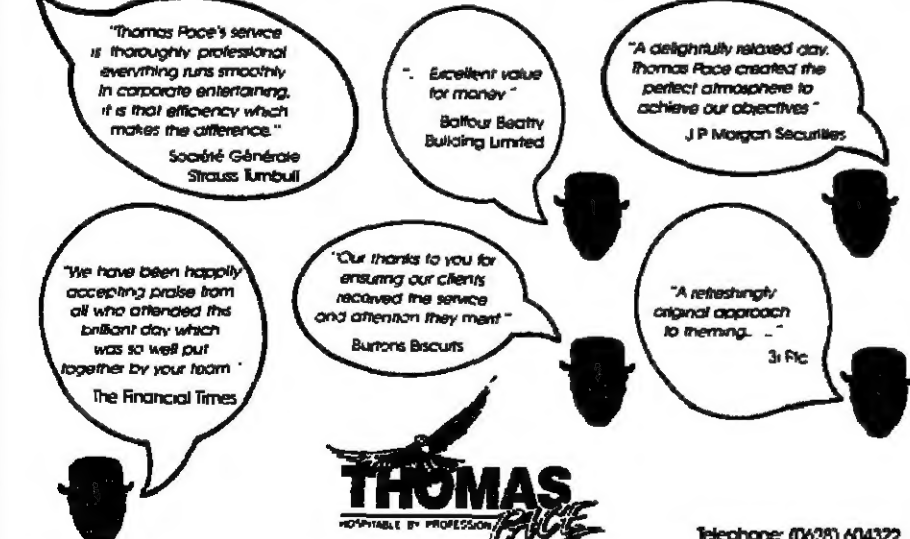
community service. The government believes about a quarter of those unemployed for over a year have some qualification which should help find them a job fairly quickly, while another 20-25 per cent need extra training. Some of the least qualified could be offered part-time community service work at a minimum wage.

Mr Georges Fauriol, president of Marcegaglia, the French property company, has been charged with failing to disclose adequate information to the French stock market authorities on share dealings during his company's raid on Société Générale, the French bank, in 1988. Six other people have been charged with insider dealing during the raid, including Mr Jean-Claude Naudy, a former senior executive of Société Bérégovoy.

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# Neat deal could be an own goal for Bonn

Kohl may appear calm in the Genscher aftermath, but has little reason to be so, writes Quentin Peel

SOME would say it was a triumph of German democracy. A neat deal worked out in smoke-filled rooms, to ensure a smooth transition after the sudden resignation of Mr Hans-Dietrich Genscher, the grand old man of German foreign policy, was dramatically unveiled in five hours of stormy debate by a group of elected parliamentarians. They ensured a popular choice to be the new Foreign Minister, not a political one.

Others see it as an extraordinary, if all too familiar, demonstration of the incoherence of Bonn's coalition politics, where all dirty linen is washed in public, and Chancellor Helmut Kohl fails to provide firm leadership to keep his partners in line.

Inevitably, there is an element of truth in both views. The departure of Mr Genscher from his job, not only as foreign minister but as deputy chancellor, the departure indeed of the most popular single politician in the government, could not happen without an upheaval.

It has disturbed the fine balance of the Bonn coalition; indeed, it threatens to shake it to its foundations. It has exposed the weakness and lack of leadership within his own Free Democratic Party (FDP), where a new generation is squabbling over the succession of a party which has always

enjoyed an influence far beyond its 10 per cent-odd popularity in the polls. It has exposed the divisions, both political and personal, within the ruling coalition, in which the FDP on one side, and the Bavarian Christian Social Union (CSU), very Catholic and conservative, on the other, have always been close to open warfare. It has exposed Mr Kohl's natural inclination to solve any problems he faces through inaction, or tinkering, not through decisive action.

Criticism of the coalition and Mr Kohl came yesterday from unlikely quarters. Mr Martin Schulz, editor-in-chief of Die Welt, the conservative newspaper which is normally a staunch supporter of the government, wrote a thundering piece under the headline: "The Coalition Totters".

He attacked the FDP and Mr Genscher for the timing of his departure. He attacked Mr Kohl for allowing himself to be pushed around over such a key post. He expressed sympathy for the plight of Mr Theo Wiegand, Finance Minister and leader of the CSU, who was so obviously sidelined from the whole debate.

He accused Mr Genscher, the arch-manipulator of German domestic politics, of possibly seeking to undermine the entire coalition with his resignation, force Mr Kohl into an unwelcome "grand coalition" with the Social Democrats, and

## How Germany's coalition government works

### Key figures



Helmut Kohl  
CDU, Chancellor



Theo Wiegand  
CSU, Finance Minister



Jürgen Möllemann  
FDP, Deputy Chancellor

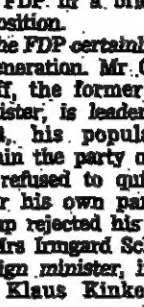


Hans-Dietrich Genscher  
FDP, Foreign Minister

### Breakdown of coalition vote in December 1990 election



Cabinet seats



**Cabinet portfolios**  
CDU: Chancellor, Interior, Employment, Defence, Family & Seniors, Women & Youth, Transport, Environment, Post & Telecommunications, Research & Technology, Minister in the Chancellor's Office.  
FDP: Foreign Affairs, Justice, Economy, Housing & Construction, Science & Culture.  
CSU: Finance, Agriculture, Health, Economic Co-operation

thus regenerate the forces of his FDP in a brief period of opposition. The FDP certainly needs that regeneration. Mr Otto Lambrecht, the former economics minister, is leader only until 1994, his popularity even within the party on the slide. He refused to quit yesterday after his own parliamentary group rejected his nomination of Mrs Irmingard Schwastzer as foreign minister, in favour of Mr Klaus Kinkel, but his

authority has been terminally weakened. Mrs Schwastzer, Mr Kinkel, and Mr Jürgen Möllemann, the current economics minister, have long been jostling for the succession. The FDP party leader is the king-maker in all Bonn coalitions.

With his nomination by the party on Tuesday night to become deputy chancellor, Mr Möllemann must be well-placed to achieve the party leadership. Yet the jockeying continues, and the FDP leadership is committed to continual point-scoring off its partners in the coalition.

The coalition has been undermined for months by a series of key issues on which Mr Kohl has simply failed to negotiate a consensus. The most important is the question of asylum-seekers.

matic right to demand political asylum to anyone who asks for it. They want it limited to countries with known political persecution.

The liberal instincts of the FDP are enraged, and the party refuses to comply: no change in the constitution.

The second issue is how to finance the care of old people in homes: the CDU wants to introduce a new element in social security payments to finance a public scheme, guaranteeing places in homes where they are needed. The FDP will not step further than a voluntary scheme that does not hit the private sector.

On neither of those issues has any progress been made in the year or more since the last election. There is simply a sense of drift.

Mr Kohl knows now that he still has 18 months breathing space before an absolute state of elections, national, regional and European, in 1994. That is why he seems so doggedly, bloody-mindedly relaxed.

Yet hanging over his co-sleeping coalition is the greatest challenge faced by any country in western Europe: the challenge of unification, of some how bringing the collapsed society and economy of east Germany up to the level of the west.

He may appear calm, but he has very little reason to be so. And 18 months is a short time in politics.

# Foreign Ministry heaves collective sigh of relief

By Quentin Peel in Bonn

FOR ALL the chaos and confusion surrounding the choice of a successor to Mr Hans-Dietrich Genscher as German foreign minister, there was an air of relief yesterday at the Foreign Office in Bonn.

Senior members of the foreign service feel that the candidate they would have most liked may well have emerged. "Of course we were stunned like everybody else by the minister's resignation," said one official diplomatically. "That does not mean everyone admired him all the time. But the vast majority had a lot of respect for him, not simply as the boss, but because of his achievements."

"He was part of the system in which we worked, and it will take a while to adapt to a machinery in which he no longer plays a part."

When Mrs Irmingard Schwastzer was instantly nominated for the succession by Mr Genscher's Free Democratic Party (FDP), some doubts were expressed. She had been a competent and hard-working deputy minister responsible for Europe. The feeling both among politicians and diplomats was that she did not really have the stature for the top job.

The fact that the FDP parliamentarians rebelled against their leadership, and replaced her with Mr Klaus Kinkel, the justice minister, brings to the job a man who understands the service from the inside, knows all the top diplomats, and was as close as anybody to the ubiquitous Mr Genscher.

He ran Mr Genscher's private office when he was interior minister; then he ran his private office in the Foreign Ministry; and then he became head of the ministry's vital planning staff, before moving in 1979 to run Germany's ailing intelligence service, the BND. "He had the opportunity to look into everything. He was the alter ego of Genscher at the time. And he got to know all the people who now form the senior staff in the service, both



Mrs Schwastzer at yesterday's cabinet meeting

at home and abroad," says a diplomat.

To that extent, they have no doubt that he will maintain his former master's priorities: commitment to the European Community and the Atlantic alliance, together with an energetic Ostpolitik to keep the doors open to eastern Europe.

What he will lack is perhaps the very personal, almost physical commitment to Ostpolitik which Mr Genscher had, thanks to his hometown of Halle in what used to be East Germany. Mr Kinkel comes from wealthy Swabia, in the south-west, and his instincts are inevitably more westward-looking.

He has an extremely high reputation from his career as a very political civil servant in Bonn: for competence, coolness, and the ability to master the most complicated brief. But he is not seen as simply a technocrat, ready to perform the role of glorified ambassador.

Even in the Foreign Office, and then at the Justice Ministry as state secretary, he was a very political animal, although he only joined the FDP as a signed-up member in January 1991, to become Justice Minister. He is not even a member of parliament, but he is "a man with a strong personality", according to a deputy from the rival Christian Democrats.

# Markets resist the confusion Berliners air pros and cons

By Andrew Fisher in Frankfurt

IF there is any sense of crisis about this week's events in Bonn and elsewhere, it has not communicated itself to the country's financial markets, at least not so far.

The confusion surrounding the choice of the new foreign minister has left markets fairly cold. Dealers said the stock market regarded it as just an "interesting and embarrassing side" since it did not call the stability or durability of the coalition government into question.

The gathering strike threat is a different matter. So far, the

public sector workers' action has not really bitten hard, though the union looks as if it is prepared for a long strike. In the engineering sector, warning strikes have begun but industry has not really been hit. Thus the DAX index on the Frankfurt stock exchange closed a mere 0.03 points lower at 1,784 yesterday in moderate trading, and the D-Mark closed little changed in quiet dealings at around DM1.66 to the dollar.

But while markets have discounted the present industrial action, things could be different if it lasts for some time. "The stock market has been prepared to accept these

strikes, but much will depend on what happens in the next week or so in the engineering industry," says Mr Nigel Longley, a Commerzbank broker. Companies, especially in the car sector, could be shut down quickly if the big IG Metall union hits key suppliers.

So while foreign and domestic investors have reacted with sang-froid to the first wave of strikes, their attitude could be very different if German unions confirm the impression of fast-rising labour costs by a determination to press for wage rises much higher than inflation. That could then give share prices a nasty shock.

By Leslie Collett in Berlin

BERLINERS were yesterday divided about the public sector dispute as post and telephone services became the latest target of the strikers in Germany's largest city.

Mr Peter Hoyer said business in the furnishings shop where he worked could be seriously affected if mail deliveries were halted for long. But, "as an ordinary citizen I agree with the strikers. We in the west are not being told the truth by our politicians about the costs we still face in financing unification". Greengrocer Horst Nordmann said the

strikes were "perfectly legitimate" as the government had rejected the pay claim.

Mr Werner Ascher, a lecturer at Berlin's Technical University, disagreed. "Public service employees could have set an example for others by dispensing with wage rises this time in order to help east Germany recover."

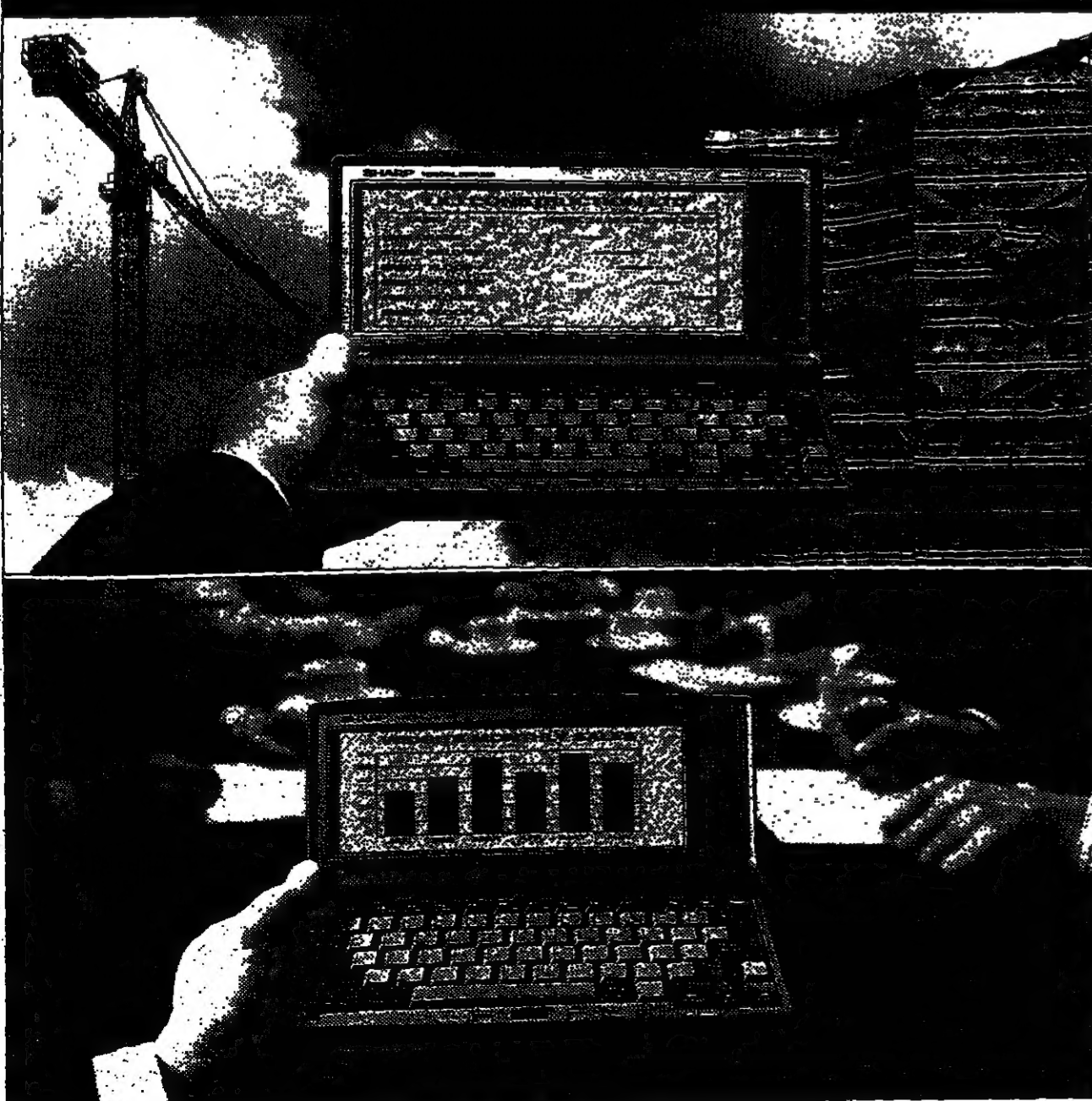
Mr Jan Treutmann, a student at the university, was highly critical of the strikers. Their actions were "very irresponsible" as the wage claims were far beyond what the economy could absorb. Most west Berliners said they were only marginally

affected by the selective strike by Bundespost and Telekom workers. Civil servants took over the work at the main postal distribution centre and three Telekom repair units.

A one-day strike which halted all public transport in west Berlin earlier in the week was overcome by commuters switching to cars and cycles.

The strikes thus far failed to impress the Italian waiters at the Amico restaurant in Charlottenburg district. They commented, like almost everything else in Germany, the strikes, planned long in advance and carried out to the letter, were predictably dull.

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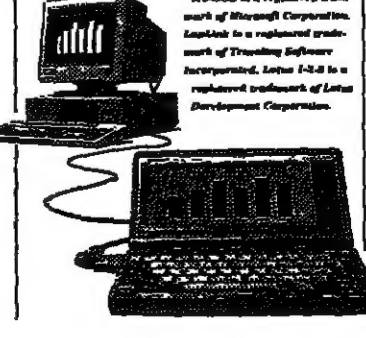
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## NEWS: INTERNATIONAL

## Bond's debts exceed A\$700m

By Kevin Brown in Sydney

MR ALAN BOND, the bankrupt Australian entrepreneur, has debts and contingent liabilities of more than A\$700m (\$397m) and assets of just over A\$1m, according to a statement of his financial affairs filed in the Federal Court yesterday.

The statement shows that Mr Bond, former chairman of Bond Corporation Holdings, does not own a home, and is living in an apartment in Cottesloe, Western Australia, for which he pays A\$200 a week rent.

His assets of A\$1,000 in cash, A\$2,669 in bank deposits and shares, a wristwatch worth A\$1,200 and A\$1,13m in paintings. Most of the paintings are claimed by the liquidator of Dalhold Investments, Mr Bond's private company.

The statement reveals the existence of 11 family trusts, some of which own property in New South Wales and Western Australia. However, Mr Bond says he has received no income from the trusts for two years.

Mr Bond says his only income is A\$155,000 a year in consultancy fees from two UK companies: Heydon, of Darlington, and Expo Development and Trading, of Jersey.

The statement shows Mr Bond paid A\$998,441 to lawyers and accountants over the last year as he sought to avoid bankruptcy. He also says he lost A\$10,000 in casinos in the last six months.

Mr Bond puts his debts and contingent liabilities at A\$411.8m, plus damages sought

by the liquidator of J.N. Taylor Holdings, former Bond Corp subsidiary, in relation to alleged mismanagement by Mr Bond and others. The damages sought have been quantified in court papers as in excess of A\$200m.

Mr Bond disputes many of the claims against him, including the action brought by J.N. Taylor. He also claims he is owed A\$265m, mostly by co-guarantors of an A\$358m bank loan to a Dalhold subsidiary.

The statement gives a fascinating glimpse into the life-style enjoyed by Mr Bond and his family during the boom years of Bond Corp in the late 1980s, when the company controlled assets worth more than A\$10bn and Mr Bond's personal wealth was estimated at more than A\$100m.

Between May 1986 and December 1989, Mr Bond gave his family cash and gifts valued at nearly A\$80m, including jewellery worth A\$10.7m to his wife Ellen, from whom he is being divorced.

Other presents include a watch worth A\$26,000 for his son Craig, a A\$233,000 bracelet for his daughter Susanna, 32, and a A\$93,000 Jaguar car for his daughter Jody, 36.

Mr Bond resigned as chairman of Bond Corp in September 1990, two days before the group announced an Australian record loss of A\$2.24bn.

Bond Corp is being restructured under a debt for equity swap which will reduce Mr Bond's holding from more than 50 per cent to 5 per cent.

Most of Bond Corp's assets have been sold.



Former glory: Alan Bond poses in his London home in the boom times before he was declared bankrupt

## Chinese struck by an epidemic of fake cures

By Yvonne Preston in Beijing

A DISINFECTANT spray allegedly able to kill the Aids virus in 30 seconds is one of many fake medicines on the Chinese market making extravagant and false claims for their curative powers.

Composed of medicinal plants and herbs, "Shenglu" can be rubbed or sprayed on, injected or gargled, says the advertising literature. It is one of a number of "anti-Aids" products, claiming to kill or prevent the spread of the deadly virus, which are available over the counter in Beijing department stores.

Chen Minzhang, health minister, called this week for a crackdown on illegal profiteering from imitating well-regarded traditional Chinese medicines. But despite the misleading claims made for the restorative herbal powers of anti-Aids products in particular, health authorities seem powerless to act or to help people distinguish genuine from false medicine.

The medical claims for some products are merely odd. SOD is an "anti-senility" toothpaste,

developed and manufactured by the Shanghai Toothpaste Factory which produces 600m tubes a year.

SOD (superoxide dismutase) Despite misleading claims made for fake medicines, the authorities seem powerless to act

toothpastes are believed to be able to resist senility in the human body, the Xinhua news agency reported with only a hint of scepticism.

Another Xinhua report from Taiyuan claimed a newly-developed traditional Chinese medical concoction could cure mental retardation. The product, Xingmaokang, is reported to have had a 95 per cent success rate in raising IQs without side effects.

Aids products are in a different category, as unscrupulous manufacturers play on people's fears of a terminal and terrible disease to make money, with widespread ignorance about Aids encouraging exploitation.

## Australian rate cut likely as quarterly inflation falls to zero

By Kevin Brown

MR JOHN DAWKINS, the Australian federal treasurer, yesterday forecast a cut in official interest rates in the wake of zero inflation in the three months to March.

Government figures showed that the consumer price index (CPI) was unchanged over the quarter.

The annual rate rose, however, from 1.3 per cent to 1.7 per cent, the

second lowest figure recorded since March 1984.

The CPI figures also showed that the underlying rate of inflation fell to 0.4 per cent from 3 per cent a year ago. This is the lowest rate of increase since publication of figures for underlying inflation began in 1971.

The unexpectedly low figures prompted the government to revise its inflation forecast for the year to

the end of June from 2.25 per cent to 3 per cent. The 1992-93 forecast was also revised downwards by one percentage point to 2.5 per cent.

Mr Dawkins said the figures removed any doubts about the possibility of cuts in official interest rates. However, he said the size of the forthcoming reduction would not be determined until the next meeting of the Reserve Bank of Australia board due on May 5.

"This figure certainly means that there is now room to have some relaxation of monetary policy, which will return a dividend to the community as a result of this substantial improvement on the inflation front," Mr Dawkins said.

Economists said the March quarter CPI outcome indicated that interest rates were likely to fall by one percentage point, rather than the 0.5 percentage point reduction the finan-

cial markets had been expecting.

The official cash rate was last cut by one point to 7.5 per cent in January. Official rates peaked at 18 per cent in January 1990 as the government tried to cool the overheated economy.

Mr Dawkins said there were "convincing signs" that Australia was recovering from a recession which led to six consecutive quarters of flat or negative growth in GDP.

## Bombs close McDonald's in Taiwan

THE TAIWAN franchisee for McDonald's has been forced to close all 57 of its hamburger outlets on the island for an unspecified period after two bombs exploded in McDonald's restaurants, leaving one policeman dead and three people injured, writes Luisetta Mude in Taipei.

Three other bombs were found and defused after telephone warnings. Extortion notes were also received by McDonald's staff before the bombings began on Tuesday, demanding payment of NT\$6m (\$184,000) in protection money.

Taiwan McDonald's chairman, Mr David Sun of the Quanta group, the privately owned franchisee, said: "It is the responsibility of our company not to concede to this kind of request."

Mr Sun is offering a reward of NT\$12m for information leading to the arrest of the culprits.

The incident spread such alarm that the prime minister held a special meeting with police to discuss the problem.

A government spokesman, Mr Jason Hu, said afterwards he hoped that the incident would not spread terror within society. "Our society has always been a peaceful and quiet one," he said. "People are not used to incidents of this nature."

## Sri Lanka violence kills 105

THE TAMIL Tiger separatist group in Sri Lanka has killed more than 55 Moslem and Sinhalese in a pre-dawn attack on an agricultural settlement in the country's eastern province which it claims as part of its traditional homeland, writes Mervyn de Silva in Colombo.

In retaliation, armed Moslems have killed 50 Tamils in a nearby village.

The Tigers accuse the Sinhalese-dominated government of trying to convert the demographic character of the province through irrigation projects which provide water for new settlements. Sinhalese and Moslem families are given land while Tamils are not, the Tigers claim.

A non-governmental commission in Nepal will investigate a series of police shootings that left at least eight people dead in Kathmandu recently, agencies add.

Official reports say eight people died in the April 6 shootings, while an unofficial count put the death toll at 17.

The Burmese army fired mortar barrages at Karen guerrilla bases on the Thai frontier on Tuesday after Bangkok announced it was suspending its offensive, a Karen spokesman said yesterday.

The Karen have fought for several decades for greater autonomy from the central government.

## Britain increases food aid to southern Africa

BRITAIN is increasing its drought aid for southern Africa by £20m, only a month after it had pledged an initial £10m tranche, writes our Foreign Staff.

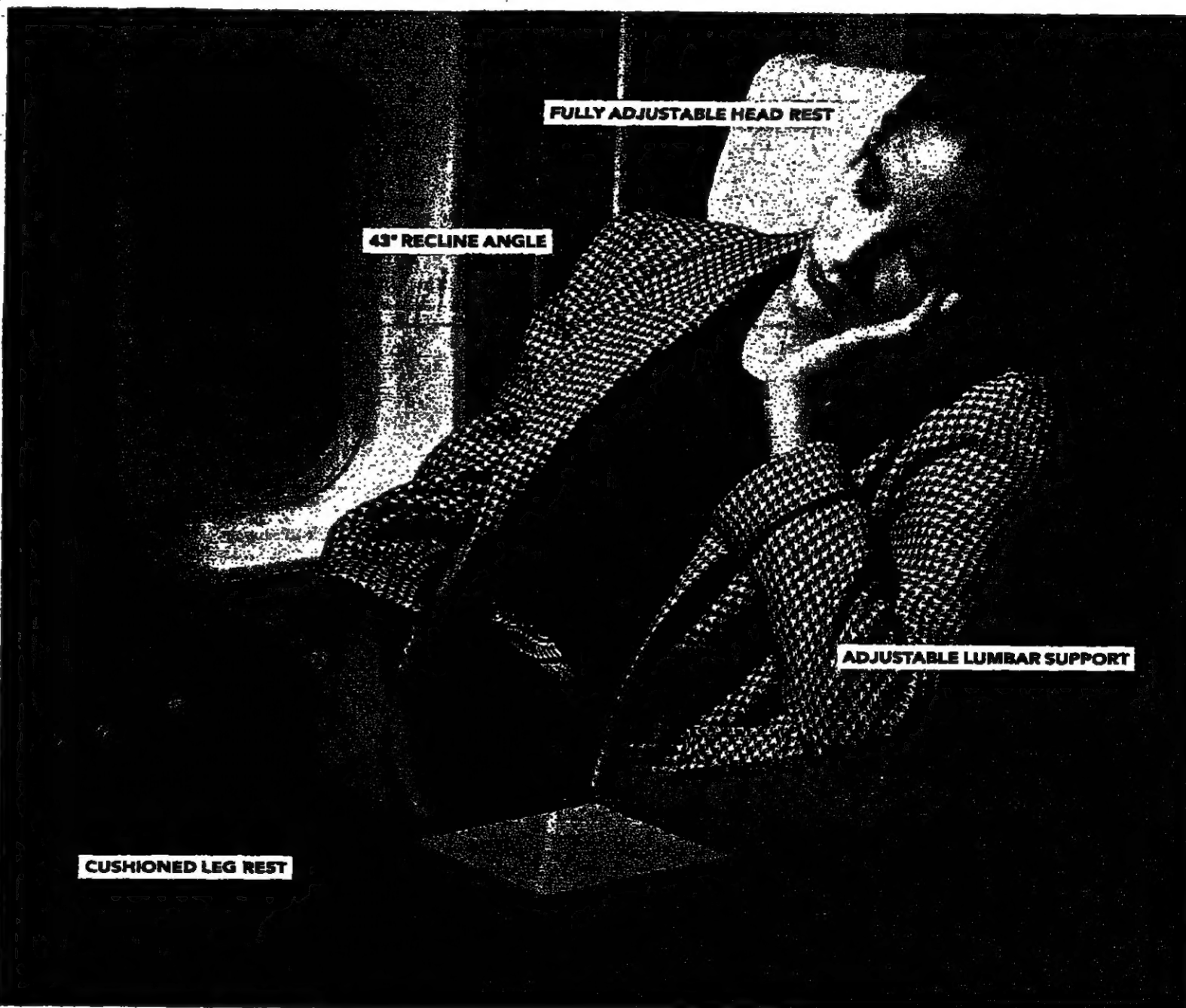
Baroness Chalker, the overseas development minister, said: "This drought has devastated harvests throughout the region. By acting now we can help avert the threat of widespread starvation seen elsewhere in Africa."

She called for more EC support. On a visit to Brussels at the weekend she would seek

"to ensure the European Community package of 800,000 tonnes of extra food aid, including 600,000 tonnes for Africa, is approved at the Development Council on May 4 and then implemented very swiftly."

Of the latest £20m disbursement, Zambia and Zimbabwe will receive £7.5m and £2m for food imports. Direct shipments of food, mainly for Mozambique, will cost a further £5m. The rest will go to countries including Botswana, Lesotho, Swaziland and Namibia.

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## NEWS: AMERICA

## US favours entry of CIS states to IFC

By George Graham in Washington

THE US favours the immediate entry of Russia and the other former Soviet republics into the International Finance Corporation, the World Bank affiliate which promotes private investment. Mr David Mulford, US Treasury under-secretary, said yesterday Mr Mulford told a House of Representatives committee that although the IFC did not have enough shares outstanding to give the republics membership stakes matching their relative sizes, they could become members immediately even without an IFC capital increase.

Unlike the International Monetary Fund, he said, the IFC does not tie the size of its funding in a particular country to the size of its share.

The Bush administration has proposed legislation which would include authorisation for an IFC capital increase, but some observers are worried that this legislation could be held up in congress, just as approval for the US's \$12bn share of the IMF quota increase has been.

Mr Mulford said it was not clear how many shares would be available for the former Soviet republics. If Switzerland's entry into the IFC fails to win support from a referendum, that would leave more shares to supplement the republics' stakes, he said.

He acknowledged, however, that not all members of the IFC had agreed that this was the right way to go about the problem.

Mr Mulford said the US had been worried by recent opposition to economic reforms in Russia, which had led to a weakening of monetary policy by the government of President Boris Yeltsin.

"While we remain confident in Yeltsin's team, we are concerned that this slippage not delay the expansion of the shadow programme that will be required before IMF resources can be accessed through a stand-by arrangement," he said.

## Poor nations accuse the rich of breaking their own rules

Michael Prowse reports on frustration of developing world that western states fail to practise what they preach



MANY developing countries probably left this week's IMF/World Bank meetings feeling somewhat frustrated. The any-dye official communiques made all the right noises yet there was a sense that rich countries, beset by their own economic problems, had difficulty focusing on the Third World.

The need to divert scarce capital and human resources to support reform in the former communist countries played a role in this, although many developing countries recognise that they, too, stand to gain from an enlargement of the international economic community. The problem lay more in the perceived reluctance of industrialised countries to follow talk with action.

Mr Alejandro Foxley, the Chilean minister who chairs

the joint IMF/bank development committee, summed up his frustration by contrasting the Group of Seven industrialised countries' demands for radical structural reform in the former Soviet republics with their reluctance to take even modest steps to eliminate their own economic distortions - some of which are hurting the developing world.

He pointed out that rich countries spend \$250bn on agricultural protection - about five times the total devoted to official development finance.

"It was disturbing," he said, that the Uruguay Round trade talks were languishing because rich countries lacked the courage to make reforms that would adversely affect only a tiny percentage of their mainly urban populations. Many developing countries have unilaterally reduced trade barriers and implemented a range of market-oriented policies: they cannot understand why their teachers in the industrialised world refuse to obey the rules.

Mr Foxley warned that if developed countries did not soon agree to liberalise trade, Third World countries might be obliged to form their own regional trading blocs. He hoped such pacts would be compatible with GATT rules, but there is an obvious risk they might undermine multilateral trade. The development com-

mittee's final communique noted these tendencies, but its only new proposal on trade was to "discuss all resource flows and transfers in more depth" at next September's IMF/bank meeting. The bank is pressing for a substantial increase in funds for the International Development Association (IDA) - its soft loan affiliate. But with most of the large donors running big budget deficits, the 10th replenishment of IDA (which covers the three years beginning next July) is unlikely to do more than keep pace with inflation. Meanwhile, many new countries - including former Soviet republics in central Asia - will meet IDA's \$800 a year per capita income means test.

As the Earth Summit in Rio draws closer, the environment forms a third source of friction between rich and poor countries. The development committee communique, echoing the analysis of the bank's forthcoming World Development Report, declared that "continued, even accelerated economic growth and human development can be consistent with improving environmental conditions." Life may not prove so simple.

Mr Foxley is probably not alone in fearing that rich countries will use the environment as an excuse for sneaking in new trade barriers, whose real purpose would be to mollify special interest groups at home. Another possibility is that industrialised countries will prove genuinely committed to a cleaner global environment, but turn to trade sanctions as the only effective way of forcing compliance with

tougher standards. The underlying problem is that worthwhile environmental improvements will be costly. To make an impact, the bank reckons developing countries will have to spend at least 2-3 per cent of gross domestic product every year - a large sum in poor countries facing many competing claims on resources. Judging from the communique, as a gesture ahead of the Rio conference, industrial countries will support an expanded role for the \$1.3bn environment facility set up by the World Bank and United Nations to pay for environmental projects with global pay-offs. But this will still be a drop in the ocean. Rich countries do not appear willing to commit resources on the scale needed to really help the Third World.

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## Ontario to increase taxes as deficit grows

By Bernard Simon in Toronto

ONTARIO'S beleaguered social democratic government is to raise taxes in a budget to be presented in Toronto today.

Despite the tax rises, expected to hit big business and high earners, analysts are predicting a sharp increase in the budget deficit and borrowing requirement of Canada's wealthiest province.

Interest rate spreads on Ontario bonds have already widened in anticipation of the budget, and credit-rating agencies will be watching the budget closely with a view to a possible downgrading.

The province and its power utility, Ontario Hydro, are among North America's biggest borrowers on international capital markets. They borrowed about \$3.1bn last year.

Ms Hilary Geller of SA Murray, a Toronto lobbying firm, said the government was likely to expand its borrowing capability by setting up separate corporations for various public services, such as transport, water and sewerage. The budget deficit for the fi-

cal year to March 31 1993, which was projected last year at C\$8.9bn, is now expected to reach at least C\$11bn. The shortfall was only C\$3bn in the year to March 1991.

Ontario's economy, which is heavily dependent on the steel, motor and resource industries, has been hit hard by the recession. The Welfa Group, an economics consultancy, forecasts GDP growth of no more than 2 per cent in 1992, following two successive years of decline.

Public spending, especially on health and welfare, accelerated sharply under both the previous Liberal government and the ruling New Democratic party, which took office in September 1990.

But the fiscal squeeze is now forcing Ontario, like Canada's other provinces, to tighten its belt. The provincial treasurer, Mr Floyd Laughren, is expected to announce delays in many projects and to trim the provincial civil service. Mr Laughren announced earlier that transfers to hospitals, municipalities and schools will rise by only 1 per cent this year.



George Bush is toasted by Carol Vander, wife of Republican Guy Vander Jagt at the president's dinner in Washington. The dinner was the biggest fund raiser to date, raising \$9m. The minimum contribution was \$1,500 and the biggest donation \$400,000.

## Rising US incomes fuel spending rise

By George Graham

PERSONAL incomes continued to rise in the US last month, helping to fuel a modest revival in consumer spending.

The Department of Commerce said personal income rose in March by 0.6 per cent to an annual rate of \$4,590bn after seasonal adjustments, following February's 1.0 per cent increase.

Disposable incomes rose somewhat faster as a result of a reduction in income tax scales ordered by President Bush and applied in March.

The department said disposable incomes rose 1.1 per cent, or 0.6 per cent in real terms.

Spending on personal consumption rose modestly for the fifth month, gaining 0.3 per cent to an annual rate of \$4,041bn. In real terms, however, personal consumption spending declined by 0.3 per cent. Personal saving increased to an estimated \$230bn a year.

Economists said the data announced yesterday were consistent with Tuesday's report that GDP grew at 2 per cent a year in the first quarter.

## Congress asked to extend federal regulation of insurance industry

Nikki Tait and George Graham on a bill seeking SEC-type regulation

THE US Congress, undaunted by its failure last year to pass coherent legislation on the banking industry, is turning its attention to insurance.

Mr John Dingell, chairman of the House of Representatives energy and commerce committee, has put forward a draft bill which would set up a federal regulatory agency for the insurance industry, modelled along the same lines as the Securities and Exchange Commission (SEC) which oversees the capital markets.

Mr Dingell's bill would set up a federal certificate of solvency which would authorise an insurer to write policies anywhere in the US without any other regulation of its financial condition.

Foreign insurers applying for this federal certificate would have to set up a trust fund in the US to satisfy the commission of their ability to meet their policyholders' claims.

Companies engaged in reinsurance would, under Mr Dingell's proposal, have to meet tougher capital standards.

The Dingell bill matches in many respects a proposal made last year by Senator Howard Metzenbaum, although Mr Dingell does not go as far as Senator Metzenbaum in transferring insurance regulation from the states to the federal government. He would leave the regulation of insurance premiums to each state.

Pressure for some measure of federal regulation in the US insurance industry arises for two basic reasons.

The first is that the existing system of state regulation, dating from the mid-19th century, is widely seen to have flaws. Each state enacts its own laws, runs its own insurance department, operates its own guarantee funds and has its own insurance commissioner.

The commissioner may be either elected or appointed by other state officials. Where he is elected, insurance matters tend to develop an even thicker political coating. For example, John Garamendi, the first elected commissioner in California, is an ambitious Democrat, thought to have his eyes on the governor's job. Many observers believe that his high-profile actions - which have ranged from the seizure of First Executive, the large life company, to an ongoing court

battle to get car insurance roll-backs paid out - are part of a larger political agenda.

It is true that, as insurance companies have become bigger and more complex, the states have developed a fair degree of consistency. There is, for instance, a standard format for financial reports. The National Association of Insurance Commissioners, moreover, regularly formulates "model" laws, which often form the basis for state legislation.

Nevertheless, most industry practitioners acknowledge that regulatory standards vary substantially from state to state.

Differences in state guarantee fund arrangements, which underpin policyholders' contracts, have also been highlighted recently - during, for

example, the First Executive debacle. A small minority of states still lack guarantee arrangements for certain types of contract even California, a big insurance market, only recently enacted a life/health guarantee fund.

Anxious to deflect federal oversight, the NAIC responded with a new approval system in June 1990. By formally "accrediting" those states whose financial standards conform to (or better) its model rulebook and whose supervisory resources are deemed adequate, the NAIC hopes to presslaggard states into improvements. So far, nine states have met the NAIC's standards, and more accreditations may come in June.

But however intelligent and well-intentioned this response, critics of state regulation still see a fundamental flaw: the NAIC has no legal powers to compel the sloppier states to do anything.

The second reason for disquiet with the state-based regulatory system is simpler still. Like other financial services businesses, insurers are counting the cost of over-ambitious expansion in the heavy Eighties.

Attention has centred primarily on the investment side of the business. Some of the largest composite insurers - such as Aetna or Travelers - are busily buttressing revenues to cover souring real estate-related holdings. Heavy junk bond holdings, meanwhile, prompted policyholder runs, and subsequent seizures, at First Executive, First Capital and others.

But the writing of some policies has been injudicious, too: witness Equitable Life's prob-

lem with its "guaranteed investment contracts" (essentially savings contracts which promised an ambitious rate of return).

Meanwhile, on the property-casualty (non-life, non-health) side, few think that the underwriting cycle has really begun to turn, and the move towards "self-insurance" - as customers seek to defray the cost of mounting premiums - leads some pundits to believe that the cycle is undergoing a fundamental structural change. In short, the health of the industry is not good.

The problem is summed up by figures of insurance company failures. According to A.M. Best, the specialist rating agency, 271 property-casualty companies have either been "involuntarily dissolved" or placed under state supervision over the past eight years, compared with 62 in the previous eight years. Forty-six property-casualty companies had to

shut their doors involuntarily last year, the second-highest figure for more than a decade and a 44 per cent increase on the 32 in 1990. Another 28 life/health companies were also declared impaired or insolvent last year.

The Dingell bill seems to have generated a good deal of reading - "It's the size of the telephone book," complained one New York-based insurance executive - and relatively little public comment. The NAIC has set up a working group to review the bill and expects to put out a detailed response in the summer.

Many of the largest insurers are publicly supportive of the NAIC's stance. "The NAIC has been working very hard to improve solvency regulation," commented Met Life, "and the federal government has a pretty poor record when it comes to financial institutions - especially the thrifts."

Insurers also point out that they have a vested interest in good solvency regulation at present - since, when a call is made on a state guarantee fund, it is other insurers who retroactively supply funds. Perhaps one of the fiercest criticisms of the Dingell proposals is that it would make solvency oversight a federal matter, yet leave pricing and product supervision with the states.

That said, executives at some large, multistate companies concede privately that a federal oversight agency might make life simpler. And, like the NAIC, they generally accept that the federal government could usefully play a role in matters of fraud and the regulation of non-US insurance companies operating in the US.

Perhaps the final disincentive for congressmen is Mr Dingell's plan to establish a National Insurance Protection Corporation to cover the claims of policyholders whose insurers become insolvent.

Mr Dingell argues that this corporation would be prefunded by a risk-based levy on insurance companies.

But most congressmen have been so badly burnt by the experience of paying for insolvent savings and loans and banks that they are unlikely to show much enthusiasm for extending the federal umbrella over insurance policyholders.

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## Hoechst to restructure N American fibre plants

By Paul Abraham

REORGANISATION of the world's fibres business continues with the announcement by Hoechst Celanese, the US subsidiary of Hoechst, the German chemicals company, of a \$600m (£330m) programme to restructure its north American polyester fibres operations over the next five years.

The group plans to build a 125m lb a year staple fibre installation at Queretaro, Mexico, which should come on stream by the last quarter of 1993. This follows an announcement last week that it was expanding the scale of its proposed polyethylene terephthalate (PET) plant there from 70m lb a year to 125m lb.

Hoechst said the prime reason it had chosen Mexico for its fibres expansion was that the textile market in the region had expanded dramatically in recent years and the company wanted to be nearer its customers. However, construction and engineering costs in Mexico were 25 per cent less than the US, while labour costs were a third.

The investment would not increase north American polyester staple fibre capacity, said Hoechst. It said it was considering shutting down outdated, non-competitive equipment at other Hoechst Celanese facilities in the US and Canada. US production would be centred at Spartanburg, South Carolina. The group is also closing a filament yarn plant at Millhaven, Ontario.

## Pakistani oil plant contract

Crescent Petroleum, a small private Abu-Dhabi-based oil company, has won a \$350m (£198m) contract to build an upgrading unit for one of Pakistan's oil refineries, writes Deborah Hargreaves.

The company will hold a 35 per cent equity stake in the project which is expected to be partly financed by the World Bank. The hydro-cracking unit will produce around 1.6m tonnes of oil products a year.

## Tariff row spoils Caribbean community spirit

Moves towards a common market have fuelled policy disputes on protectionism, writes Canute James

EFFORTS by the Caribbean Economic Community (Caricom) to create a common market in two years are being hampered by continuing uncertainty over the establishment of a customs union with the implementation of a common tariff on imports from third countries.

The debate over the common tariff and the attacks which have been levelled at it illustrates the contradictions being faced by small, open economies seeking protection for nascent industries amid a global tendency towards deregulated trade. Caricom has argued that the common external tariff is needed to protect its members' economies while it creates the common market which would give it the strength to compete in the global marketplace.

But the structure of the common tariff, and its likely effect on trade, has been attacked by the US and queried by institutions such as the World Bank and the International Monetary Fund. This, combined with the reluctance of four of Caricom's 13 members to implement the tariff regime, has forced a rethinking in the community of the need for the tariff as it is now structured.

The relatively high level at which the tariff has been set has been drawn to our attention by the multilateral institutions, said Mr Wendell Motley, finance minister of Trinidad and Tobago. "They say the tariff levels in other parts of the world are lower, and that Caricom is not moving fast enough to deal with



The port of Kingston in Jamaica, one of the main commercial hubs of the Caribbean Community

this. I foresee some debate on this matter."

Caricom, which has a market of 5.5m people, is made up of 13 English-speaking countries of the region, including Belize in Central America, the Bahamas, and Guyana in South America. The Community was established in 1973 with the aim of strengthening the economies of its members through increased regional trade and a common approach in trade negotiations with third countries. All members, except the Bahamas which is not a signatory of the trading agreements, had said they would implement the common tariff. However, several

countries have repeatedly missed target dates, saying they feared adverse effects on their economies.

The common external tariff imposes low rates of duty on imports which do not compete with goods produced within the community, but sets high rates on any imports which are likely to injure domestic industry. Under the new tariff the highest rate of duty within the community will be 45 per cent and the lowest five per cent. This replaces a structure in which tariffs ranged from five per cent to 70 per cent. Rates differ where the imports are raw materials or finished products, and agricultural products will be given protection while inputs for agriculture will be subject to very low tariffs.

The US, Caricom's main trading partner, is unhappy with the structure of the tariff, and has suggested changes which it says are in keeping with the trend towards the removal of barriers. Mr David Malpass, the US deputy assistant secretary of state, said the common tariff will reduce Caricom's trade competitiveness by protecting vulnerable industries.

"I am concerned that the current structure of the common tariff could keep the

region from achieving the competitiveness and growth which it so badly needs and wants," Mr Malpass said.

"The real crunch is the obvious tension between trying to protect vulnerable industries and sectors, and the need to liberalise to make these economies more efficient." Caricom's progress towards trade liberalisation was lagging substantially behind that of other groups in Latin America, such as the Central American Common Market and the Andean Pact, which have undertaken to impose a common external tariff with a maximum level of 20 per cent in general, Mr Malpass said.

The criticism was immediately rejected by Caricom technocrats. Mr Byron Blake, director of economics and industry at the Caricom secretariat, said US trade with Caricom had grown significantly from 1984, while there had been a decline in the exports of community members to the US.

While Caricom's tariff regime appeared to be a "real problem" for the US, he argued, it would neither reduce imports from the US nor impact negatively on regional competitiveness.

"Some Caricom members, such as those in eastern Caribbean, by and large have very low tariffs."

"Their exporters have not been able to compete in the extra-regional markets. So clearly there is not a question of tariffs which deals with our ability to compete." The 45 per cent ceiling in the community's tar-

iff affected only a few products, Mr Blake said. It is now clear, however, that the community will have to rethink the manner in which it will create the customs union which it says is fundamental to transforming itself into a common market.

The nature of the likely alteration in the structure of the common tariff has been indicated by Mr Edwin Carlington, a former secretary general of the African, Caribbean and Pacific (ACP) group, and who will take office as Caricom's secretary general in September. Rather than having a regime which demands the same tariff levels, he argued, it is more realistic to determine which goods are produced, or can be produced, in the community.

"We can then design a tariff which deals with these products, but which leaves member countries to impose differing duties on products which are not produced in the community," he argued. "The entire instrument needs to be revised. The IMF and the World Bank are pressuring us to remove barriers, and the world is moving in the direction of lower tariffs."

Business leaders, such as Mr Pat Thompson, executive director of the Caribbean Association of Industry and Commerce, believe the problem has to be resolved quickly.

"If it is not then we will not have a common market because it is not possible to have a common market which does not have a common external tariff."

## Report urges tougher rules to curb arms trade

By David White, Defence Correspondent

ATTEMPTS to control trade in weapons solely through agreements between supplier countries will fail in the long run to prevent proliferation and excessive arms build-ups.

This warning is one of the conclusions of a report published today based on soundings among a wide range of arms experts and decision makers, including government officials from 16 countries in

Nato, the former Warsaw pact and the Third World.

It also questions the extent to which "selective embargoes" such as those against Iraq and Libya can be effectively enforced.

The report by the Oxford Research Group, an independent study organisation devoted to security issues, says that "supplier regimes" — on the lines of the current Missile Technology Control Regime — were regarded as no more than holding operations that

would slow down proliferation. Negotiations should aim instead at a "participatory regime" involving voluntary co-operation among all producers and buyers, on either a regional or a global basis, according to the report's findings.

Independent inspectorates could be set up to monitor compliance, with sanctions imposed on countries failing to agree to inspections or violating the rules.

"At no time has the political

will world-wide been more favourable towards the negotiation of international controls," the report says.

It highlights widespread scepticism about the effectiveness of the UN arms register due to be set up in the aftermath of the Gulf war to record exports and imports of certain categories of offensive weapons.

Proposals for improving the register would be to include supplier nations' own arms procurement, disclose financial

terms, and make the register publicly available.

The first data for the register, referring to 1992 arms transfers, is due to be supplied by April 30 next year.

The initiative is seen as a positive first step that can improve mutual confidence and provide early warning of regional military build-ups, the report says.

International Control of the Arms Trade, Oxford Research Group, 32 Warburton Road, Oxford OX2 6JA, £10.

## Rabobank joins in Chinese venture for trade finance

By David White, Finance Correspondent

RABOBANK, the Dutch bank with strong roots in the Netherlands' agri-business sector, has signed a letter of intent for a trade finance venture with the Agricultural Bank of China, writes Ronald van de Krol in Amsterdam.

ABC will own 48 per cent of the venture and Rabobank will hold 18 per cent. Yasuda Trust of Japan and the International Finance Corp, the World Bank subsidiary, are also expected to take 18 per cent stakes in the

venture, Rabobank said. It added that banks from Singapore, South Korea and Australia may join the partnership at a later stage.

The Shanghai-based joint venture, to be called the International Bank for Trade and Finance, will concentrate on financing trade with China. Loans will be made in foreign currencies to Chinese subsidiaries of foreign companies as well as to Chinese companies seeking foreign funds.

Extracts from the annual review of Mr N. F. Oppenheimer, Chairman of Anglo American Gold Investment Company Limited

## AMGOLD

**"Gold remains a unique metal, and in a year of continuing economic recession it has once more confirmed its importance in jewellery."**

### Financial results

Profits for the year at R235.5 million were R57.3 million, or 32.1 per cent, higher than for the 13 months ended 31 March 1991. Total investment income from both listed and unlisted investments declined by 8.6 per cent to R219.9 million from R240.7 million for the comparable period as a result of lower dividends being declared by gold mines in which the group is invested. However, this was offset by an increase in interest earned and other income to R67.5 million from R24.7 million as a result of the interest on surplus funds of the company held for the full year subsequent to the rights issue in November 1990.

### South Africa's gold mining industry

While market circumstances over the past year have been largely unfavourable for bullion, a stronger dollar relative to the rand has shielded South African producers from the full effect of the drift in the gold price. However, the protection afforded to producers by exchange rate depreciation is not a long-term solution to the problems of the gold market. The cost-cutting measures introduced by South African mines during the past year, and the consequent improvement in their operating profitability, have given a much needed breathing space to the industry, but such cost-cutting cannot continue indefinitely. Producers have to rely ultimately on a healthy gold market to ensure their longer term survival. Effective and regular promotion of gold, and of gold jewellery in particular, is vital and deserves the support of all gold producers.

### Strong fabrication demand to continue

On balance, the gold price has performed steadily during a difficult year for metals in general, and for precious metals in particular. Gold remains a unique metal, and in a year of continuing economic recession it has once more confirmed its importance in jewellery and in other fabricated forms, together with its intangible element of value associated traditionally with its role as a precious metal. Jewellery sales held up remarkably well in circumstances damaging to most other sectors of consumer goods, and these sales have offset the disappointing performance of the metal in other areas.

Although the overhang of material quantities of swapped Russian gold in western banks and the signs of increasing bullion activity from central banks are reason for caution, there are positive signs elsewhere in the bullion market. Prospects for faster global economic growth toward the end of 1992 and in subsequent years should result in an increased offtake of gold in jewellery. While the pricing of gold is not only influenced by the overall balance between physical supply and demand owing to the very substantial volumes of metal traded in the futures markets, increased physical demand is essential to sustain and increase price levels. Strong demand from the jewellery fabrication sector has been responsible for the steady bullion offtake which has supported the gold price, and there is every indication that this demand will be sustained.

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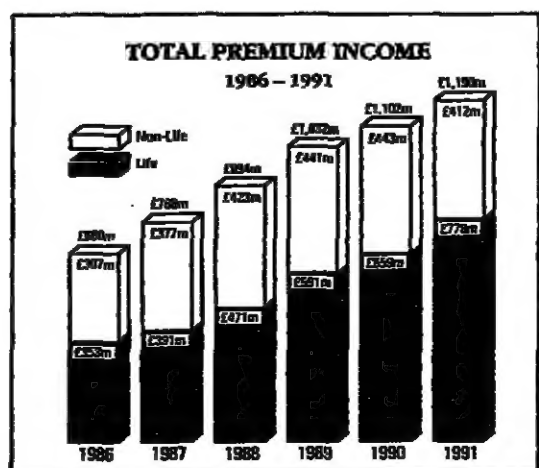
**New annual premiums** for life assurance and pensions business up by 9 per cent to £106 million and new single premiums up by 76 per cent to £127 million.

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## NEWS: UK

## Newspaper launched into bitter battle for Britain's black readers

By Joel Kibazo

THE circulation battle among newspapers aimed at Britain's black population is set to move up a gear with today's launch of *The Weekly Journal*, the first broad sheet newspaper targeted at Britain's growing young black middle class.

The move has raised the temperature in a bitter battle

for the 1.1m potential Afro-Caribbean readership in the UK. Black readers are already served by the 10-year-old tabloid weekly, *The Voice*, whose circulation at 47,000, is double that of its nearest rival *The Caribbean Times*, and by *Black Briton*, which claims weekly sales of 20,000.

*The Weekly Gleaner*, owned by Gleaner Group of Jamaica,

and first published in the UK in 1981 has a circulation of 15,000. Public sector advertising has been the mainstay for most of these papers.

*The Weekly Journal* is owned by Voice Communications, publishers of *The Voice*. The latter's dominance has been under threat from the midmarket tabloid *Black Briton*, which was launched

last August by a former assistant editor of *The Voice*.

The Voice publisher's reaction was a hastily arranged revamp of the paper, introducing features such as the *Voice Interview*, reorganising departments, and launching an advertising campaign.

Financial muscle was also brought to bear when former staff members that had agreed

to join the new paper and in some cases started work on *Black Briton* were suddenly lured back to the fold with greatly enhanced financial packages.

But a spoiler appeared to be the only answer, and with that the *Weekly Journal* was born. With a print run of 40,000 it is directly aimed at the young, educated, upwardly

mobile black ABC1 group. With the recession in advertising continuing and with Voice Communications declaring it is prepared to spend the necessary resources to support the new paper for "as long as it takes to make it a success" the battle for survival is on; although it looks as though a casualty in the sector is increasingly likely.

## Fresh Ulster talks begin at Stormont

By Ralph Atkins in Belfast

NORTHERN Ireland's political leaders began talking yesterday in a fresh attempt to test whether decades of distrust in the province can be overcome.

The resumption of negotiations at Stormont, outside Belfast, marked a reaffirmation of UK ministers' hope that by juggling conflicting aspirations of nationalist and unionist leaders, and of the UK and Irish governments, a political solution can be found.

Sir Patrick Mayhew, new Northern Ireland secretary, acknowledged the scale of his task in a statement talking of the province's political impasse being resolved, "step by step".

In fact the agenda, as in the original set of talks under former Northern Ireland secretary Mr Peter Brooke last summer, is far grander - exploring the "totality of relationships" including those between north and south Ireland and between London and Dublin.

Yet no participant pretends it is a "peace conference" to end terrorist violence. Another Catholic was shot dead in North Belfast yesterday by loyalist paramilitaries.

The timetable is tight. Three months have been set aside for the process. Talks - also involving Mr John Hume's nationalist Social Democratic and

Labour Party and the cross-community Alliance party - are only planned for two or three days a week.

Most critically, "strand two" of the talks - when discussion turns from a devolved government to relations between north and south Ireland - is due to begin "within weeks".

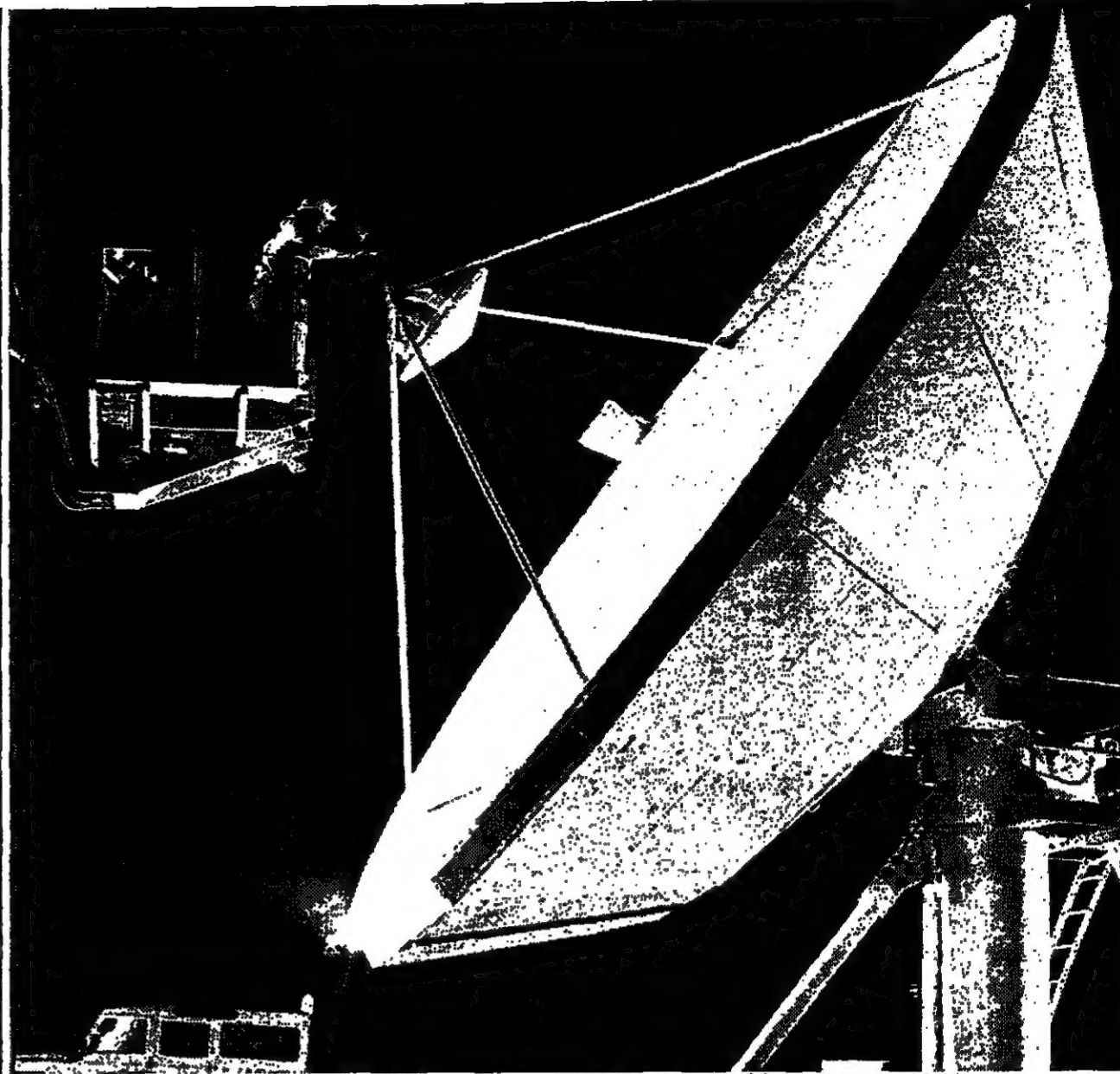
It is the point at which the Irish government enters negotiations and a test of Unionists' willingness to talk to Dublin. It could be the breaking point.

Differences between the two governments are more pronounced than at any time last year.

Sir Patrick says Northern Ireland will remain part of the UK as long as wanted by most of its people; the Irish government has insisted the province's constitutional status is up for negotiation.

Nevertheless there is a sense of renewed optimism. Already the talks have almost exceeded the achievements of last year when seven weeks of wrangling delayed plenary sessions.

Ultimately, however, the talks' success will depend on the political will of the participants. Sir Patrick's statement hoped that "we be equal to the hour". Unionist and nationalist leaders showed they were willing to start negotiations. The next few weeks will show if they can go any further.



Putting the final touches to BT's latest satellite dish in Madley, Hereford, west England. The dish, which will be operational later this week, is designed to beam the BBC World Service and Star TV to Hong Kong.

## Britain out of time on working hours in EC

David Goodhart on why the UK is isolated over today's crucial employment ministers summit



SOCIAL EUROPE

ABOUT 2m British workers who work more than 48 hours each week, and the thousands of companies they work for, may have to radically re-think their working time arrangements if European Community employment ministers today reach outline agreement on the EC working time directive.

If agreement is not reached today it will come at the meeting in June and, despite the probable opposition of the UK government, the working time directive could become part of UK law within months.

The "opt-out" from the next stage of EC employment legislation won by the UK government at Maastricht came too late to fend off this directive. And because the directive has been introduced under health and safety legislation it requires only a qualified majority. That means at least one other big EC country plus a small one, or three smaller countries, must side with the UK to block it.

UK officials believe there is a new willingness to do a deal, especially with Mrs Gillian Shepherd, the new employment secretary in the chair, and that a high degree of flexibility in implementing the directive might be

allowed at national level. If the UK government fails to find support for a veto it will probably launch a legal challenge to the health and safety basis of the directive. Alternatively, it may refuse to implement the directive and wait for the Commission to take it to the European Court of Justice. Either way there is no certainty that it would win.

So, if it were to be imposed on the UK, how serious would the directive really be for UK industry?

The directive has three main parts. First, a capping on the length of the working week set at 48 hours, including overtime. Second, statutory daily and weekly rest periods and restrictions on night work. The directive states there must be a minimum daily rest period of 11 hours and Sunday should "in principle" be a day of rest. Thirdly, four weeks minimum annual paid holiday, although for the first three years of the directive's life it will be only three weeks.

Not all workers would be covered by the directive. There are complete exemptions for some groups, including managers, the self-employed and

transport workers, there are also "derogations" for other groups which allow flexibility.

Yet the imposition of such measures - particularly the 48 hour limit - would seem a classic case of the EC's legislative norms being imposed upon UK's more flexible system of industrial relations.

Almost all other EC countries, apart from Ireland and Denmark, have had detailed legislation in these areas for decades. Partly as a result there is a much stronger convergence of working time in other EC countries and far fewer people working over 48 hours.

In both the UK and the rest of the EC the average working week is close to 40 hours but in the rest of the EC 72 per cent of employees work between 35 and 40 hours a week compared with just 36 per cent in the UK.

The UK has a much higher incidence of part-time work and of long hours, taking only full-time workers the UK has the highest average in the EC at 45.5 hours. UK workers also do more overtime and with a bit of reorganisation could do so here.

The total number of UK employees who regularly work more than 48 hours per week is 2.7m or 11.7 per cent of the workforce, far more than elsewhere else in the EC. There is a high concentration among particular groups of workers - rail workers, farm workers, crane drivers, food industry workers - mainly as a result of high overtime.

The cost to UK industry of maintaining current levels of output while complying with the restrictions is impossible to calculate. The government's estimate of £5bn - of which £3.5bn comes from the 48 hour limit - is not a serious one. It excludes all exempted workers and is based on the arbitrary assumption that the cut in earnings of those currently working over the limit would be no more than half the cost of restructuring working hours.

Some managers say it is good practice to cut chronic overtime and that the directive will give a helpful push in the right direction. Companies such as ICI are not enthusiastic but say they can live with such restrictions on the continent and with a bit of reorganisation could do so here.

Nevertheless the great majority of UK companies strongly oppose the directive and fear higher costs and reduced flexibility. In the baking industry, for example, where hours average 54 a week, the employers would be happy to cut overtime if they could open the main baking plants seven days a week.

But employers, and the government, argue that the directive runs against the trend for employers in both services and manufacturing to seek longer working time for expensive assets and for employees to seek greater flexibility.

That trend can be seen in the growth of annual working time agreements allowing for radical variations at different periods of the year. About 6 per cent of UK workers are now covered by such arrangements and there is growing interest in several other EC countries.

There is, indeed, some unease about the directive outside the UK, even though the effect will be much less. Luxembourg and Portugal believed, wrongly, that 48 hours excluded overtime and Denmark is against any weekly limit. But there is a strong Christian-democrat/social democrat consensus behind the directive and although efforts will be made to build in flexibility for the UK, employers should plan for the worst.

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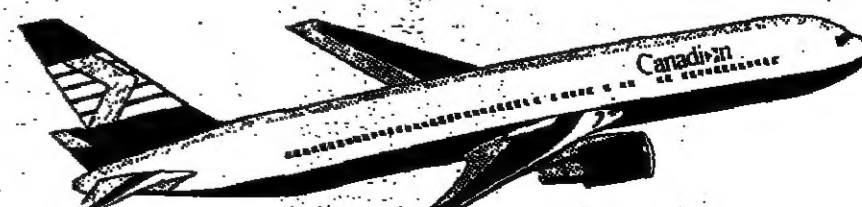
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# Labour reviews link with unions

By Ivo Dawson and David Goodhart

THE opposition Labour party could take an important step towards reducing its historic links with the trade unions this autumn by ending the unions' role in the election of the party leadership, it emerged yesterday.

Such a move is being fuelled by mounting public criticism of the unions' conduct in the current leadership contest, not least the refusal of several of the largest to ballot members. Mr Larry Whitty, the party's general secretary, said the national executive committee had agreed to an immediate review of the rules for future leadership elections which is to be completed before the Blackpool conference in October.

He conceded that this might lead to a proposal for an immediate end to the present electoral college that gives 40 per cent of the votes to unions and 30 per cent each for MPs and individual party members in leadership elections.

Any change would have no bearing on the current battle between Mr John Smith and Mr Bryan Gould for the leadership or on the three-cornered fight for the deputy leadership between Mr Gould, Mrs Margaret Beckett and Mr John Prescott.

It would limit the damage being incurred and speed up a deep-rooted revision of the relationship between the party and the unions that still control 90 per cent of the votes at the party's annual conference. Officials from both sides said

yesterday that the argument is increasingly between those who want a complete break and those who want a radical scaling-down of the union role. A complete split is not yet supported by some unions leaders. Even reformers like Mr John Edmonds of the GMB general union, or Mr Gavin Laird of the AEU, who are happy to end union involvement in the electoral college, and even phase out the block vote (which gives union delegates the right to cast millions of votes on behalf of members), want to keep some union voice in policy-making. Mr Bill Morris of the TGWU general union is happy to relinquish the electoral college but wants to keep the block vote in some form.

Editorial Comment, Page 14

## BA setback at hearing on competition

By Daniel Green

THE Civil Aviation Authority yesterday ruled against British Airways at a preliminary hearing over charges of anti-competitive practices.

In an unprecedented decision, it instructed BA to halve the number of flights it operates between Edinburgh and Manchester from four daily to two. That would allow a rival, Loganair, owned by British Midland Airways, to make a profit on the route.

BA said it was "surprised and disappointed" at the decision. It is to appeal to Mr John MacGregor, secretary of state for transport.

It will maintain four flights a day pending his decision, which is expected before the CAA's public appeal scheduled for June 15-19.

If upheld, the ruling would open the way for similar complaints such as that by Virgin Atlantic Airways against BA. The two are engaged in bitter suits over allegations of anti-competitive behaviour.

## More detail urged in company reports

By Andrew Jack

COMPANIES will be urged to provide far more detailed commentary of their activities in annual reports, by draft proposals issued yesterday by the Accounting Standards Board.

A new "operating and financial review" statement should give a balanced, objective statement of good and bad news including operating results, financial needs and resources and shareholder value, and should be written in an accessible style, the board recommends.

Mr David Tweedie, chairman, said: "What we're after is management going behind the numbers and helping people understand their business. I suspect many private shareholders will read this rather than the accounts."

The suggestions are likely to lead to a statement of best practice rather than the legally-enforceable accounting standards the board has been producing until now.

It would not be audited, because it is not part of the accounts. But one option being considered is whether auditors should be required to approve the statement to ensure it complies with the guidelines.

Discussion of the ideas - which are invited by July 17 - will lead to an exposure draft in the late autumn and could be converted into a formal statement early next year.

The board would like it to apply to all quoted companies, as well as other businesses including private companies and large entities in the public sector.

Among the more important items which the discussion paper says companies should discuss in the proposed statement are:

- Main risks and uncertainties facing the company.
- Capital structure of the enterprise.
- Strengths and resources of the business.

Lex, Page 16

## Watchdog strikes new note on Europe

By Richard Waters

MR ANTHONY NELSON, the new economic secretary to the Treasury, has explained publicly for the first time the government's reasons for a planned upheaval in the regulation of financial markets.

He also restated the British government's intention to oppose proposed EC legislation which could threaten the UK's securities industry, although he struck a less strident tone than his predecessor Mr John Redwood.

Mr Nelson said that responsibility for regulation of financial markets and non-bank financial services would not be shifted from the Department of Trade and Industry to the Treasury for another "month or so."

The move was announced in the Conservative party manifesto ahead of the general election.

Speaking at a dinner organised by the Securities and Futures Authority, one of the City self-regulatory authorities, Mr Nelson said the switch reflected developments in financial markets. "The present division of ministerial responsibilities rests on a view that banking and other deposit-taking activity can be placed in a separate box from the rest of financial services, and that the two areas can be viewed entirely separately."

He added, though, that "the barriers between the different industries are crumbling," and that it made sense to bring together regulation of both the bank and non-bank sector.

The change would also give more weight to the UK financial sector's views internationally. He went on to say that he would seek a "market-oriented" approach in the proposed EC Investment Services and Capital Adequacy Directives, the second of which could be finalised before the end of June.

The dividing line on big fraud cases between City regulators and criminal investigators should be reconsidered, Mr Christopher Sharples, chairman of the SFA, said.

## Britain in brief



### Names may force Lloyd's meeting

The troubled Lloyd's of London insurance market could be forced to hold an extraordinary general meeting of the 22,400 Names - the individuals whose assets support underwriting.

Mr Richard Astor, acting on behalf of newly formed Names' Fraud Action group, has accused Lloyd's of doing insufficient to prevent the financial ruin of hundreds of Names.

He needs 100 signatures to force Lloyd's to call an EGM, which it has to hold within 42 days of receiving a requisition.

Lloyd's said the EGM bid "a curious thing to do". An annual general meeting is planned for late June - when Lloyd's will announce its results for the 1989 underwriting year. An EGM would "entail considerable extra expense".

### Heseltine's support sought

Business leaders have called on Mr Michael Heseltine, the new Trade and Industry Secretary, to end years of alleged ministerial misunderstanding about the needs of British manufacturing industry and to champion its cause at home and abroad.

Mr Heseltine was given the message at a meeting with members of the Confederation of British Industry's National Manufacturing Council, set up earlier this year to promote the manufacturing sector. The session, with leading industrialists, was his first outside engagement since taking over the department.

He was told industry wanted a champion for business in Whitehall, at Westminster and in Brussels.

Those responsible for UK and EC legislation had to be asked to examine the impact on business, in particular in respect of costs.

## Channel 4 faces contempt writ

The Department of Public Prosecutions has been given High Court permission to commit Channel 4, the TV company, for contempt of court over a programme on alleged police involvement in sectarian murders in North Ireland.

Fines or sequestration of assets are being sought against the Channel and Box Productions, the independent production company which made The Committee, a programme broadcast last October.

The programme featured an anonymous informant shown in silhouette. He described a secret terrorist organisation in which, it was alleged, members of the security forces, loyalist paramilitaries and local businessmen organised political and sectarian assassinations.

Channel 4 said that for the first time the authorities were using the Prevention of Terrorism Act to try to compel journalists to reveal sources and name the main informant.

## Three groups beat index

Only three institutional investors managed to outperform the FT Actuaries All-Share Index in 1991 - Prudential Portfolio Managers, Eagle Star and Midland Montagu - according to a survey conducted by Equity International magazine.

The magazine, which annually surveys fund managers on their own results, found that exclusive of property investments, the three had returns in their balanced portfolios of 21.8, 21.8 and 20.8 per cent respectively. When property investments were included, the three posted slightly lower returns.

BT urged to cut prices

BT, the telecommunications group, should be required to make a one-off cut in its prices because it is earning "excess" profits, consumer organisations have said.

Both the National Consumers' Council and the Consumers' Association, the UK's two

leading consumer groups, argued that consumers should receive a one-off cut in phone bills as part of the price controls being negotiated by BT and OfTel, the industry watchdog. This would be on top of annual price cuts, which are expected to be a part of the deal.

The NCC said BT's profits were high enough to allow a 6 per cent across-the-board price cut or a 20 per cent reduction in rental and connection charges.

## Pay offer likely to be rejected

Government employees' unions are likely to reject an expected Treasury pay offer of about 4 per cent for more than 300,000 civil servants, union officials warned.

The Treasury has not yet made a formal offer, but officials believe the NUCPS, which represents middle-ranking government employees, will be offered a headline increase of about 4.1 per cent. The CPSA, which represents clerical grades, is understood to be facing a headline figure of below four per cent.

The Treasury is expected to argue that performance-related pay will bring earnings up to 4.5 per cent, this year's floor for pay settlements.

## Selfridges strike ballot

The shopworkers' union Usdaw is balloting about 1,000 members for industrial action at Selfridges, the London department store, over a pay offer.

The union, which represents more than 50 per cent of staff, says the offer represents a pay cut in real terms because the shop withdrew this year's contractual Christmas bonus without consultation. Members will vote on whether to strike and demonstrate outside the store for one day.

## Construction orders rise

UK construction orders rose sharply during the three months to the end of February, according to figures published yesterday by the Environment Department.

But construction industry leaders were swift to deny that this indicated that a recovery may have begun.

The department said public and private orders placed with contractors rose by 3 per cent compared with the previous quarter and by 12 per cent compared with the corresponding period 12 months earlier.

The Building Employers Confederation representing 7,000 companies with a combined annual turnover of more than £30bn said: "We see no sign of recovery at this stage and are forecasting a further sharp fall in construction output this year."

## Industrial action at bank

Industrial action by 16,000 Royal Bank of Scotland staff is likely to escalate if the bank continues to refuse pay talks, the banking union Bifu said.

The union launched an overtime ban and work-to-contract action just before the Easter weekend as part of its campaign of industrial action over pay. The union will discuss new measures early next week.

It has rejected an offer of between 2.5 and 3.5 per cent for clerical grades and a performance-related pay package for managers, which it says fails to guarantee a rise.

## Ferry terminal to close

Maersk, the Danish shipping line, is to close its roll-on-roll-off ferry terminal at Dartford, Kent, next month with the loss of 134 jobs, less than two years after it took over. The company blamed the recession.

## North Sea company fined

The Atlantic Drilling Company has been ordered to pay more than £100,000 in fines after the death of a worker on a North Sea drilling rig in December 1990. The company was found guilty in the Aberdeen Sheriff's court of failing to provide a safe system of work under the 1974 Health and Safety at Work Act, as well as not obtaining certificates for equipment as required by regulations.

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## MANAGEMENT: MARKETING AND ADVERTISING

Karen Zagor reports on a macabre approach to promoting products.

## Death as a salesman

In the past few months, the advertising world has lifted the veil from the last taboo of the late 20th century and started exploring the use of death, or at least mortality, as a messenger.

The most dramatic images of death come from Benetton, the clothing retailer already known for its willingness to upset accepted mores. In its latest advertising campaign, the company uses a series of photographs of disasters - ranging from an exploding car to an AIDS patient on his death bed - with only the Benetton logo to identify the company and its product.

Athletic shoe makers have seized on a lighter approach, but there is no escaping their *carpe diem* messages. "I believe Life is short. Play Hard," extols the Reebok ad. "Someday, since you are human, you will notice that time has passed and you are not who you were 30 years ago or 10 years ago or even last week," is the message from Nike. "Your life was programmed at the factory for continuous play. With proper care and maintenance your life will provide a lifetime of enjoyment," L.A. Gear proclaims.

Using dead stars to sell products is also increasingly popular. Diet Coke's latest offering employs the services of Humphrey Bogart, James Cagney and Louis Armstrong, with Elton John representing the living.

Perhaps the most macabre of all are the endorsements from the grave. Michael Landon, a popular American television actor whose well-publicised death from cancer

dominated the tabloids and People magazine last year, can be seen on TV stations across the nation promoting educational study aids. "Because of Michael Landon's belief in this programme, he authorised the producers to continue its broadcast after his death," is the introduction to the television spot for "Where there's a will, there's an A."

Michael Landon's desire posthumously to promote a product, which has no relevance to the actor's life or death, is a long way from the first sombre use of a dead celebrity, when Yul Brynner spoke out against smoking for the American Cancer Society in 1958, in an ad made to be shown after his death.

"I really wanted to make a commercial when I discovered that I was that sick, and my time was so limited I thought I would make a commercial that says simply: 'Now that I'm gone, I tell you, don't smoke - whatever you do, just don't smoke'."

No one is quite sure why death has come out of the advertising closet, or how prevalent the theme will become. At Ogilvy & Mather, the person in charge of monitoring trends recently started a file on death. "There's a death theme that she's seeing more and more, and she doesn't know what to make of it," said Shelly Lazarus, who worked on the L.A. Gear account.

Some believe that western society will become increasingly concerned with ageing and death as the so-called baby boomers age and die. Others believe that AIDS has thrust death into the limelight.

It is only recently that we've become squeamish about death. In his book, *Western attitudes toward death*, French social historian Philippe Ariès says "the more society was liberated from the Victorian constraints concerning sex, the more it rejected things having to do with death... The interdict on death suddenly follows upon the



heels of a very long period - several centuries - in which death was a public spectacle from which no one would have thought of hiding and which was even sought after at times."

Benetton, which has been charged with exploiting serious issues to sell sweaters, maintains that its provocative ads force people to think and discuss important issues, and that its target customers - 18 to 34-year-old women - "are more socially active and aware than any generation that precedes them. Various

studies have shown that in 1992, consumers are as concerned by what a company stands for as they are about the price-value relationship of that company's products."

Larry Kopel, executive vice president of Foots Cone and Belding, a marketing consultancy, says: "There has been a tremendous reaction to the Benetton ads. Many people think it is a gross misuse of a real life tragedy, that is being used for shock value. I think that advertising is always trying to find new ways to make a message relevant,

## Banking on an ethical approach

These are hardly a normal theme of corporate advertising, but they form the centrepiece of an ambitious campaign to be launched by the Co-operative Bank tomorrow which stresses businesses with which it refuses to be associated.

Few attempts to restructure a company can have been so fundamentally linked to marketing objectives or as widely tested among existing customers.

Terry Thomas, managing director and the bank's first marketing director when he joined in the early 1970s, makes no secret that the ethical stance is designed to win new business.

The issues highlighted were approved by 30,000 of the bank's 1.5m customers canvassed in a questionnaire late last year.

Those most widely supported - arms exports, environmental damage, cosmetics-testing on animals and human rights - are the ones to be used.

The first two television advertisements - which will appear in three northern TV regions, reflecting the bank's heartland - focus on environmental damage and arms exports.

They are striking for their simplicity, mostly filmed in black-and-white, with a series of sketches stills accompanied by a voice-over.

There is a long silence before the final message: that some banks will use depositors' money for unethical purposes, while the Co-op will not.

"They stand in contrast to typical financial services ads which are glossy, colourful and often criticised for not living up to expectations," says Simon Williams, head of marketing. "Ours are stark, straight-talking and come as quite a shock."

Press advertising will include the broadsheet newspapers and specialist magazines catering to some of the interest groups likely to respond to the issues the bank is raising.

The bank is coy about the costs of the campaign, although the bill is believed to be more than £1m.

Andrew Jack

## Sitting down to the opposition

Daniel Green says big seats are among incentives on offer to win airline passengers

European and American airlines are lining up to win back long-haul passengers as the world emerges from recession. Virgin Atlantic Airways' launch of a "Mid Class" ticket this week was the latest manoeuvre in an increasingly bitter marketing war.

This is a critical moment for the industry. Airlines need to attract customers with low fares and then keep them with high standards of service and other incentives.

But the airlines are far from agreed over how to do this and have taken different tacks at different times. Some set store by innovative service. Virgin provides limousines to take passengers to and from airports, beauty therapy and massages. Others, like Swissair, prefer to promote a more traditional image, highlighting the personal attention they give customers.

Even passenger surveys disagree over what customers want. The US National Institute for Aviation Research at the University of Wichita, Kansas rates punctuality as the most important attribute. Next

comes safety and baggage handling. Fares are some way behind.

The International Air Transport Association (IATA) said this week that the most important factor for business travellers it had questioned was a big aircraft seat. Ticket flexibility and fast check-in were next, with membership of a frequent flyer programme fourth and lack of crowds fifth.

Harold Shenton, an economist at Amtrak, the aviation consultancy, warns that the Kansas research is misleading. He says it is based on interviews with airlines' own experts combined with records of what passengers most complain about. The data survey, by contrast, resulted from direct questioning of passengers who had identified their journey purpose as "business".

Neither improving punctuality nor fitting bigger seats to aircraft



Virgin chairman Richard Branson at the launch of Mid Class this week

will be easy. Punctuality is often governed by airport congestion and is out of the hands of airline managements while bigger seats mean fewer people in an aircraft and possibly less revenue. The result could be higher fares.

Airlines are already raising published tariffs on the busy north Atlantic routes, partly in anticipation of rising demand. They are attempting to boost slow sales now by heavily discounting some tickets. The logic is that discounts can

be abandoned at short notice if business picks up, while published fares take longer to change.

While passengers are still scarce, airlines have also renewed efforts to promote what the surveys identify as the most popular incentive: frequent flyer programmes which lead to free flights or upgrades.

Limosines to the airport and free gifts are playing a smaller part in this year's promotions.

Virgin's new Mid Class ticket reflects the changing mood, offering wider seats and special check-in desks. Virgin previously had economy class and "upper" - where prices were roughly comparable with business class on other airlines. Now, anyone who pays for a non-discounted economy ticket will travel Mid Class.

Virgin has much to gain. The rush to discount tickets, especially

on the viciously competitive transatlantic market, has left Virgin with fewer than 4 per cent of its economy passengers paying the full fare. With Mid Class, it hopes to raise this to more than 10 per cent.

Although Virgin's extra layer of economy class is, perhaps, unique, the strategy is straight out of the long-haul travel management textbook: cut prices for leisure travellers and improve service for business passengers.

Others are doing the same thing. Canadian Airlines International is offering business class seats to passengers who pay full economy class fares. The strategy is risky. Instant upgrades and giving away free flights through frequent flyer programmes may cut revenues in an already tough environment.

But airlines are prepared to do this because they believe recovery is on the horizon. After nearly two years of recession, the business is lean and fit and demand could catch up with supply. If it does, airlines will be quick to turn away from the heavy promotion of bigger seats and free flights.

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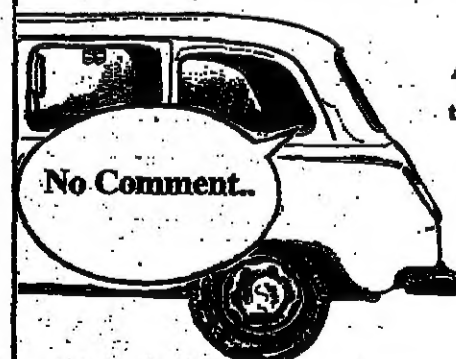
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## TECHNOLOGY

Claire Gooding continues a series on getting the most out of software by tackling the thorny subject of maintenance

# Keeping the cash flowing

## SOFTWARE AT WORK

vice we offered as a retail bank in the mid 1980s in the Far East was restricted: very similar to that offered in the UK now.

The main aim was improved functionality, and "real time banking" was chosen as the best route forward. The implications of this were 24-hour banking and a high degree of on-line resilience; far higher than that needed by batch systems.

There were three main components in the plan: retail, treasury, trade finance and business (includ-

The trouble with all-singing, all-dancing systems, he observes, is that one person cannot keep the whole picture in their brain.

To this he attributes the downfall of several large-scale banking schemes that have been shelved several years, down the development line. "The project manager and the MIS manager cannot have the whole view. Both have large teams which, although they might be termed development teams, are maintenance teams as well."

The solution to both these problems was to buy packages, sticking closely to those perceived as "standards" in the IBM world. "There had to be a common technical struc-

ture, however much people claim to be different," says Reed.

This fitted the bank's policy of delivering functions from one country to another. "The issues facing us when implementing packages are very different from bespoke software. The question is: do I modify my working environment to fit the

software, or do I modify my package to suit my working environment?" "The answer is yes to the first - any other route throws away the benefit of using packages." It was a board decision that the packages should be "modified to a limit". Senior management is closely involved in the IT process, and recognises IT as a "people issue".

"IT and personnel report to one executive director because IT affects all employees and the way they operate. It's a personnel and union issue. We haven't got it right yet, but we do have a product management methodology."

This consists of managing the "product" from the cradle to the grave, the product meaning Reed's "big picture" of software product, benefits, culture and lifestyle. As with many successful projects, the first step is to get the most senior person in the business to sell it down the line.

The maintenance issue is woven into this philosophy. "Maintenance and development are intertwined. Everything has to be tested and tested well." But, he points out, user-testing is too expensive on a manual basis, involving users and programmers working day and night, larger machines to run test systems alongside live ones, and so on.

Reed's team came up with the concept of having various tools and products for maintenance. "If you



'Our policy is that we do not develop programs, we buy packages in'

glue them together with a methodology, you have a much-enhanced set of benefits so that you can use it over and over." The package approach ruled once again, and the bank turned to products from Dunstable-based Compuware.

Compuware's Playback and File-AID packages have formed the basis of a re-usable system for the testing phase - generally the Cinderella of the software development cycle. The pressure to deliver new systems often means that developers fail to test every possible path, and therefore miss the repercussions of "minor" changes.

Ian Weavers, manager of development environments for group IT, heads a small team in charge of

testing. He believes few developers bother to treat their test data as a re-usable asset. "Completed test data were often discarded after use. This is a tremendous waste - as crazy as throwing source code away."

Testing is estimated to take up 40 per cent of the total development cost: a figure that stays constant in later releases, even where development costs lessen. Here the Repeatable Test System proved its worth.

The International Banking Application, from banking software specialist Hogan, was tested and implemented in Hong Kong initially. The two-year cycle was cut down to six months when the process was repeated in Singapore, and an even shorter cycle in Malaysia. The bank plans to use the system with IBMS and Imex from Surecomp.

Reed recognises his re-usable test harness as an asset, which saves the valuable time of programmers, users, and technical staff who would otherwise be involved.

On average, the combination of RTS and Playback has brought down the amount of user-acceptance testing down from 28 per cent to 2.3 per cent of total effort. Actual costs of testing dropped from \$431,250 to \$53,000.

"In a world where 58 per cent of defects are caused by changes, we have raised the quality of the software and reduced the time it takes to deliver working systems to users," concludes Reed.



### COMPANY SNAPSHOT

Standard Chartered Bank, founded in 1869, operates over 700 offices worldwide. The group's main strength is in the Pacific Rim, Africa, the Middle East and south-east Asia. It was formed from a merger of the Standard Bank and the Chartered Bank in 1989. Its Shanghai branch, opened in 1985, makes it the oldest foreign bank in China. Operations in Singapore and Hong Kong were opened the following year. Net income of \$1.1 billion, international banking with operations in 50 countries. Turnover/profit in 1991: the bank showed a 32 per cent rise in pre-tax profits to \$220m. Trading profits in the Far East rose a fifth to \$184m. Employees: 30,000 worldwide, of whom 4,200 work in information technology. IT expenditure is \$55m a year.

### TECHNOLOGY FILE

Software: Core packages include Imex, a financial trading package, and IMMS, a back-office support system, both from Surecomp. Also Hogan's International Banking Application, IBA. Hardware: Five IBM-compatible PCs running IBM's MVS/CICS operating environment are located in Malaysia, Hong Kong (IBM), Singapore and Wales (Hewlett Data Systems). The bank also owns more than 160 mid-range IBM computers (AS/400, System 38 and 385) and systems from ICL, NCR and Unisys.

Standard Chartered's policy is to remove its in-house range of computers entirely and transfer applications to novel PC local area networks, or to the large mainframe-based data centres. Maintenance and testing: The Repeatable Test System has been developed on the basis of two software testing products: Playback and File-AID. Suppliers: Compuware, a privately owned US software house based in Dunstable, specialises in automated software testing tools. Value of contract: Initial licensing costs at the time of installation (1988) were around £150,000. Product maintenance fees are typically 15 per cent of contract value.

British banking is behind the times. Despite the millions spent on technology it still takes three days to clear a cheque. Automated Teller Machines (ATMs) are often not working or out of step with a customer's banking details.

This is, partly due to the constraints imposed by the software which runs large banking systems. These represent a big investment but, once implemented, become a liability as much as an asset. A simple amendment to the software can cause chaos out of all proportion to the scale of the change.

In the banking industry, maintenance raises questions of scale, and not just because so many systems run on multiple mainframe computers serving thousands of ATMs. There are personnel and staffing issues, and multi-country operations to be considered.

Custom-built or bespoke systems pose the thorniest problems because knowledge of them tends to be esoteric, and confined to the original developers. It is for this reason that the Standard Chartered Bank has taken a long-term view of the maintenance issue when implementing new systems.

"The main foundation of our policy is that we do not develop programs, we buy packages in," explains Phil Reed, group IT manager. The bank also believes in developing in one central site, and then shipping out to others.

The policy is the result of a large technology review carried out by the bank between 1986-87. The issue of multi-country operations loomed large, as the systems in Hong Kong, Singapore, Malaysia and the UK varied widely. The businesses were of different sizes and all supported home-grown systems and maintenance teams. In Hong Kong, a Unisys system ran the retail side and an NCR system was used for corporate systems.

A review by Andersen Consulting focused on economies of scale. "The issue we faced was not just cost, but whether we could do it with the resources available," explains Reed. Standard Chartered's strong presence in the Far East also brought home the high expectations of customers there.

"As a customer, I regularly use banks in the Far East and the US, and I can be in and out in a couple of minutes having done everything I want," says Reed. "For the last two years, anyone in the Far East has been able to pay in money at the counter and check the correct balance on the ATM outside within 10 seconds."

This gave the bank a strong incentive to introduce improved business benefits at the same time as streamlining its technology on a worldwide basis. "The level of ser-

vice we offered as a retail bank in the mid 1980s in the Far East was restricted: very similar to that offered in the UK now."

The main aim was improved functionality, and "real time banking" was chosen as the best route forward. The implications of this were 24-hour banking and a high degree of on-line resilience; far higher than that needed by batch systems.

There were three main components in the plan: retail, treasury, trade finance and business (includ-

ing corporate) systems. Standard Chartered decided on the package route for all. "The attempt to create new banking systems from scratch has proved time and again to be too difficult," says Reed.

He sees two big issues in the decision characterised as "the maintenance issue" and "the big picture".

The software industry has only recently moved towards the formalisation of testing and, more importantly, the automation of test procedures. Standard Chartered Bank has recognised that thorough testing is essential in any financial institution. The cost of errors can be astronomical.

The bank's approach is heartening to the professional developer. It has recognised that testing is a valuable asset. The post-

performance of a program is a useful yardstick to compare with the current behaviour.

It has also made a clear decision to "stick with the knitting". Since Standard Chartered is not a software house it wisely devotes the risks and costs of software development to the vendors. In doing so, it gives up some level of customisation and tailoring. On the other hand, it is free to change suppliers if service is not acceptable.

Phil Reed, IT manager,

### CONSULTANT'S CRITIQUE

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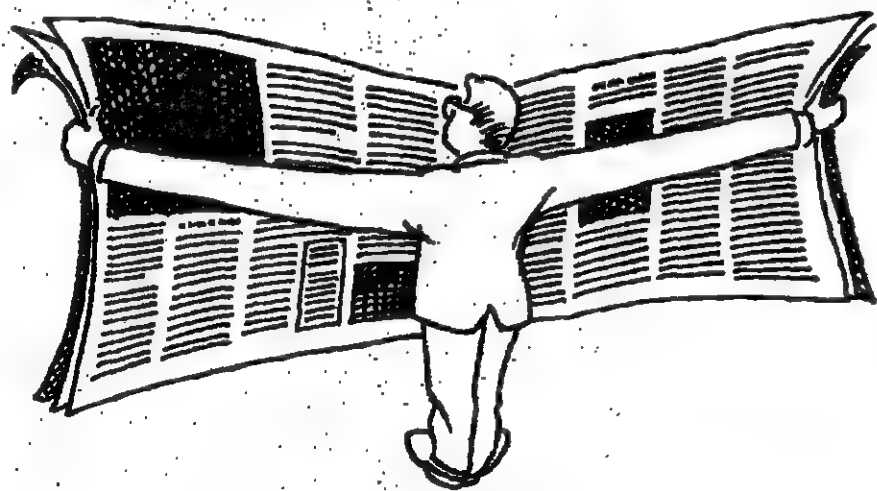
Phil Reed, IT manager,

concentrates on ensuring that the packages fit the business. Interestingly, he states categorically that operational methods must be changed to fit the software. It would only agree up to a point. Much software is poorly designed - especially on mainframe systems. It is often written by programmers who have no understanding of the business. To let them dictate the day-to-day running of a multi-million pound business seems a little risky.

The bundling of IT with strategic planning and personnel is unusual. Hopefully it reflects the recognition of the links rather than a rag-bag of jobs that no one else on the board wanted. Reed has wisely avoided the snare of all-in-one systems and has looked at the best way of achieving the goals by integrating multiple packages.

Kevin Drumhall  
The author is a consultant at Software Design and Construction, of Milton Keynes

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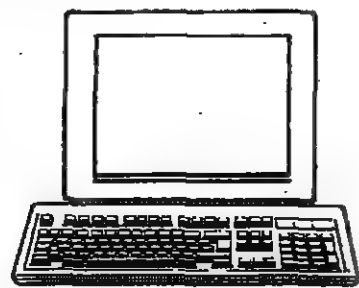
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March 1992



# Long arm of US antitrust law

By Celia Hampton

On April 3, the US Justice Department issued the following policy statement on the extension of US antitrust enforcement policy to non-US markets:

"The Department of Justice will, in appropriate cases, take antitrust enforcement action against conduct occurring overseas that restrains US exports, whether or not there is direct harm to US consumers, where it is clear that:

1) the conduct has a direct, substantial and reasonably foreseeable effect on exports of goods or services from the US;

2) the conduct involves anti-competitive activities which violate the US antitrust laws - in most cases, group boycotts, exclusionary practices and other exclusionary activities; and

3) US courts have jurisdiction over foreign persons or corporations engaged in such conduct.

This policy statement in no way affects existing laws or established principles of personal jurisdiction."

This statement was not innovative. It merely revoked a decision, expressed in a footnote to a 1988 policy statement, to reserve such action for cases where US consumers were harmed.

The decision is nevertheless disheartening. World trade is in a delicate state, poised between free trade and managed trade between blocs: it is not a good time to make assertive noises.

Nor is the move likely to be to the taste of other governments which take a more modest view of their right to interfere in business conduct beyond national frontiers.

On the positive side, the US policy signalled that it will be confined to cases of deliberate and obvious anti-competitive conduct: the examples given are among those which US law treats as anti-competitive as such ("per se"), and it is made clear that the words "other exclusionary activities" will be taken to mean only those of a similar type (for example, market-sharing and bid-rigging).

The enigmatic statement about "personal jurisdiction" also provides some comfort to foreign companies. It dispels an early anxiety that companies with a US subsidiary would be subject to US jurisdiction for that reason alone.

or that the US subsidiary would be answerable for its foreign parent's conduct abroad. The Justice Department will stick to the normal rules, though these are not altogether comforting.

The responsibility of a US subsidiary for its parent's behaviour will depend on how independent the subsidiary is. Foreign parent companies would be wise to secure as much autonomy for their subsidiaries as is commercially feasible.

The courts' treatment of a foreign subsidiary virtually as an arm of the US parent, for example, in obeying a US political boycott, is not promising.

For the purposes of US domestic liability, the mere import of a foreign company's products into the US is not regarded as enough to establish jurisdiction over the foreign producer. But the level of contact with the US market needed to bring a foreign company within the US courts' jurisdiction can seem minimal.

According to Mr Mark Cynrot of Baker & Hostetler in Washington DC, owning property, providing an after-sales service or negotiating with a customer in the US may be sufficient.

It might be argued that the US courts would be less willing to try foreign subjects' liability where the issue arose abroad.

The Justice Department says that it "will continue its longstanding policy of considering principles of international comity" (comity means respect for the other country's way of doing things). It will also not try and consult with foreign governments before taking action (for example, under the 1991 EC-US antitrust co-operation agreement). But the US courts are the final arbiter of this question.

Enforcing antitrust law is not the sole prerogative of the Department: about 90 per cent of all antitrust lawsuits are brought by private parties, who can claim treble damages.

The new policy makes no change to this situation, but the Department's renewed determination to act may encourage private lawsuits.

Problems also arise out of the differences between US and other competition laws. US law

may be good, but it is not universal. Other countries endorse the rules which they find most effective and best suited to their needs. Some rules may be looser, others tighter. Few other countries endorse enforcement through US treble-damages private lawsuits.

The Justice Department dilutes its reassurance about "comity" when it goes on to say: "If the conduct is also unlawful under the importing country's antitrust laws, the Department of Justice is prepared to work with that country if that country is better situated to remedy the conduct and is prepared to take action against such conduct pursuant to its antitrust laws."

This sounds rather decent - letting another country enforce its own competition policy on its own market - but it also warns that the Department may not be "prepared" to leave it to that country if local action fails to protect US interests as well as US law would.

Most countries would draw a line between protecting the domestic market from foreign-source abuse and enforcing the domestic rights of citizens abroad from abuse on the foreign market. The US does not.

An explanation may lie in the legal differences. US law treats as one what many laws treat as two distinct issues: competition law and unfair competition. Unfair competition is largely unknown to the English common law, which was the grandfather of US law.

When the US Congress passed the Sherman Act in 1890, it created a single protection of "trade and commerce" which combined both the protection of competition on the market and the private protection of competitors. It gives rise to public and private rights of action, both on behalf of the market and of competing suppliers. This was not entirely followed by competition laws elsewhere.

Competition law aims to secure free competition between suppliers on a given market; where the product or service comes from is largely irrelevant. It may give rise to private rights, but incidentally rather than as its purpose. Unfair competition law gives a

supplier a private right of action for compensation against someone who damages his capacity to compete.

As far as competition law jurisdiction is concerned, there is an analogy with the traditional criminal jurisdiction over conspiracy, which is to be tried where it takes effect on the victims: the illegality of the conspiracy should be judged by the standards of the place where the harm is suffered.

Injury to competition would normally be tried in the market where it occurred. But, if treated as conspiracy, it can logically be extended to courts agreed abroad but taking effect on the domestic market - a principle accepted in the European Community as well as in the US.

The situation covered by the US policy is not the same.

If US companies are excluded from a foreign market by a conspiracy, the competition loss is on that market. It would also be normal to sue for unfair competition in the place where the harm was done or where the defendants (parties to the cartel) were resident, that is, the foreign market.

However, if the cartel were treated as a conspiracy to cause harm to US exporters, it could be said that the effect on the victims - the US companies' lost export profits - took place in the US.

In that event, the narrower rules of criminal jurisdiction over foreigners should apply.

Many US lawyers are dismayed by the reinstatement of the Justice Department's policy. Not everyone shares Assistant Attorney General James F. Rill's faith in US antitrust law. "Some observers have gone as far as describing the American belief in competition principles, embodied in our antitrust laws, as having almost a religious aspect. I readily admit to being a disciple of the faith in competition" (Paris, 1989).

Few would disavow competition as a worthy object of devotion, but a great many do not believe that it is exclusively embodied in US antitrust law - and certainly not in US enforcement of it.

The author is editor of *Financial Times East European Business Law* and executive editor of *Financial Times Business Law Brief*.

## PEOPLE

### New lives for Chalmers, Shaw and Thoresen

Two big life assurance companies have appointed new chairmen.

National Mutual Life, based in Hitchin, Herts, has appointed Norman Chalmers (left) to succeed Sandy Pease, who is retiring after 17 years as chairman and 29 years as a director.

National Mutual is a small life office, and very much a "niche" player - it produces only pensions, rather than general life insurance products, and it markets them exclusively through independent brokers and advisers.

It has a reputation as one of the more traditional offices and with Chalmers' background this seems unlikely to change much; he is a freeman of the City of London and is on the Court of the Worshipful Company of Gardeners. He trained at the Royal Military Academy at Sandhurst, and went on to serve as an officer

in the Black Watch, before qualifying as an accountant. Britannia Life, which also has a new chairman, is a very different animal. The change in personnel reflects a move to integrate Britannia Life more fully into Britannia Building Society, of which it is a wholly owned subsidiary.

Calum MacLeod, the outgoing chairman, steps down on the completion of his five-year term. When he started, the company was a mutual society, called ES Assurance. However, he will continue as deputy

chairman of Britannia Life, which is building a new headquarters in Glasgow.

Meanwhile, the new chairman will be Michael Shaw (centre), managing director of the main building society. The aim is to establish "a more direct reporting line to the society's management and board".

And at Royal Life International a replacement has been found for Richard Gough, the previous managing director, lured away to set up Sun Life's new

board. Stephen Wood is appointed md of the Bristol office.

Norman Waite has been appointed a director of BOWRING Marine Reinsurance Brokers (London), and Roland Seal is a director and member of the executive committee of BOWRING MARSH & McLENNAN.

Peter Willis-Fleming has been appointed md of PWS ENERGY SERVICES.

Jim Hunt has been appointed director in charge of ELLISTON's London office.

Gary Skott has been appointed regional development director, north, of SEDGWICK JAMES (NATIONAL).

Jeff Medlock (below) has been appointed chairman of the executive board of Eureka, which was set up by Friends Provident, Avera Central Beheer, Topdanmark and WASA.

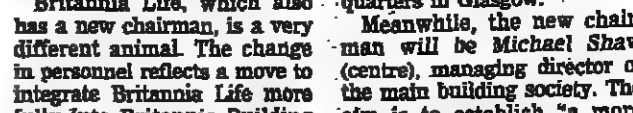
Adrian Daly is joining HIBERNIAN LIFE as md designate on the retirement of Dan Corcoran who remains a non-executive director.

Anthony Aspinth has been appointed a director of EW PAYNE COMPANIES.

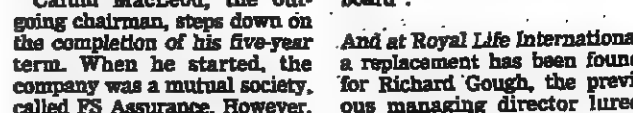
David Beer, md of BAIN CLARKSON's surety and special division, is appointed to the international division



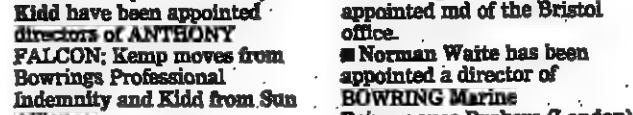
Norman Chalmers, new chairman of National Mutual Life.



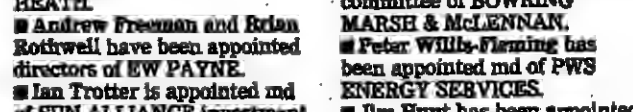
Michael Shaw, new chairman of Britannia Life.



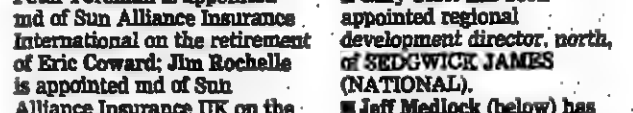
Calum MacLeod, outgoing chairman of Britannia Life.



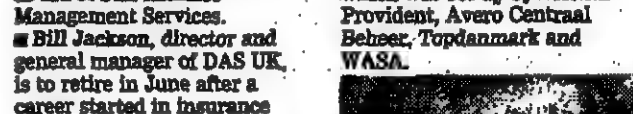
Richard Gough, outgoing managing director of Royal Life International.



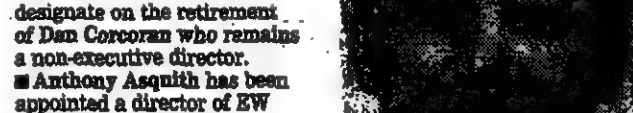
Stephen Wood, new director of BOWRING Marine Reinsurance Brokers.



Roland Seal, director and member of the executive committee of BOWRING MARSH & McLENNAN.



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Jim Hunt, director in charge of ELLISTON's London office.



Gary Skott, regional development director, north, of SEDGWICK JAMES (NATIONAL).



Jeff Medlock, chairman of the executive board of Eureka.



Adrian Daly, md designate of HIBERNIAN LIFE.



Anthony Aspinth, director of EW PAYNE COMPANIES.



David Beer, md of BAIN CLARKSON's surety and special division.

offshore life company. Otto Thoresen (right), 36, will be RLI's new chief executive. Of Norwegian extraction, but with a Scottish accent, he is currently managing director of Royal Life on the mainland, and has previously worked in marketing for Abbey Life and Scottish Equitable.

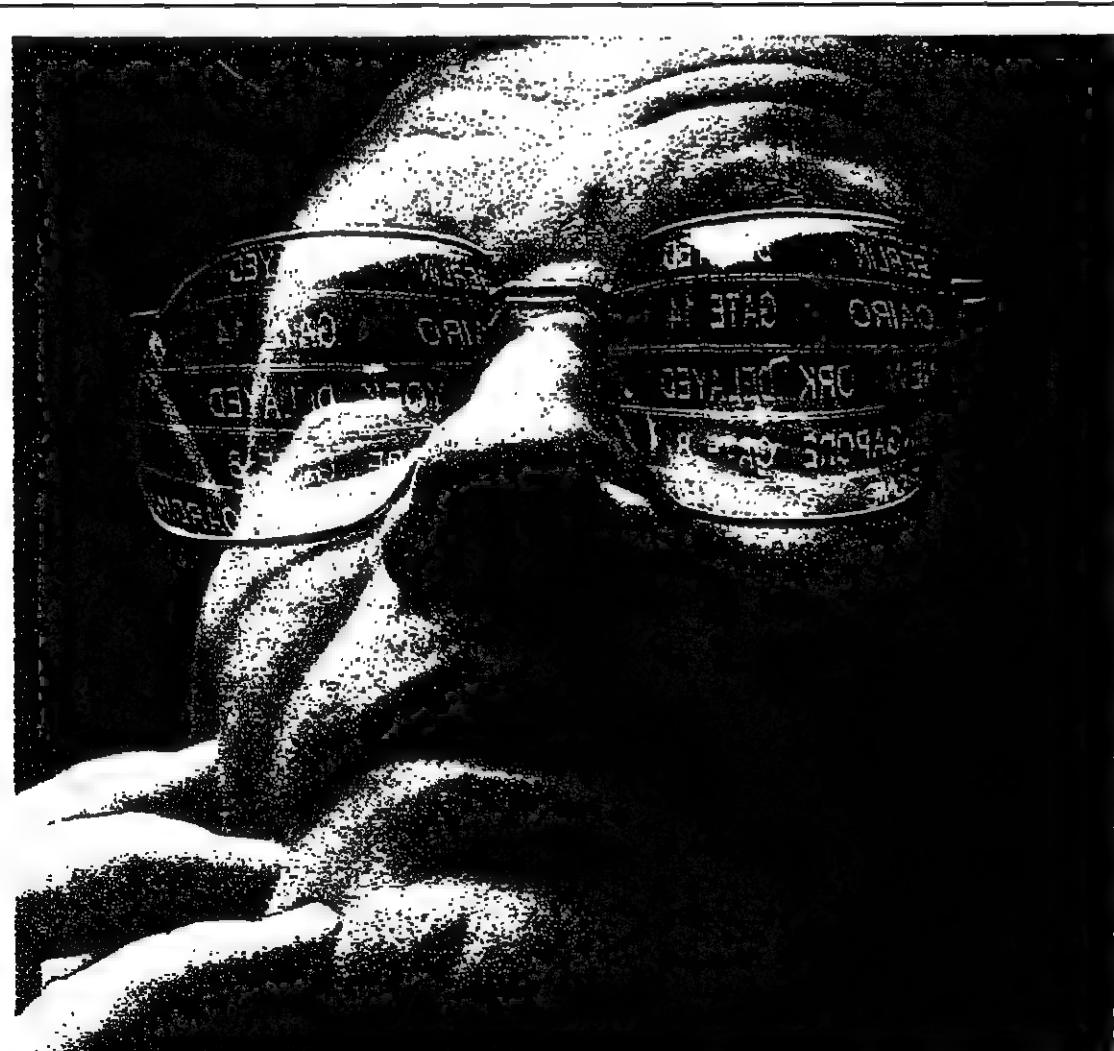
Thoresen will be based in RLI's impressive, if slightly incongruous, new head office just outside Castletown at the southern tip of the Isle of Man. It is the largest life company on the island, with 170 employees, and the appointment of a man with a marketing background may signal further determination to find new outlets for its products. At present it has many customers in the Middle and Far East, but it is keen to move further away from the company's traditional ex-patriate market, and also reduce its dependence on one-off single premium products.

The media planning and buying group Aegis has announced the death on Tuesday evening of Francis Gross, co-chairman and one of the two founders of Carat, the main Aegis operating subsidiary. He would have been 67 yesterday.

One of the international giants of the media buying business, Gross joined his brother Gilbert, who first set up Carat in 1969. Peter Scott, chairman of Aegis, said: "Francis was one of the innovators and founders not just of Carat but of the European industry of media planning and buying. He was a man of immense inspiration and will be greatly missed."

Awarded the Legion d'Honneur in January 1989, Francis Gross took a leading role in Carat until some six months ago, when cancer was diagnosed. His major achievement in Carat was not simply to have built a successful company but to have extended that success internationally.

Gisela Gledhill is leaving Beas, the brewing, hotels and leisure group, where she has been company secretary since 1989, to take up a similar appointment at Wellcome, the pharmaceuticals group. Beas has appointed Philip Bowman, finance director, as company secretary pending the announcement of a successor.



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Portrait of a man, likely related to the Aegis group mentioned in the text.



## ARTS

## Monteverdi Vespers

The Vespers of 1610 remain one of the most exhilarating experiences music can offer. In Westminster Abbey on Tuesday I spent 100 minutes of rapturous absorption sucked into their unfolding as though I had never heard them before. Scholars advise that they are not to be thought of as a "whole work", that the order of their component sequences is by no means fixed, and that the exact combination of performing forces must remain a matter of dispute and debate. Yet when one encounters a performance so filled with animation, exaltation and bounding vitality as that by the Collegium Musicum 90 and Westminster Singers under Richard Hickox, it becomes impossible not to succumb to the succession of movements as a totality.

For the occasion Hickox had mapped out a path of wise moderation between the executive extremes that have marked recent fashions in putting on the Vespers - the sumptuous large-choral, large-instrumental feast on the one hand and the

ascetic, single-instrument and choir-of-soleists meditation on the other. By employing a chamber choir, a band of eight soloists, the conductor ensured that both the private and public faces of Monteverdi's invention - the devotional pleadings and the splendid celebrations through corporate virtuosity - received their due.

He took many of the movements at a speed which taxed the choir's agility while building up an exhilarating sense of forward movement. The Abbey is, of course, a wonderful place for the Vespers. When solo singers are planted at far ends of the building, or in the pulpit, or high above the choir stalls, a balance of space, intimacy and reverence is achieved that allows the music to be at once awesome and intimate - "personal" in the way that stamps, say, the "Duo Seraphim" as one of the key expressions of Italian humanism in music.

Among his group of soloists Hickox had found himself two tenors - Mark Tucker

and Lynton Atkinson, young Englishmen both - whose vocal attack, colouring of tone and response to words proved blessedly free of the dreaded Anglo-Saxon good manners that in some circles pass for "authenticity", and that continue to dog British revivals of Monteverdi. In the "Duo Seraphim" the two duetted in a spirit of athletic competitiveness as well as of artistic comradeship. Mr Atkinson's outstandingly eloquent contribution to "Audi coelum" was in the best way worthy of an Italian tenor's openly engaged with the rhetoric of the musical expression, alive to emotional nuances. If only more modern Monteverdi singing showed a similar engagement with the *italianità* of the vocal writing!

The Vespers, given under the auspices of Opera London Concerts in aid of Save the Children and other charities, will be repeated at Salisbury Cathedral on Saturday.

Max Loppert



Emma Thompson and Helena Bonham Carter in the Merchant-Ivory production of 'Howards End'

## CINEMA

## Prose and passion personified

Are you sitting comfortably? Then off we go. The rattle of horses and traps, the swish of Edwardian dresses, the clink of tea cups, the sight of great British actors rolling up their sleeves to tackle Great English Literature.

It must be - it is - another Merchant-Ivory adaptation of E.M. Forster. With *Howards End* the producer-director team continue their tradition of treading angelically where other fools might rush in. Their new film, like *A Room With A View* and *Maurice*, is a triumph of wit and delicacy, of non-obsequious faithfulness to Forster and of mind over narrative maze.

*Howards End*, Forster's last major work to be filmed, is a novel with Lagoon plot oiled: the tale of two German-born sisters boldly bearing the banners of art and moral idealism into the philistine Wilcox family. Margaret Schlegel (Emma Thompson) befriends the dying Mrs Wilcox (Vanessa Redgrave) and later marries wealthy widower Henry (Anthony Hopkins). Helen Schlegel (Helena Bonham Carter), after a brief *coup de foudre* with young Paul, declares war on the whole clan when her bank-clerk friend Leonard is ruined by some casual bad advice from Henry.

But let us not strangle ourselves with plot. For Forster, these events were narrative trappings hung on a vast arboreal structure of themes concerning art and humanity. The novel begins with an exposition of Beethoven's 5th symphony; goes on to baptise that majestic phrase for our time, "Only connect"; and ends in its tale of two families: a fable about prose versus passion.

Director James Ivory and screenwriter Ruth Praver-Jahvala skip the music, phrase and turn the Beethoven passage into a few seconds of knockabout lecturing by a mad musicologist (Simon Galloway). Probably wise. A film is not a novel, and abstractions like *Prose and Passion* must be incarnated in real people.

Here Ivory's cast excels. Vanessa Redgrave, possessed of a seraphic intensity not seen since the Delphic Sybil, spreads a glow over the early scenes. She persuades you of her passion for *Howards End* - the house-talismansinically tumbled over throughout the book - and her starting-eyed, leaguo manner is a counterpoint to Hopkins's brusque, emotionally evasive staccato. Misses Thompson and Bonham Carter make a matching counterpoint: the first all grace, vivacity and anxious compromise, the second a Dresden shepherdess turned disappointed romantic who hurls emotional darts from her black-browed eyes.

The film sometimes slides towards cliché. Every Edwardian Summer gets its rowing scene, but an idyllic river is the last place to stage Helen and Leonard's doom-laden mutual seduction. And the music is somewhat wall-to-wall, as if composer Richard Robbins had been bitten by Philip Glass. But minor pains like this set

off the major pleasure of the whole. Merchant-Ivory again confound critics ready to deal out the "lace-bankie" insults. Their best films, far from being cinema's answer to Emily Post, are prismatic visions of past times coloured, ironised and toughened by a modern sensibility.

These and similar things happen to L.A. business executive Kevin Kline; and/or to wife Mary McDonnell, film producer pal Steve Martin and black tow-truck driver Danny Glover, whom Kline befriends in some one after being rescued by him from a band of inner-city thugs.

Lawrence Kasdan's *Grand Canyon* is about the urban crises that happen around us daily. You know the kind of thing. You set out to see, say, a new James Ivory film at your local Odeon, and on the way are attacked by muggers, accosted by Jehovah's Witnesses and shot in the leg by a runaway bank robber.

These and similar things happen to L.A. business executive Kevin Kline; and/or to wife Mary McDonnell, film producer pal Steve Martin and black tow-truck driver Danny Glover, whom Kline befriends in some one after being rescued by him from a band of inner-city thugs.

Howard's End  
James Ivory  
Grand Canyon  
Lawrence Kasdan  
Mobsters: The Evil Empire  
Michael Karbelnikoff  
Ricochet  
Russell Mulcahy  
Jacquie De Nantes  
Agnes Varda

Kasdan's film is so all-inclusive that it resembles a *Whodunnit* report on urban survival. It also has a sickly, messagey ending when the cast gaze out over the real Grand Canyon and wonder at the beauty of Nature's great divide as opposed to the great divides that humans place between themselves and - blah, blah, blah, we get the point.

No need of this to crown a film that displays at best a little and likeable wit and a free-like breadth. Kasdan, wearing his social anatomist's hat (*The Big Chill*) rather than his genre practitioner's (*Body Heat*, *Shogun*), gives us characters plucked through with quiet desperation. Kline's middle-aged yuppie, guiltily flirting with his nervous-eyed secretary (Mary Louise Parker), is as much overdue for spiritual counselling as his wife, who wants to keep the abandoned baby she has found in a park while jogging there.

Even more of a stretch-case - literally - is film-maker Steve Martin. He is shot in the leg by a mugger. Confronted, thoughtful, his limb in plaster, Martin renounces all idea of returning to the blood-and-gore movies he once lived off. Then, recovering, he changes his mind.

This too short cameo is the satirical jewel of the film. Kasdan should have tipped the balance towards him and away

from the racial harmony subplot between Kline and trucker Glover. This is scored for mandolin, make-the-world-better dialogue worthy of *The Cosby Show*. But the film, 2½ hours long, pounds persuasively on even over its own potholes and presents an L.A. far more convincing than the brainless Louisiana usually immortalised for us by its denizens.

*Mobsters: The Evil Empire* tries to do for the truth-based gangster film what *Young Guns* did for the Western. For young Billy the Kid read young Lucky Luciano (Christian Roberts), Meyer Lausky (Patrick Dempsey) and Bugsy Siegel (Richard Gere). Growing up from delinquent childhood into arrested adolescence, these glorified psychotics carve up New York's organised crime industry even as they carve up more literally, their enemies.

In this sepia-hued would-be epic directed by ex-commercial whiz kid Michael Karbelnikoff, cheeks are slashed, noses bitten off and craniums pierced by ice picks. A thousand bullets puncture twitching bodies in saunas or restaurants. A man is dangled from a penthouse before plunging to his death. (We hear the final crunch, splat.)

As if this were not enough for impressionable filmmakers, we have Michael Gambon sauntering onto screen with an Italian accent: "When ah keem from Sicily..." But Gambon is the most magnetic thing around as a pouty-eyed crime kingpin, closely followed by rival capo Anthony Quinn, roaring like a wounded bull over every tale of pasta he consumes or destroys. The younger actors never match the older and there lies the rub. The film is like watching "Bugsy Malone: The Next Generation" as, amid the *Godfather*-surplus sets, Hollywood's newest brat pack demonstrates it is marginally duller than the old one and infinitely duller than the veterans showing off around them.

*Ricochet*, a crime thriller from director Russell Mulcahy (*Highlander*), is never dull even while it is silly. We do not believe one moment of this tale about a cop (Dennis Washington) being pursued closely followed by rival capo Anthony Quinn, roaring like a wounded bull over every tale of pasta he consumes or destroys. The younger actors never match the older and there lies the rub. The film is like watching "Bugsy Malone: The Next Generation" as, amid the *Godfather*-surplus sets, Hollywood's newest brat pack demonstrates it is marginally duller than the old one and infinitely duller than the veterans showing off around them.

Or you may prefer Agnes Varda's *Jacquie De Nantes*. The French film-maker assembles memories of her late husband, director Jacques Demy, and sticks them into a moving photo album. Disporting on a beach in Super-8 is the ageing Demy, grizzled veteran of *Lola* and *Les Parapluies De Cherbourg*. Working behind the scenes to turn him into a fictionalised little boy, playing in flashback with his first movie camera, is Mille Varda. Deft, delicate, touching.

Nigel Andrews

## Death and the Maiden

No doubt like many readers, I had seen the reviews but not the play - not until Thursday, by which time two new principals were safely ensconced in Ariel Dorfman's tight, even-handed melodrama. Reading just two or three reviews was enough, one discovered, to have learned almost everything about the action, swift and spare as it is. All that is left is to watch it being played out.

"Melodrama" is not meant insultingly, but it is the right word: the basis of the piece is a volatile, violent confrontation which may or may not end in murder. Several comparable plays have cropped up in recent years, often with a feminist slant: a woman turns the tables savagely on a male oppressor, generally after an attempted rape. Dorfman's version, however, enlists broader resonances in its background - from the black years in Chile (or any such place) when arbitrary arrests, torture and rape were commonplace, and the problem now of how to live with that unredeemed past when the quondam oppressors have slipped into respectable middle-class life.

The tension is well sustained, with the extra tease that Paulina's cornered "oppressor" may be a case of mistaken identity - but not electrifying. One's withers weren't wrung. Though the new hero-

ine, the excellent Geraldine James, captures her sympathetically overwrought character with precision, she is not a creature with a really dangerous edge. We are quite sure that if that gun ever goes off, it will be just an accident, or a result of momentary panic. Perhaps her predecessor Juliet Stevenson suggested more unpredictable depths; in any case, for Anglo-Saxon prejudices a passionate, pistol-waving Latin American lady would present a naturally wilder threat.

Michael Byrne continues as her benign, ambiguous victim. Her temperate husband is now Paul Freeman, whose part in the implicit moral debate, as written, leaves him under-explored (why has he shied off discussing what happened to Paulina, all these years?) and slightly weak-kneed: we have to take his honourable *gracitas* on trust. At the end, it is doubly frustrating that the crucial facts are never established - since we know perfectly well that there could never have been a truth-of-the-matter, but at most only the playwright's whim.

David Murray



Geraldine James

## La Scala Philharmonic

This orchestra is substantially that which plays for operatic productions at the Milan theatre of the same name. A decade ago, when Claudio Abbado was La Scala's music director, he determined to give the band the chance to broaden its scope with purely symphonic concerts, and now under Carlo Maria Giulini's guidance the orchestra, taking its mission very seriously, has a Beethoven symphony cycle underway, being recorded by Sony. At its London debut in Barbican Hall on Monday night, the orchestra under Giulini showed us what it can do with the eighth and third symphonies.

Also, it was not much at all. Good symphony orchestras are ever in short supply in Italy and La Scala Philharmonic sets a high enough technical standard to give its compatriot ensembles pause; but on Monday's evidence one is bound to say that this orchestra cannot begin to compare with those which routinely occupy London's halls. That the concert should have been promoted as part of a "Great Orchestras of the World" series was entirely prescient.

The violins were sprightly (the leader impressive); there were odd moments of individual flair (first bassoon in the eighth symphony's third move-

ment); the overall sound was solid, on occasion vigorous, and steadily unlovely. That in itself is not a decisive objection in the performance of these works: Beethoven's orchestration is hardly a sensual treat. But it mattered greatly that ensemble was so consistently loose and intonation so unreliable. The woodwind were the sourest offenders in the latter regard: I have seldom heard such crashingly indifferent woodwind playing.

Most perturbing of all, though, was Giulini's indifference for which his interpretations are famed had given place here to dull, dutiful, Kapellmeisterish time-beating. Tempi were plodding, attention to dynamic shading was minimal, and hardly any desire to secure refinement of phrasing was evinced. The performances were not without sonorous energy but it was of a crude, over-driven sort such as threatened to overwhelm and crush the first movement of the light-boned eighth symphony. The *Evroca* was sluggish and untidy and remarkably uninspired.

Paul Driver

Barbican Hall  
Sponsored by Lehman  
Brothers International

## Folk to the fore

John Drummond would once have agreed with Thomas Beethoven - "try everything once, apart from incest and folk dancing." Now he has changed his mind, at least about folk dancing. As director of the European Arts Festival he has decreed that almost a fifth of his 25th budget will be devoted to folk festivals.

This is understandable. Folk music is international and bubbles up from the community. With only three months to plan the Festival, the brainchild of John Major and created to celebrate the UK's six month Presidency of the European Community from July 1, it is naturally strong on relatively inexpensive grass roots events and short on big and costly galas which take time to organise.

Drummond, who has just retired as Controller of Radio 3, has spread the Government's money over 600 events. His aims have been to permeate the whole country, to include all art forms, and to reflect the artistic life of the eleven other community members. In many cases he has given money to events that were gleams in the eye of the organisers but which needed extra cash to come to full fruition.

Among the big names coming to the UK are the Théâtre du Soleil Ariens Mnouchkine,

presenting *The House of Atreus* in a former carpet factory in Bradford; the Piccolo Theatre from Milan and Franco Zeffirelli's company, both coming to the National Theatre in London with, respectively, *La Baruffa Chiosata* by Goldoni and Pirandello's *Six Characters in Search of an Author*; and Greek Theatre Attis from Athens appearing in Cardiff and Belfast with a modern version of *The Persians*.

Dance is enhanced by the Netherlands Dance Theatre paying its first visit for 17 years, in Bradford, and Pina Bausch returning to the UK, to the Edinburgh Festival, after a ten year gap, plus Wim VandeKerkhof from Brussels, at Oxford, Nottingham and Newcastle, and the Baguette Company from Montpellier on its first UK visit.

Among the foreign orchestras coming are the Royal Concertgebouw; the ECHO; and the Berlin Radio Orchestra. Many of the grander events considered, like Pavarotti in Tocco at Covent Garden and the British premiere of Stockhausen's *Sternklang* in Birmingham, would have happened anyway, but Festival money smoothed the way and it has enabled the Royal Opera to put on a Piazza live relay of Tocco.

Antony Thorncroft

## INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

## BARCELONA

Gran Teatre del Liceu 21.00 Kathleen Kuhlmann stars in Steffen Plottek's Dresden production of *La Cenerentola*, also Sun. Sat. song recital by Frederica von Stade (412 1468). Tomorrow, Sat and Sun morning in Palais de la Musica: Gary Bertini conducts the Barcelona City Orchestra (268 1000).

## BRUSSELS

Palais des Beaux Arts 20.00 Peter Hirsch conducts the Belgian National Orchestra and Brussels Choral Society in Haydn's *Creation* (507 8200). Tomorrow, Sat and Sun morning in Palais de la Musica: Gary Bertini conducts the Barcelona City Orchestra (268 1000).

## CHICAGO

Orchestra Hall 20.00 Kenneth Jean conducts the Chicago Symphony Orchestra in works by Berlioz and Beethoven. An

alternative programme with Goldmark's *Country Wedding* Symphony can be heard tomorrow afternoon, Sat evening and next Tues (435 8866).

## COPENHAGEN

Royal Theatre 20.00 Choreographies by Balanchine and Laura Dean. Sat. first night of new production of Kurt Weill's *Mahagonny* (3314 1002).

## FRANKFURT

Alte Oper 20.00 Montserrat Caballé and Marilyn Horne sing arias and duets. Tomorrow: Natalie Cole in concert (1340 400). Opernhaus 19.00 Carmen with Alicia Nafé in title role. Tomorrow: Così fan tutte. Sat: William Forsythe's ballet *Slingeland*. Sun: Lohengrin (238051). Schauspielhaus 20.00 William Forsythe's ballet *Limb*. Theorem, also Mon. Tomorrow and Sun: Shakespeare's *The Merchant of Venice* (238051).

## GENEVA

Palaispala 20.00 Ballet du Grand Théâtre in choreographies by Oscar Araiz, Antonio Gomes and Christopher Bruce. Repeated on Sat (311 2311). Tomorrow in Victoria Hall: Franz Welser-Möst conducts the Lausanne Chamber Orchestra (329 2511).

## LONDON

Theatre A Slip of the Tongue: John

Maikovich returns to the West End in *Dusty Hughes*, new play about a Czechoslovak academic's relationships with four women students during the 1980s. Currently previewing. Press night May 11 (Shaftesbury 071-730 5399).

● Needles and Opium: moving between the Hotel Louisiane, Paris, in 1989 and 1998, Robert LePage's new multi-media solo performance weaves together the disconnected threads of a young man's attempts to reach the lover who has rejected him. Opens tonight (National, Cottesloe 071-928 2252).

● Berlin Bertie: new Howard Brenton play about two sisters struggling with loss of faith, personal and political. Diana Rigg heads the cast (Royal Court 071-730 1745).

● Death and the Maiden: Ariel Dorfman's Chilean drama starring Geraldine James (Duke of York's 071-836 5122).

● Le Bourgeois Gentilhomme: Richard Jones directs the National Theatre's new production of Molière's comedy of manners. Now previewing, opens on Tues (Lyttelton 071-928 2252).

● For ticket information about all West End shows, please contact the Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

DANCE Covent Garden 19.30 Kenneth MacMillan's *Royal Ballet* production of *Marion*, with Darcey Russell. Tomorrow: *L'elisir d'amore*. Sat *The Fiery Angel*

(071-240 1066)

MUSIC

Coliseum 18.15 Michael Lloyd conducts David Pountney's production of Don Carlos, with Rosalind Pountney and Edmund Barham, also Sat. Tomorrow: Madama Butterfly (071-836 3161). Sadler's Wells 19.30 D'Oyly Carte Opera Company presents *The Yeomen of the Guard*, also tomorrow and Sat. G&S season continues daily except Sun till May 15 (071-278 8916).

Royal Festival Hall 19.30 Jane Glover conducts the London Mozart Players in Beethoven's Fifth Piano Concerto (John Lill) and symphonies by Mozart and Mendelssohn. Tomorrow: Charles Mackerras conducts the LPO.

Sat: Robert de Sarrazin gives world premiere of Roger Reynolds' new work for cello and orchestra. Tomorrow and Sun in Queen Elizabeth Hall: Opera Factory production of Monteverdi's *Poppea* (071-928 8800).

Barbican 19.45 Michael Tilson Thomas conducts the LSO in Bernstein's suite from *A Quiet Place*, Rakhmaninov's Third Piano Concerto (Vladimir Feldman) and Prokofiev's *Romeo and Juliet*. Tomorrow: Andras Schiff with Chamber Orchestra of Europe. Sat: Purcell's *Fairy Queen* (071-538 8891).

● For ticket information about all West End shows, please contact the Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

DANCE Covent Garden 19.30 Kenneth MacMillan's *Royal Ballet* production of *Marion*, with Darcey Russell. Tomorrow: *L'elisir d'amore*. Sat *The Fiery Angel*

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Loriga. Repeated on Sat (527 4622).

MUSIC

Edificio Cuzco Sergiu Commissiona conducts the Spanish Radio Orchestra in works by Brahms, Beethoven, Turina and Respighi, with Joaquín Achúcarro piano soloist (581 7719).

Auditorio Nacional de Música Violin recital by Igor Ostrikov. Tomorrow, Sat, Sun: Spanish National Orchestra and Chorus in Haydn's *The Seasons*. Sun: Daniel Barenboim conducts the Berlin Philharmonic (337 0100).

## NEW YORK

DANCE

Metropolitan Opera 20.00 American Ballet Theatre in Prokofiev's *Romeo and Juliet*. Season runs daily except Sun till June 20 (362 6000).

State Theatre 20.00 NY City Ballet in Peter Martins' production of *Sleeping Beauty*, daily except Mon till May 10 (870 5570).

Tomorrow, Sat and Sun in City Center: Ecole du Ballet de l'Opéra de Paris (239 6200). Joyce Theater 20.00 Lines Contemporary Ballet triple bill. Also tomorrow and Sat, with matinee and evening performances on Sun (242 0800).

MUSIC Carnegie Hall 20.00 André Previn conducts the Dresden Staatskapelle in works by Strauss and Beethoven (247 7800).

Avery Fisher Hall 20.00 Kurt Masur conducts the New York Philharmonic Orchestra in Dukas' *Sorcerer's Apprentice*, Barber's *Cello Concerto* and Tchaikovsky's

Fifth Symphony. Repeated tomorrow and Tues (875 5030).

## PARIS

Théâtre des Champs-Élysées 20.30 James Conlon conducts the Orchestre National de France in Mahler's Second Symphony. Sun morning: Jean-Pierre Rampal (4720 3637).

Châtelet 20.30 Marek Janowski conducts the Orchestre Philharmonique de Radio France in works by Schoenberg, Haydn and Brahms, with Waltraud Meier soloist in Berg's *Seven Early Songs*. Mon: William Christie conducts Purcell's *Fairy Queen* (4028 2840).

## ROME

Teatro Olimpico 21.00 Piano recital by Iv Pogorelich (323 4890). Sat in Teatro dell'Opera: first of five performances of one-act operas by Mascagni and Alfredo Casella (488 3841).

## ZURICH

Opernhaus 20.00 Two ballets by Bernd Roger Bienert, also tomorrow. Sat: Nello Santi conducts first night of new production of Semiramide, with Edita Gruberova (262 0809).

Tonhalle 18.30 Euler Quartet plays string quartets by Beethoven, Weissberg and Schubert (201 1580). Sun in Kirche St Peter: Tokyo String Quartet (261 1600).

Schauspielhaus 20.00 Gogol's *The Government Inspector* (221 2283).

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2130-2200 (Tues) Media Europe - what's new in European media business.

2130-2200 (Wed) FT Business Weekly - global business report with James Bellini.

0630-0800 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report 0830-0900 (Fri) FT Business Weekly.

Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0630-0600 (Fri) FT Business Weekly.

SUNDAY CNN 0900-0830 World Business This Week - a joint FT/CNN production 1900-1830 World Business This Week.

Super Channel 1800-1900 FT Eastern Europe Report.

Sky News 1230-1400, 2030-2100 FT Business Weekly.



## FINANCIAL TIMES

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Thursday April 30 1992

## Kohl's moment of truth

WIDE IMPERTURBABILITY or dangerous insouciance? Mr Helmut Kohl gained a well-deserved reputation for the former quality as he presided over the triumphant unification of Germany's two pieces two years ago. But in the last few days, with his governmental coalition facing a rash of internal squabbles and a spreading wave of labour unrest, the German chancellor's unruffled posture has begun to look more like the latter. Either his nerve is stronger than his current trade union opponents imagine, or he is riding for a fall that will have worrying consequences throughout Europe.

The challenges are certainly daunting. The last time there were public-sector strikes on this scale was in 1974, and on that occasion - combined with a deep malaise in the centre-left coalition - they spelled the downfall of Chancellor Willy Brandt. In the past few weeks, Mr Kohl has lost three valued ministers; support for his CDU party is slipping in the polls; and his government is having increasing difficulty containing spending in the face of public sector pay demands and the rising costs of unification. It no longer seems fanciful to ask whether the strains will prove too great for the traditional, consensual ways of doing business in west Germany to bear.

### Unseemly jockeying

It would be wrong to overdo the parallels with past crises. Undeniably, Mr Kohl's position has been weakened by the events of this week - especially the announcement by Mr Hans-Dietrich Genscher, the veteran foreign minister, that he intends to step down next month and the unseemly jockeying between and within the coalition parties over the succession. Certainly this is unfortunate at a time when the government's top priority should be - through responsible fiscal behaviour and the Bundesbank's tight monetary policy - to tame inflation without plunging Germany into recession.

But there should be no reason for the government to be brought down. Mr Kohl's smaller coalition partners, the FDP and the CSU, may chafe at the allocation of ministerial portfolios, but neither of them could seriously contemplate jumping ship to join forces

with the opposition social democrats. The SPD is, if anything, in deeper disarray than the government parties. Moreover, the CDU may be unpopular in the polls just now, but it does not face any elections - at national or regional level - until 1994. As Mr Kohl is well aware, he has a breathing space of about 18 months in which to sort out his government's political and economic problems.

### Excessive burdens

The important question is how he uses it. For if the chancellor is to complete the task he began with unification, and engineer the transition to a market economy in eastern Germany, without imposing excessive burdens on the west, he will need to break with the style in which he has governed up to now.

The immediate imperative is to hold the line on public sector pay. No matter what pressure the unions apply, it would be immensely damaging if the government were to climb down now from its determination to keep wage rises below 5 per cent - in terms not just of public spending but also of the signal such a move would send to private sector negotiators, and to the Bundesbank.

Beyond that, the government needs to develop a clear and decisive strategy for controlling its own finances in the face of the spiralling transfers to, and debts being amassed in, the east. Such a plan is more easily called for than elaborated, not least because the way revenues and expenditure are apportioned at present between the federal government and the Länder (many of them SPD-controlled) provides little incentive for spending reductions. But Mr Kohl has done it before, in happier times - it was he, after all, who presided over the marked reduction in Germany's budget deficit during the 1980s.

Running as a common strand through these issues is the need for candour about the difficulties Germany now faces. The days are long gone when the chancellor could claim that unification would be complete in a matter of three to four years; everybody now knows it is a much deeper, costlier and more enduring challenge. Mr Kohl will not be able to meet that challenge on his own, but neither can it be overcome without him.

## The challenge for the Labour party

THREE WEEKS ago, the Labour party presented itself to the electorate as an alternative government; today it hardly resembles a viable opposition. The abrupt resignation of Mr Neil Kinnock has left it effectively leaderless, at a time when it should be reflecting upon why it has lost four general elections in a row. Its behaviour over the past week, as factions have quibbled over the rules for electing a new leader while trade union bosses have called the tune, has been dispiriting. The temptation is to write it off completely. This should be resisted.

Democracy cannot function if there is no credible opposition. Yet while it is not certain that Labour can fulfil that role again, it is the largest opposition party Britain has. Some believe that that is a good starting point. The theory is that with "one more year" Labour will find itself back in government. It improved its position in 1987 against the Conservatives, bringing 69 new MPs into the Commons. A new leader, a little tidying-up of policy here and there, perhaps some tentative overtures to the Liberal Democrats and next time the Conservatives will lose.

It is necessary to reflect for only a moment upon the depth of the party's recent defeat to see that this is wishful thinking. At a time of deep recession, the Conservatives retained their previous share of the vote, while Labour was rejected by two-thirds of the voters. The lesson is unmistakable. Labour must restructure itself, or make way for a party that is better suited to the needs of the 1990s. The restructuring must be radical, perhaps more so than Labour can bear to contemplate.

### Unions out

If it is to have any chance of winning a future election, it must first sever all formal connections with the unions. They may contribute to funds, as the AFL-CIO does for the Democrats in the US, but they should not participate *ex officio* in party affairs. This means no bloc vote at the annual conference, no union presence in Labour's policy-making councils, and no union participation in the election of the leader. It is too late to avoid the latter absurdity in the present contest but if, as expected,

Mr John Smith wins, his first act should be to start the process of de-unionisation. When it is completed he should re-submit himself for election.

To achieve that would be revolutionary by the standards of five years ago, but by the needs of five years hence it might seem a mere beginning, a clearing of the decks. Labour's fundamental problem, which it faces in common with other European parties of the left, is that it may serve no political purpose in a post-socialist age. Its original interest group, the organised working-class, is a dwindling minority. Its former generators of ideas, the leading socialist thinkers of the 19th and early 20th centuries, have been discredited by events and not replaced.

### Tentative embrace

The result is that Labour's embrace of the market is tentative and uncertain. Its substitution of regulation for state ownership is disquieting. Its 1990-style plans for redistributing incomes are indiscriminate and wasteful. It has failed to dump its Clause Four commitment to public ownership. Above all, it offers more government when taxpayers are unwilling to finance much, if any, more than the present amount.

The Conservatives are moving in the opposite direction. By the time of the next election, they will have devolved much more administrative power to unelected school boards, trust hospital managements, housing associations and other sub-branches of "Great Britain plc", all to be controlled by means of careful cost accounting at headquarters in Whitehall. If this great assemblage of quangos functions well, and gives people what they want, it will stick.

Yet Labour may usefully offer an alternative approach to the governance of Britain. The Celtic regions may still want home rule. Local government by independent elected authorities, may seem worth reviving. A party that thus espouses democratic reforms, champions the consumer, out-flanks the Tories in its zeal for competition, thinks afresh on the environment, and finds some room for targeted help to the poor may yet stand a chance. But there is a great deal of rethinking to do to get from here to there.

Ever since it was formed in a \$14bn merger in 1989, Time Warner, the world's biggest media group, has been out of favour with Wall Street. This week, as it launches a \$7.2bn restructuring of the debt taken on in the takeover, there are signs that investors are starting to warm towards the company once more.

Many observers of the entertainment industry seem to have been persuaded by the company that its latest plan - being worked on by Bankers Trust, Chemical Bank and others - to reschedule most of its \$8.7bn of debt will ease short-term financial constraints.

Debt has been the name of the game at Time Warner since its formation in a highly leveraged merger which ranked among the last hurrahs of 1980s corporate deal-making. Last year Time Warner spent \$966m on debt servicing alone.

The onerous debt burden has preoccupied top management, eaten up large chunks of cash flow, hindered the company's ability to make large strategic acquisitions and plunged it into the red, in spite of healthy operating profits at its main divisions.

The search for a solution to the debt problem has highlighted the controversial management style of Steve Ross, the fast-talking chairman who recently engineered the resignation of Nick Nicholas, his co-chief executive.

It is a story of four personalities: Ross; his Israeli-born adviser, Ed Aboodi; Jerry Levin, the new co-chief executive; and Nicholas. Many of the differences between the two camps concerned how to get the debt down. Nicholas, for example, favoured the disposal of up to 2m of the group's 7m US cable television subscribers, which could have raised as much as \$4bn and stabilised the debt picture quickly.

Nicholas wanted to sell off such operations, which he considered less strategic, in the same way as Rupert Murdoch disposed of assets at News Corporation or Lou Gerstner at R J R Nabisco. But Ross, as his friends note, never sells anything. He prefers complex financial mosaics such as the present debt restructuring being spearheaded by Aboodi, a friend who is part of the Ross kitchen cabinet.

The heart of the Time Warner debt restructuring plan is a fresh \$6.2bn bank loan that shifts debt off the main balance sheet to a newly created subsidiary, and stretches out the timetable for repayments of principal that would otherwise have started to come due next year. There is also a separate \$1.1bn private placement in the works that will replace other bank loans.

A closer look at Time Warner's finances suggests that the Ross-Aboodi approach, while conserving assets, is more costly to the company's shareholders, who have never seen a share price of \$200, promised at the time of the merger. The rescheduled debt will probably carry a higher interest rate.

Nicholas believed that Ross and Aboodi were engaged in financial pyrotechnics that would neither boost the stock price nor generate enough cash to reduce the debt rapidly. In February he paid for his disagreement with Ross when he was forced out.

The elevation of Levin appears to mark the triumph of the highly personal style of management epitomised by Ross. Colleagues say Levin, who once headed Time Warner's cable division, is attuned to the entertainment side of Time Warner and especially to "Steve's

The world's largest media group is restructuring \$7.2bn of debt. Will the strategy work, asks Alan Friedman

## A financial stitch in Time

### way of thinking

The Ross style was most harshly criticised by former Senator Abraham Ribicoff, an opponent of Ross who quit the Warner Communications board in 1987 and made a blistering remark cited recently in *To the End of Time*, a book about the merger by former Time executive Richard Clurman: "I have never in my life been with a board so subservient to the chairman or the CEO," said Ribicoff, adding: "You have a bunch of morons on the board completely manipulated by Steve Ross, stooges to give Steve Ross anything he wanted."

One of the things Ross acquired with the Time Warner merger was a 10-year \$196m compensation package, including \$78.2m in 1990 and more than \$70m of stock options in 1991. Substantial chunks of the package consisted of a one-off payment for his interests in Warner. Ross has been attacked fiercely by shareholders for the scale of his pay. This has been especially awkward in the current climate in the US, where shareholders are scrutinising the pay of some top executives.

Wall Street has generally applauded the replacement of the cost-conscious Nicholas by the more visionary Levin. Levin's defenders maintain that this is because he has a broader view of Time Warner's future than Nicholas, who, since resigning, has been depicted by Levin and Ross's allies as an unimaginative "bean counter".

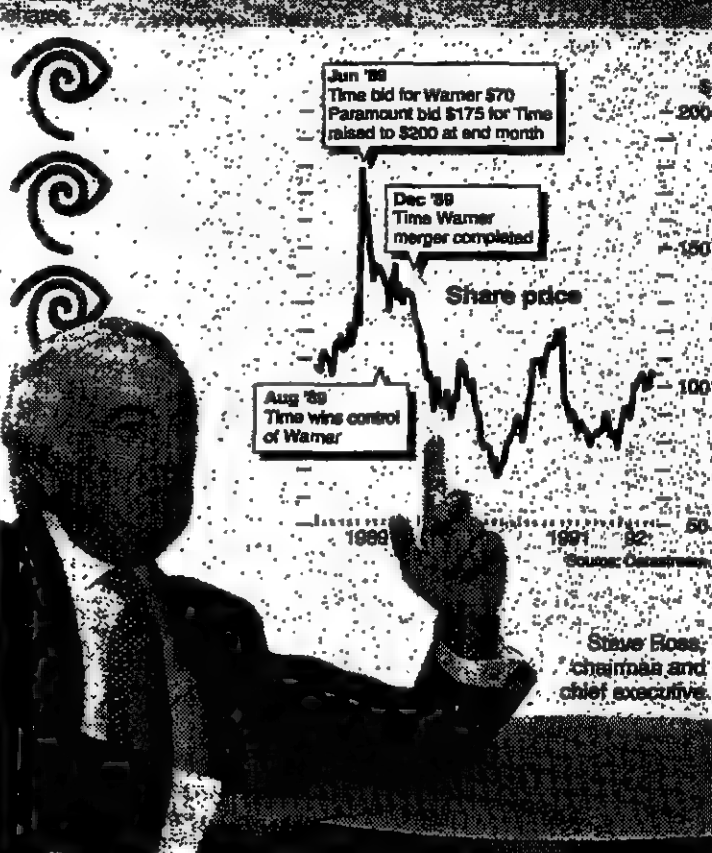
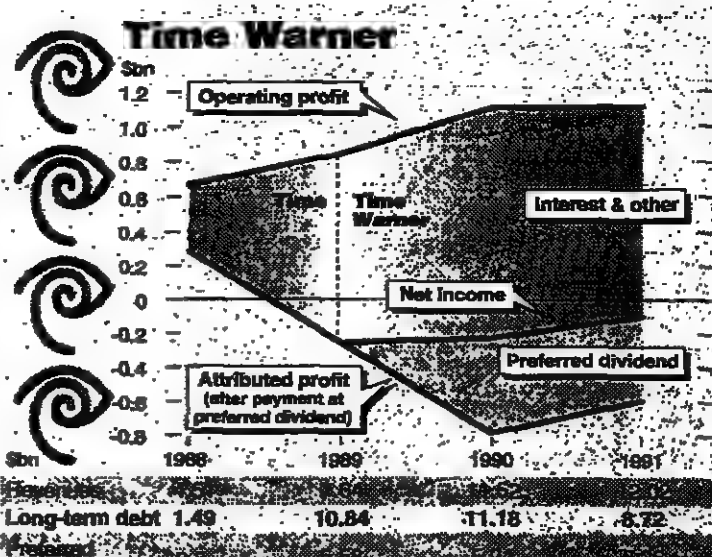
But a certain amount of bean counting is no bad thing at a behemoth such as Time Warner, with operating earnings of \$2.26bn in 1991, and debt-servicing costs that resulted in a loss of \$622m.

Ross has been full of optimistic forecasts for the future of his company, but with a few exceptions, such as the cable business, few new revenue streams and profit sources have been created by the supposed synergies touted at the time of the merger.

In the words of Allan Sloan, the US columnist: "As far as I can see, the formation of Time Warner resulted in one giant, high-debt company replacing two big, low-debt companies that were perfectly able to compete on their own."

As presently structured, Time Warner's debt calls for annual repayment of principal - of \$2.3bn in 1993 and of \$1.4bn each year from 1994 to 1997. Projections by analysts who have studied Time Warner's accounts indicate that the company will not achieve a net profit - defined as net after all interest and dividend payments costs are calculated - before 1994.

The debt rescheduling now under way will stretch out maturities.



Even bullish analysts such as Ms Jessica Reiff of Oppenheimer, the New York investment firm, say the company's 1992 loss after preferred dividend payments is likely to be \$60m.

These calculations include not only the present \$8.7bn debt, largely in bank loans, but also \$6.3bn more of preferred stock generated by the merger. Normally such preferred stock is considered equity rather than debt, but Ms Reiff says that "nobody thinks of this as equity. It's debt." The reason, in part, is that the stock can be converted into

debt at Time Warner's option.

The company's balance sheet may be debt-laden, but each of the five operating divisions - the Hollywood studio, the music business, the magazine and book publishing division, the HBO cable programming division and the company that operates cable television systems for home subscribers - has a strong underlying cash flow.

The cable systems division is the biggest money spinner, and generated nearly \$900m of operating income last year, followed by music (\$660m), films (\$590m), publishing

(\$246m) and cable programming (\$195m).

Unlike Murdoch, who sold off assets, Ross has pursued complex fund-raising ventures devised by Aboodi, who is not a Time Warner executive but who sits in company headquarters and plots company strategy.

Aboodi was behind last year's controversial rights issue, which eventually raised \$2.6bn, but only after a revolt from investors - alarmed that their holdings would be seriously diluted if they did not participate - caused Time Warner to make a change in the offer terms.

The 50-year-old Aboodi was also the man behind a joint venture, soon to be completed, with Japan's Toshiba and C Itoh, the trading house. The Japanese companies are putting up \$1bn for 12.5 per cent of a Time Warner subsidiary that includes the company's movie, cable programming and cable operations assets and is called Time Warner Entertainment (TWE). The next step of the joint venture plan is to try to raise another \$1bn or \$2bn by bringing in a European partner or Chinese-language investor from Hong Kong, or even a US partner.

Bankers say Aboodi's most urgent priority, which should come to fruition by June, will be to move \$7bn of Time Warner's \$8.7bn of debt over to TWE.

The debt rescheduling, assuming it succeeds, will probably be presented as a victory by Time Warner. Yet moving debt to an \$7.5 per cent owned subsidiary does not make overall debt servicing costs, of \$800m to \$900m a year, go away. Stretching out billions of dollars of principal repayments, however, will at least put off the day of reckoning.

There is another reason why TWE is not a panacea for Time Warner. As part of its creation of the subsidiary vehicle, TW will spend about \$1bn to buy up the remaining 18 per cent it does not already own of American Television and Communications (ATC), a publicly quoted cable operating subsidiary. ATC will then be placed in TWE.

"The \$1bn comes from Toshiba and Itoh and it goes out again as new net debt to pay for the ATC shares," says one adviser to Ross. A top Time Warner executive, with knowledge of the company's financial commitments, puts it this way: "This company has been jumping through unbelievably complex hoops, but it hasn't really changed the debt profile."

Time Warner is very sensitive to outside criticism - from shareholders or from the media. It has argued that critics focus too narrowly on its debt burden, which masks the group's real strength in cash flow terms.

In the past, Ross has always managed to confound his critics, rising from his first job as an undertaker to his present role as one of the US's best-known and best paid executives. Now in poor health, he is determined to preserve his legacy at Time Warner. With Levin as his heir apparent, a debt rescheduling under way, and Wall Street warning to his cause, he has gone some way towards achieving this ambition. History's judgment of his achievements, however, are likely to rest on whether the next few years produce a lasting solution to the debt problem and some clear evidence of the synergies promised from the merger. Unless Time Warner can deliver these, Wall Street's more favourable view of the company may prove temporary.

## BOOK REVIEW

### Ideas into actions

John Maynard Keynes was one of the decisive thinkers and shapers of the century. He pointed out that, in a market system, economies can stumble along indefinitely in deep depression without any certainty that they will necessarily correct themselves. A company can improve its position by sacking workers and cutting investment, but not a whole economy.

Keynes had nothing but contempt for those who could not, or would not, see beyond the operations of finance to the realities of jobs, incomes and human needs. The idea that Britain could have plentiful unemployed labour and materials and machinery lying idle, and yet could not "afford" to build new houses or roads or other public works was a "delirium of mental confusion".

Economics was, for Keynes, not a search for timeless truths, let alone a set of invariable laws by which we are obliged to live, providing wealth for some and misery for others. Economics was a method of analysis, essentially historical and empirical, a modest and hesitant attempt to apply reason to current problems in order to alleviate them.

Because of his unique personal access to the centres of British life, Keynes was able to mount persistent and ultimately successful campaigns to persuade governments to adopt new approaches. From his experience as a Treasury official during the First World War, when he was given huge responsibilities for the overseas financing of the allied war effort, he understood the minds and aspirations of politicians, civil servants, bankers and businessmen. He mastered the complex processes of inquiry, debate, pressures and bargains by which policy is actually made. Since he was clever, rich, self-assured, well-connected, witty, arsy, homosexual and usually right, he made many ene-

MAYNARD KEYNES, AN ECONOMIST'S BIOGRAPHY  
By D E Moggridge  
Routledge, £25, 941 pages

mies. But his life is a wonderful example of how ideas can make their way into political action.

If, in the west, the second half of the century has largely escaped the prolonged mass unemployment, damaging trade wars, and associated political extremism which marked the inter-war years, much of the credit belongs to Keynes.

In his large new book, D E Moggridge attempts a comprehensive account. As Keynes himself noted in his vivid biographical sketches of economists, men and ideas cannot be separated. Even the most innovative thinkers share the spirit of their age.

Professor Moggridge was one of the editors of the excellent 30-volume edition of Keynes's economic writings published between 1971 and 1989 by the Royal Economic Society and Macmillan. He has also explored the huge archive of personal papers (equivalent to another 100 volumes, he estimates) and other public and private records. He sticks closely to the documents and is more an editor than a biographer. In a misjudged attempt to be comprehensive, he includes a great deal that obscures and slows his narrative. When Keynes joins a committee we are given the names and dates of the other members, and sometimes their subsequent careers even if they never cross his path again. During the years when Keynes was associated with the Bloomsbury group, he can scarcely have tea without our having to be told whether Ottoline or Vanessa or Duncan or Burslem was there too. Although a Canadian, Moggridge easily slips into the English conversational style, to which books on

Bloomsbury seem especially liable, whereby everybody who goes to this or that school or college, or who becomes a member of this or that undergraduate club, remains for ever beautiful and brilliant.

The chapters on the economic controversies include slabs of summaries from Keynes's writings. However, Moggridge offers little explanation of the issues and the choices to which they relate or of the comparative magnitudes. Figures in, say, 1925 pounds are meaningless without some indication of whether they were big or small or catastrophic in the circumstances of the day. The book tells us what happened but seldom helps us to understand why.

Did Keynes ever admit to himself that the book on which his reputation was built, *The Economic Consequences of the Peace*, was seriously deficient? Why is his most famous work, *The General Theory*, so tortuously obscure? When Keynes wrote to persuade, his style was bold and colourful, full of vivid and amusing metaphors, memorable images and striking phrases. Did Keynes make this book inaccessible to keep out policymakers? Did Keynes's intense feelings for Karl Melchior, whom he met at the post-Armistice negotiations, influence his subsequent attitude to Germany, which was sometimes too sympathetic? Many such questions remain largely unanswered.

The best part of the book is the account of Keynes's successful efforts, along with the American, Harry Dexter White, to devise and establish a new postwar regime for international trade and payments. *The International Monetary Fund* and the Gatt, which even former communist countries are now eager to join, are among the most visible reminders of the scale of his achievement.

William St Clair

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## PERSONAL VIEW

## The new utopias that threaten Europe

By Jacques Calvet



Has Marxism already been replaced as a political and economic utopia, so soon after its demise?

One would think so, to see the influence of liberalism and federalism in shaping tomorrow's Europe. These new ideals have fostered new utopias which pose a serious threat to the European Community's future, both economic and political.

On the economic front, the dangers are threefold: competition policy, free trade and monetarism. Of these, competition policy is the most significant. Liberal influence underlies most of the European Commission's powers to deal with trusts, abuses of dominant positions and government subsidies.

Although administered with the greatest restraint until the economic expansion of the 1980s, competition policy was given disproportionate importance by two energetic, opinionated competition commissioners, Mr Peter Sutherland and then Sir Leon Brittan, relegating the Treaty of Rome's other policies to secondary roles. Recently, its reach has even extended to regulating industrial concentration, a masterstroke of the French presidency which rebounded on it in the De Havilland affair, when the Commission outlawed the planned takeover of the Canadian aircraft company by Aerospatiale of France and Alenia of Italy.

At the same time, the Commission launched a witch-hunt against state subsidies, which seriously harmed several EC-owned companies, but did not touch the European subsidiaries of their US and Japanese competitors. European - and especially French - businesses thus find themselves hamstrung on their home turf.

The second false utopia is free trade, consecrated in late 1985 by the signing of the Single Act. Although the vast new market, with its elimination of internal borders, was supposed to be a giant step forward for Europe, it was nothing new for large corporations, for which these frontiers had long been merely symbolic. The policy would not have been so bad if a common border to separate the EC from the outside world had been established. But Europe unilaterally dismantled without anything in exchange. In the auto industry, Europe had to beg Tokyo for an agreement that will offer Europe's car market to the Japanese on



Calvet: 'The EC is a victim of its own success'

a silver platter. Since then, European carmakers have all announced redundancies, some of which will be huge.

Even including the jobs that will be created by transplants, the European car industry will lose 70,000 employees by 1996. The Japanese car industry will gain 50,000 jobs over the same period. The European policy that creates this situation has to be strange.

The third and most recent false utopia is monetarist economics, which emerged with force in Maastricht. The proposed economic and monetary union uses solely monetarist criteria - inflation rates, enforced parities, long-term interest rates and balanced budgets - to arrive at a single European currency.

Those who drew up the treaty forgot to organise any co-ordinating 'national economic policies' without which union can never occur. So the treaty needlessly sacrifices the state's essential rights, and does nothing to solve the real problem: the Ecu's parities with the dollar and the yen.

We therefore urgently need to return to reality, and thus to business, which was largely ignored by the Treaty of Rome and which today is threatened by the treaty's blind application. Economic success will never come from an ideology,

whether it be protectionist or free trade. On the other hand, economies that really work, like Japan or Germany, owe their success to something else: the primacy of business, and the marshalling of all the nation's vital forces to serve it. Europe must therefore return to three economic truths:

1. Europe is not a marketplace inhabited only by consumers. Establishing a central European authority does not mean creating a power that decides between good and evil, but one that has the best interests of business at heart. Europe does not care about a competition policy; it needs an industrial policy. Concentration must be facilitated, not condemned, and alliances encouraged, as long as they are forged between Europeans. Subsidies must be authorised, so long as they are granted equally and within the framework of a European development policy.

2. A market economy's freedom of action cannot be organised through coercion and intimidation. There must be a political body that sets rules that are clear-cut, stable and the same for everybody, and these rules must favour European companies.

3. Lastly, Europe must stop being afraid of itself. The so-called 'global economy' is merely a smokescreen for

European faint-heartedness and US and Japanese ambition. Europe will never be the leading industrial power unless it defends its interests and takes up the same arms as its rivals.

If we do not come back to these simple principles, we must realise that the current utopias will bring the downfall of our businesses and the disappearance of our states.

The return of economic utopias goes hand in hand with the resurgence of a political utopia: federalism.

The centralisation of power leads away from democracy. National parliaments are incapable of keeping track of the twists and turns of decisions of a handful of experts. Day in and day out, these technocrats alter economic realities that none of them understands or cares about.

But since Maastricht, federalism has become the official doctrine, even if the term itself was deleted at the last minute at the UK's request. This is particularly disturbing at a time when federal systems are falling apart all over the world, as we can see in Russia, Lebanon, Belgium, Canada and, more tragically, Yugoslavia.

Moreover, federalism in Europe is incapable of coping with two important challenges. The first is German expansion. Each day Mitteleuropa is becoming a more powerful reality. It takes an unusual Lilliputian complex to believe that the ties of federalism will lessen the giant's strength. Federalism is based on fear.

The EC - and this is the second challenge - is a victim of its own success. Candidates from all sides are flocking to join. Considering the Community already works poorly with 12 members, would it be manageable with 19 or 26?

It is imperative that the Community's executive branch be inter-governmental in nature. While it would be tempting to introduce majority rule for the sake of efficiency, this is unacceptable when essential interests are at stake. Furthermore, states must delegate only the minimum authority to Brussels. And we must restore the power of national parliaments, rather than strengthen a European Parliament that so far has failed to be convincing.

Today Europe has come to the moment of truth. It will not find salvation in naive or outdated doctrines. What we need is neither 'more Europe' nor 'less Europe' but rather 'another Europe'.

The author is chairman of PSA Peugeot Citroën.

## OBSERVER

## Undercover operations

■ Poor old Boris Yeltsin. As if he hadn't enough trouble with his country falling apart, the Trotskyite Spartacist League have returned to the warpath accusing him and his regime of 'stalling, smoke-screens and incompetence'.

Today Spartacists worldwide will be demonstrating over the murder two months ago of one of their comrades, an American called Martha Phillips, in Moscow where she was evidently striving to forge a new Leninist-Trotskyist party.

"It used to be that if a Trotskyist died under suspicious circumstances anywhere within the long reach of J V Stalin, the question of who was responsible was not really a question," the organisers mutter darkly.

True, the Spartacists admit that the culprit's identity is no longer as certain as it would have been under Uncle Joe. "But it cannot be ruled out," they add, that her death was a political act.

Wondering about the evidence, Observer called their London office to put a few queries, including, as a supplementary, where the league's funds come from - a line of questioning which apparently awakened the spokesperson's suspicions. "I wasn't born yesterday," she snapped.

## Spot the bank

■ Readers are challenged to identify the investment bank portrayed as follows by two members of its central management team in a learned professional journal.

According to them, it has: "...a very strong achievement

culture; a strong (though declining) power culture; and relatively low support and role cultures. One of the features of an achievement culture is difficulty of control; the weak role culture is associated with a comparative lack of rules and procedures.

"At its simplest, this means that it is not an organisation where people naturally look for guidance from above. They want to get on with the job and regard anything that deflects them from immediate client-orientated bottom line activities as an unwelcome intrusion."

Possible clue: when formally setting objectives for his staff, one of its managers included "Help cover my backside."

Answer later.

## Rocks on the box

■ Don't show your age by talking about "engagement" rings. They're out, sneers De Beers, because golden youth now associates them with fusty family-arranged marriages.

Today's people talk of "commitment" rings, adds the world's top diamond producer, about to launch its biggest television advertising campaign in Europe at a cost of \$8.5m.

But while making much play with the new "in" word, the ads will emphasise that, whatever the changes in terminology, diamonds are for ever. And it just so happens that the first showing in the UK on Monday, will be during a re-run of the James Bond movie with the same name.

## Bid farewell

■ Ashes to ashes. Cigar-smoking Harry Turner, the characterful chief executive of Television South West, is moving on.



"For an awful moment I thought you were making a hostile bid"

Always noted for his grand gestures, he was caught out by the grandest: his bid of over £18m a year for his franchise. It was a touch too rich for the Independent Television Commission - a view endorsed by both the High Court and the House of Lords. TSW is now running down to the handover to West Country Television on January 1.

"I am a mover and a shaker and there isn't going to be much moving and shaking at TSW any more," he says.

After more than 35 years in the media, all but five of them in ITV, it is time to take a break. "I'm riding off into the sunset and will probably turn up as a belly dancer in Libya," he adds.

Although his pay-off is probably in the £200,000 bracket, TSW's greatest tribute is not trying to replace him. He is irreplaceable.

## Identity

■ The bank portrayed earlier in County NatWest. The description, by personnel specialists Ian Carlton and

Martyn Sloman, is taken from an article in the latest edition of Britain's Human Resources Management Journal.

## Abell

■ Charming Scotsman Eddie Bell, boss of HarperCollins UK, these days part of the Rupert Murdoch empire, has been indulging in a bit of rather un-Celtic title inflation.

Formerly just a plain old chief executive, Bell has now been elevated to executive chairman and publisher for the UK - with his very own senior management board called the Chief Executive Office. (Who could manage without one?)

Bell is normally credited in the industry with a more material generosity - having pioneered the inflationary mega-buck advance payment that rival publishers must scramble to offer (their favoured few) authors in recent years.

He explained yesterday that the Chief Executive Office is there to grasp the opportunities of the 1990s. "This is the decade of service to authors..." Quite.

## Pinned down

■ It has been assumed - at least by charitable observers - that President Ibrahim Babangida has been trying to revive the Nigerian economy. Not so.

Drawing on insights from 120 minutes spent "robbing minds" with the president, the government-owned newspaper Daily Times reported:

"Those who know believe that the decision on March 5 to regulate the exchange rate of the Naira is one of the most profound yet taken by the regime in its determined effort to wrestle Nigeria's restless economy to the ground."

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Taurus role in cutting cost of share registration

From J S Watson

Sir, In his letter (April 16), Mr Nunnally, the chairman of the Institutional Fund Managers' Association, makes the point that to designate individual investors' holdings within a fund manager's nominee would add to the cost and complication of administration. He is, of course, correct and I would suggest that he is somewhat understating the case.

The introduction next year of Taurus, the Stock Exchange's new system for transferring and registering shares, will significantly simplify and automate the registration process. It will be perfectly possible and preferable for fund managers to maintain separate accounts for each investor so that individual holdings are recorded and visible on the company register.

The Stock Exchange has already indicated that it may wish to go further once the Taurus system is in place and make statutory enquiries on any remaining nominee holdings easier and replies faster.

In the meantime, while we grapple with the existing paper-based system, I wonder if fund managers could go some way towards relieving the fears of investors whose holdings are maintained in nominee accounts.

Company registrars must, by law, make the register of shareholders available to the public for inspection. Fund

## Political dimension of drug prices in EC

From Mr Anthony H Wild

Sir, Your article, "Car prices vary by 40 per cent in parts of EC" (April 27), very succinctly points out a major pricing problem in the EC. This example pales into relative insignificance, however, if one looks at the 200 per cent-plus discrepancy between prices of pharmaceuticals in different EC countries.

Also, unlike the case of retail car prices, the cause of the drug price problem is a relatively simple one: artificial price fixing and squeezing by

some governments.

Politicians and bureaucrats find drugs to be the only sector of healthcare where they feel it is politically possible to cut costs to balance their books, without considering whether pharmaceuticals can save costs in the long run by cutting down on hospitalisation and other costs.

Anthony H Wild, president, Schering-Plough KK, 2-6 Asajinachi 1-chome, Chuo-ku, Osaka 541, Japan

## Rate cut is the cure for Germany

From Mr Geoffrey Gardiner

Sir, If economists will disregard textbook theory and look at the empirical evidence they will realise that high interest rates are causing the big increase in the money supply in Germany, not curing it.

It appears that the endowment effect is particularly strong in Germany and increased interest rates have caused bank profits to leap. Profits attract capital, and capital provides the base for the expansion of credit. One German bank has already announced a huge rights issue and the effect of that is inevitable.

No doubt intensive marketing of credit will overcome any borrower resistance that

higher rates of interest might engender.

We have seen this process occur several times in Britain. One example is enough: the huge Barclays Bank rights issue in 1988 was used as a base to increase the credit supply by £41bn by the end of 1989.

If the credit explosion gets out of hand, the result is bankruptcies and recession as we in Britain well know. Excessive increases in bank capital wherever they take place bring nearer the likelihood of a 1929-style calamity.

Textbook theorists claim that it was the lowering of interest rates in May 1988 that precipitated the credit explosion. The evidence suggests otherwise. Lending for acquisitions and mergers - the main cause of the asset price inflation - was at its highest in the third quarter of 1989 when base rates were 14 per cent.

The Bundesbank will save Germany and the world a lot of grief if it sharply reduces its discount rate.

Geoffrey Gardiner, 3 Molly Potts Close, Knutsford, Cheshire WA16 8QT

## Response to a busybody

From Mr Stephen Fein

Sir, The Co-operative Bank is a censorious busybody ("Co-op Bank calls unethical customers to account", April 24).

The correct response is to refuse payment of cheques drawn on it. Stephen Fein, The Old Vicarage, Chiswick, Middlesex, London W4

## When aid acts as a deterrent to foreign investment

From Ms Lucy Martinez-Mont

Sir, I read with great interest your survey "Latin American Finance and Investment" (April 6). I would like to see a similar survey on how foreign aid interacts with financial change in Latin America.

In small countries like Guatemala, the amount of hard currency dumped on the economy, through an array of foreign-aid programmes, sometimes exceeds 10 per cent of

public spending. Many authors have denounced the high levels of waste and corruption associated with foreign-aid grants. However, little has been said on how foreign aid distorts the exchange rate in the recipient countries.

I contend that foreign aid creates an exchange rate equilibrium through which the value of the local currency increases *vis-à-vis* the US dollar (one dollar buys less local

currency units). This reduces the incentive for private capital inflow and therefore the greater the amounts of foreign aid as a percentage of GDP, the smaller the amounts of private foreign capital that flow into the country.

It is interesting to note that the countries in Latin America which are attracting greater amounts of private capital are the ones that have received relatively small amounts of for-

sign-aid dollars as a percentage of their GDP. Perhaps Guatemala, El Salvador, Paraguay, the Dominican Republic and other small Latin American countries would do better in the 21st century if Africa became the sole target for the charitable sentiments of rich foreign governments.

Lucy Martinez-Mont, Las Nubes Km 11.5, Carretera a El Salvador, Guatemala, CA



| Key figures   |         |      |         |
|---|---------|------|---------|
| (in millions of LUF)*                                   | 1991    | %    | 1990    |
| Balance sheet total                                     | 532,198 | 4.2  | 510,521 |
| Customer deposits                                       | 412,274 | 3.1  | 399,813 |
| Bank deposits   | 67,233  | 11.5 | 60,271  |
| Customer advances                                       | 117,601 | 6.2  | 110,739 |
| Capital, reserves and provisions including loan capital | 34,128  | 9.2  | 31,244  |
| Net profit  | 1,083   | 38.8 | 780     |
| Net consolidated profit                                 | 1,297   | 26.2 | 1,028   |
| Distributed profit                                      | 542     | 8.6  | 498     |
| Net dividend per share                                  | LUF 380 | 8.6  | LUF 350 |
| Number of employees                                     | 2,080   | -6.1 | 2,217   |

\* LUF = LUF 93.24 1E = LUF 100.00 (CHF 100.00)

● Cash flow up by 37.6% to million LUF 5,046

● Net profit up by 38.8%

● Overheads (staff, operating and depreciation) down by 0.6%

● European solvency ratio comfortably exceeded

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## INTERNATIONAL COMPANIES AND FINANCE

## Volvo optimistic on Renault alliance

By Sara Webb in Stockholm

VOLVO, the Swedish car and truck group, said it would save SKr4bn (\$670m) a year - equivalent to 5 per cent of group sales - by the end of the decade as a result of its alliance with Renault, the French vehicle group.

Mr Christer Zetterberg, chief executive, said the alliance with Renault would provide savings of SKr400m this year for Volvo.

Separately, Mr Zetterberg said that in spite of the weak start to the year, 1992 would be "clearly better than the preceding year," although no precise forecasts were given by the group.

Speaking at a press conference before Volvo's annual general meeting yesterday, Mr Zetterberg said that when the group entered into its alliance with Renault in 1989, "we estimated that the savings - integration gains - would amount to SKr800m annually within two to five years, increasing thereafter to SKr2bn a year. Today, our calculations indicate a savings potential of SKr4bn annually toward the end of the 1990s."

Mr Zetterberg said Volvo's alliance with Renault was "developing very well... in fact, significantly better than we dared hope in the beginning". About 75 per cent of the savings related to product

development and the supply of components, he added.

Mr Pehr Gyllenhammar, chairman, stressed the strategic motivations behind the group's alliance with Renault. He said that the link provided economies of scale, highly complementary product programmes, and a presence in the European Community. It also provided gains through industrial co-operation in product development, procurement and manufacturing, he added.

However, on a less optimistic note, Volvo said 1992 had seen a rather weak start.

In the truck sector, Volvo experienced a decrease in market share in Europe, and its truck division suffered from

"substantial costs" related partly to the development of new products.

Volvo said that car sales had declined in 17 of its most important markets in March, although the group managed to increase its market share in Sweden.

Mr Zetterberg, who is responsible for introducing a cost-cutting programme which included slashing 11,000 jobs, said the full effect of the rationalisation would not be felt until 1993.

He is leaving the group this autumn following a surprise management shake-up last month. Mr Sören Gyll replaces Mr Zetterberg as chief executive officer.

## SKF still in the red but sees profit for full year

By Sara Webb

SKF of Sweden, the world's leading roller bearing manufacturer, reported a first-quarter loss (after financial items) of SKr34m (\$1.7m), following a final quarter loss of SKr306m in 1991 and a first-quarter profit last year of SKr58m.

The group forecast a full-year profit for 1992 and said it does not expect to see a further deterioration in business conditions, although it warned that an upturn was not expected until the first half of 1993.

SKF made a loss of SKr311m (after financial items) for 1991 as the world recession hurt demand for its products.

Group sales in the latest quarter were SKr7.16bn, up 14.8 per cent on the previous quarter and 3.4 per cent up on the 1991 first quarter.

SKF's bearings division reported a first-quarter profit (after financial items) of SKr90m, against SKr79m in the same period last year and a loss of SKr260m in the final quarter of 1991.

## Crédit Suisse float deferred as 1991 profits surprise

By Peter Montagnon in London

CS HOLDING has deferred the flotation of part of Crédit Suisse, Switzerland's third largest bank, because better-than-expected profits in 1991 will enable it to meet the country's stringent bank capital requirements.

The group's net profit rose to SFr380m (\$649m) in 1991 from SFr149m the previous year, giving consolidated earnings per bearer share of SFr225.10 against SFr34.70.

The result would allow the group enough retained profit to meet Swiss capital requirements, Mr Rainer Gut, chairman, said in London. This was in spite of a ruling 18 months ago by Switzerland's Supreme Court that the requirements should apply to CS First Boston, its investment bank, on the same basis as if it were a commercial bank.

CS Holding had planned to respond by selling part of

Crédit Suisse on the stock exchange, but Mr Gut said it was in no hurry to do so when Swiss bank stocks were selling at below net asset value. "We have to make sure we are not diluting our earnings," he said.

In the longer run, it might be interested in a sale to generate capital for expansion into other markets, but the matter would not be considered again before the start of next year.

Meanwhile, group capital will be strengthened by about SFr300m by paying part of this year's dividend in share warrants. Each SFr120 dividend will include a warrant worth the equivalent of SFr45, compared with SFr110 and SFr35 respectively last year.

CS Holding will also seek shareholder approval to issue SFr250m in contingent capital which could be used to back equity-linked debt issues. Mr Gut said this would create scope to raise about SFr1bn in

new equity, although it would not need to do so to meet the capital requirements.

The sharp rise in profits reflected both an already announced 57 per cent increase in net earnings at Crédit Suisse and a swing from loss of \$475m to net income of \$216m at CS First Boston.

Mr Jack Hennessy, CSFB president, said bridging loans of about \$1bn to US companies, which gave rise to the 1990 losses, had now been refinanced through equity and note issues with a market value of some \$600m. They were in the books at \$375m.

Last year was the turn of Crédit Suisse to record large loan loss provisions amounting to SFr1.1bn. Mr Robert Jeker, president, said the bank was budgeting for a similar amount in 1992. It expected a further increase in profits this year, despite the weak Swiss economy.

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## Matra slashes dividend after sharp decline

By Alice Rawsthorn in Paris

MATRA, the French electronics and defence group, has cut its dividend from FFfr8 in 1990 to FFfr5.5 for 1991 after a sharp fall in profits.

Net profits fell to FFfr252m (\$45.16m) in 1991 from FFfr308m in 1990 after a decline in operating profits to FFfr965bn from FFfr1.3bn. Turnover rose 6 per cent to FFfr22.7bn.

Matra, which is chaired by Mr Jean-Luc Lagardère, attributed the fall in profits to tough trading conditions, and to its 17 per cent increase in

research and development costs, to FFfr3.2bn, during 1991. However it said it expected 1992 to be a better year.

The decline in profits comes at a sensitive time for Matra, which is orchestrating a merger with Hachette, the heavily-indebted publishing group also run by Mr Lagardère. Hachette recently announced it was trying to recapitalise after making hefty provisions on its losses in La Cinq, the French TV station which folded earlier this year.

■ The French government has given the go-ahead to the long

standing plan for Banque Nationale de Paris (BNP), one of France's largest state-controlled banks, to swap up to 10 per cent of its equity with Dresdner Bank of Germany.

BNP has been in talks with Dresdner for some time. Mr Michel Sapin, who became finance minister when Mr Pierre Bérégovoy took over as prime minister, announced the decision in the French parliament yesterday.

Last year, the government, which owns nearly 73 per cent of BNP, paved the way for such a deal by permitting state-con-

trolled companies to sell part of their equity to private-sector concerns. This is in keeping with the trend for France's public-sector banks to loosen links with the state.

The deal with Dresdner, which still needs the approval of its shareholders and the European authorities, also comes at a time when the French financial sector is trying to strengthen its presence in the German market. Crédit Lyonnais, another big state-controlled bank, is considering an investment in BfG, the German bank.

## Daimler to raise payout for first time in six years

By Andrew Fisher in Frankfurt

DAIMLER-BENZ, the German motor, aerospace and electronics group, will raise its dividend for the first time in six years after an 8 per cent rise in net profits in 1991, to DM1.9bn (\$1.16bn).

Analysts said the decision to increase the payment by DM1 to DM13 a share at a time of threatened industrial unrest over pay claims reflected the group's desire to make a favourable impact on the stock market ahead of a DM32bn rights issue later this year. Daimler indicated last year that profits would justify a higher dividend.

The rise in profits came despite costs of more than DM500m at its AEG electronics subsidiary for the closure of its loss-making Wilhelmshaven office equipment plant. However, sales of the new S-class executive car, priced higher than its predecessor, have been favourable, and the truck market has been buoyant after German unification.

At the same time, concern over high German costs, especially for labour, has prompted the group's Mercedes-Benz vehicle subsidiary to announce job cuts of some 20,000 in the next few years, although it wants to avoid redundancies.

## Akzo cautious in spite of 5% first-quarter advance

By Ronald van de Krol in Amsterdam

AKZO, the Dutch chemicals company, saw a 5 per cent rise in net profit in the 1992 first quarter. All four of its core businesses reported higher results after a difficult year in 1991.

Net profit increased to Fl 305.8m (\$111.8m) from Fl 192.5m in the weak first quarter of 1991. Operating profit showed an even bigger rise, climbing 17.5 per cent to Fl 348.6m. Sales were up 5 per cent at Fl 4.43bn.

The company's shares responded strongly to the recovery, rising more than 3

per cent to close up Fl 4.90 at Fl 161.00 on the Amsterdam bourse. Akzo, the first big Dutch company to release 1992 figures, posted a 13 per cent decline in net profit in 1991.

In spite of the first-quarter improvement, Akzo said it was unable to make a forecast for the full year because of continuing economic uncertainty in Europe and the US.

As in 1991, Akzo's health care product group made the single biggest contribution to operating profit, accounting for slightly more than one third of the total. Unlike the previous year, however, the other product groups also recorded higher operating results.

## EC clears Accord bid for Wagons-Lits

By Andrew Hill in Brussels

THE EUROPEAN Commission has cleared Accor's bid for Wagons-Lits, the Franco-Belgian travel company, but on the condition that the French hotels group sells Wagons-Lits' chain of motorway cafes in France.

Sir Leon Brittan, EC competition commissioner, has set a legally-binding deadline for the sale of the Wagons-Lits division. Officials would not indicate the final date, on the grounds that it might be used by potential buyers to extract a better price out of Accor.

Brussels' merger task force concluded there were no objections to the merger in the hotels and general catering sector, but that the groups would have over half the French motorway cafe market.

## Bank of Scotland improves to £140.7m

By James Buxton, Scottish Correspondent

BANK of Scotland yesterday reported annual pre-tax profits 5 per cent ahead to £140.7m (£349.03) from £134.1m and said it was continuing to increase its share of the UK banking market.

Operating profit rose 16 per cent to £393.3m from £339.4m - reflecting success in increasing core business - but this was cut by a rise from £202.5m

to £256.5m in provisions for bad and doubtful debts.

The result for the year to February 29 matched market expectations, but the shares eased up to 117p. An analyst said the bank was "doing better than other clearers but not better than expected".

The withdrawal of some capacity from the banking market, which reduced excess competition, meant improved margins on new lending and leasing, and

higher fees and commissions. Earnings per share dipped to 8.4p from 7.56p. The final dividend is 2.65p for a total 7.1 per cent ahead at 4.35p.

Operating profit was £347.9m, up 10 per cent. Pre-tax profit was £393.2m, a 16 per cent rise.

Lending to customers rose 10 per cent to £12.3bn. About half the bank's UK lending stemmed from England and Wales.

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## Rosehaugh reports £32m pre-tax loss

By Vanessa Houlder, Property Correspondent

ROSEHAUGH, the ailing property developer, yesterday announced an interim pre-tax loss of £31.93m (£64.28m) and warned trading conditions would remain difficult throughout the year.

The prospects for new lettings in the London office market have deteriorated in recent months and the commercial property market as a whole

has continued to trade only at a low level," it said.

The loss, for the six months to end-1991, compared with a pre-tax loss of £49.68m the previous period. It reflected a deterioration in the company's trading position, tempered by fewer provisions against falling property values.

The company made a loss before tax and exceptional items of £27.6m, against a profit of £2.44m a year earlier. Its turnover fell from £26.37m

to £23.13m and its interest charge increased from £10.32m to £16.19m. The provisions, which related to the write-down of stocks in subsidiaries and investments in associates, totalled £4.1m, against £5.1m a year earlier.

Rosehaugh said talks were taking place with potential tenants at the office complex at Ludgate that is being built by Rosehaugh Stanhope Development, its joint venture.

Lex, Page 16



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| Profit before Tax   | 1.72  | 1.85  | -7.0%  |
| Profit after Tax    | 1.42  | 0.81  | +75.3% |
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| Cash Flow           | 7.26  | 7.25  | +0.1%  |

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Caisse des Dépôts et Consignations

Banque Paribas

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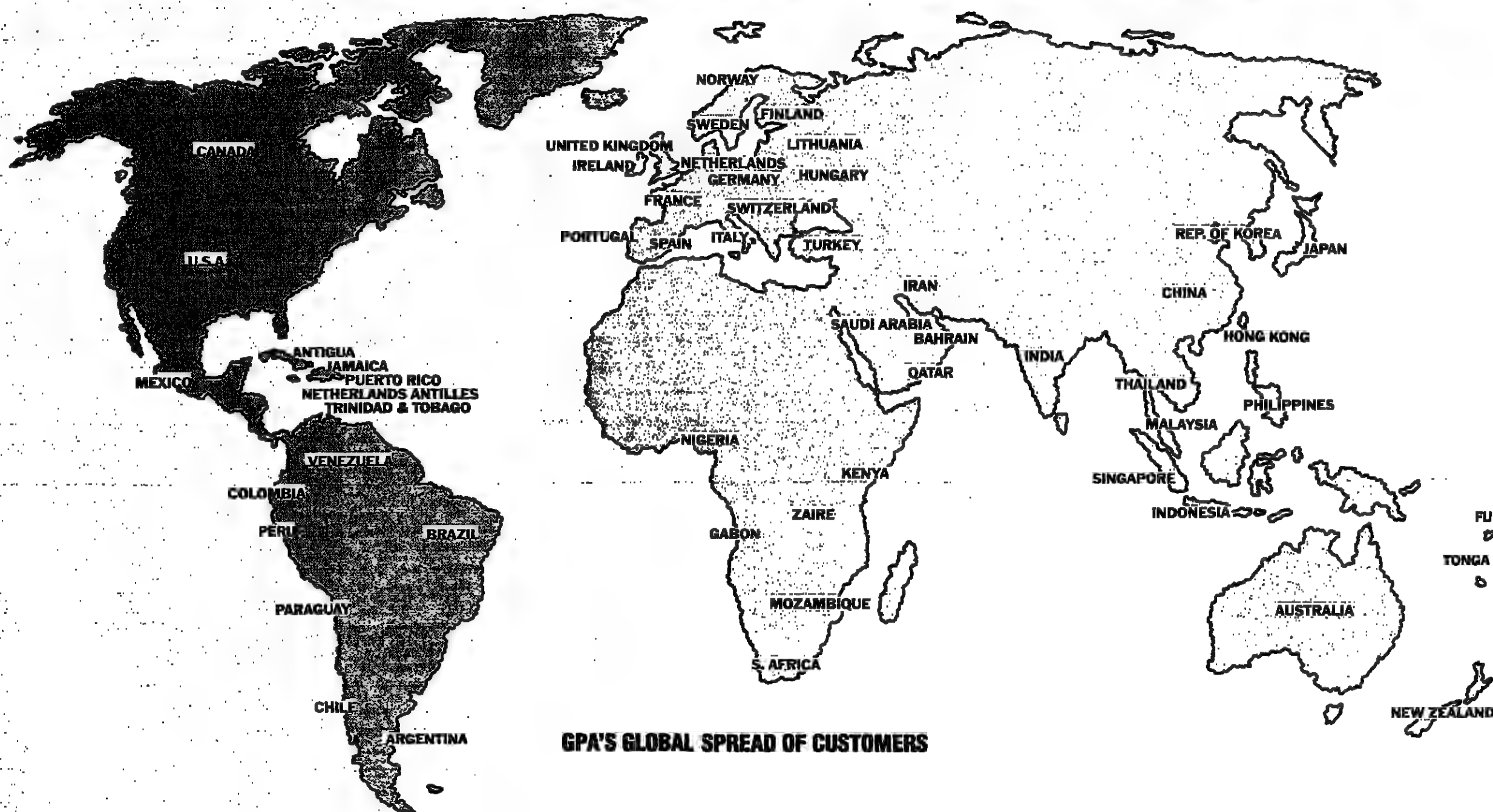
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WINGS FOR THE WORLD



## INTERNATIONAL COMPANIES AND FINANCE

## Delta Air slices \$5bn off nine-year spending

By Nikki Tait in New York

DELTA Air Lines, one of the three US "mega-carriers", yesterday announced plans to cut more than \$5bn from its capital expenditure plans over the next nine years by retiring new aircraft delivery.

The carrier said the spending reduction was part of an attempt to "implement changes in its fundamental cost structure", and would result in the airline taking delivery of over 100 fewer aircraft. Capital expenditure plans for the period had previously stood at around \$2bn.

Delta's action mirrors that of American Airlines and United Airlines, its two big rivals in the US. American said in November it would axe \$8bn from its \$22bn capital spending plan over the next five years, by deferring options, or allow-

ing them to lapse, on nearly 100 aircraft. United, meanwhile, said in January it would cut at least \$2bn over the next three years from a \$15.8bn spending programme, again through cuts in its fleet plan.

Delta declined to specify precisely which aircraft would be affected although it said both Boeing and McDonnell Douglas aircraft were involved. It has 275 aircraft on option with the two manufacturers, and 168 on order. But the airline said it would not exercise options expiring on May 1 for 10MD-80s and two Boeing-757s.

Boeing shares slipped \$1 to \$43.75, while McDonnell Douglas lost 1/4 to \$38.38.

Boeing said yesterday it had only had preliminary discussions with Delta, and believed only aircraft under option were affected. Delta, however, said - within the total cuts - both

aircraft on order and under option would be involved.

The Atlanta-based carrier, which last year bought Pan Am's east coast shuttle and transatlantic routes, stressed that other efforts to prune its cost base were under way.

Mr Ron Allen, chairman, said personnel would be cut via attrition, some facilities consolidated, some hub city flight complexes streamlined, and more use made of part-time and contract personnel.

Delta has one of the youngest fleets in the US, with an average age of 3.17 years. It has also been among the strongest carriers financially. However, this month it reported a \$199.3m operating loss for the first quarter of 1992, despite a lower fuel bill.

Mr Allen conceded that losses had escalated recently.

## Ford of Europe back in the black

By Kevin Done, Motor Industry Correspondent

FORD of Europe staged a financial recovery in the first three months this year and achieved a net profit of \$84m against a loss of \$129m a year ago.

Its automotive operations, including Jaguar, its UK luxury car subsidiary, slumped to a net loss in the whole of last year of \$1.679bn from a net profit of \$1.45bn in 1991. Ford said it operated profitably in most of its main European markets in the first quarter, and had reduced the operating losses of Jaguar to \$80m from around \$120m.

The company claimed Ford of Britain - now excluding Jaguar, whose ownership has been transferred to the US parent company - had also achieved a small profit in the first three months after suffering record losses last year.

The financial improvement in the UK, achieved despite the continuing decline in the UK new car market, was the chief factor behind Ford of Europe's return to profit.

In the whole of last year the losses of \$761m at Ford of Britain and \$354m at Jaguar had more than offset profits made in continental Europe and in some other overseas markets.

Ford of Britain, excluding Jaguar, made a small profit in the first quarter, despite a 10.3 per cent fall in sales volume to 95,896 from 106,892 a year ago.

Ford said its UK marketing costs, although still high, had been reduced to 27 per cent of sales revenues from 19 per cent a year ago.

## GM tunes up its recovery plans

Martin Dickson detects some urgency at the slow-moving car maker

SUDDENLY, a large foot appears to have hit the accelerator marked "reform" at General Motors, the troubled but slow-moving US vehicle manufacturer.

In quick succession over the past week the world's largest vehicle company has announced plans for a \$2.3bn international share offering; a reorganisation of the management structure in its loss-making North American car operations; and the group's first quarterly profit after 18 months of red ink.

At first glance all this might seem a rapid and dramatic response to the extraordinary boardroom coup which shook GM at the start of this month.

That was when the company's non-executive directors, frustrated by management's slow pace of reform, clipped the wings of Mr Robert Stempel, the GM chairman, by removing him from the leadership of an important board committee.

They also demoted two of his lieutenants, including Mr Lloyd Reuss, the group's president and head of North American operations, who was replaced by Mr Jack Smith, head of GM's highly profitable international operations.

Certainly, since the coup, GM has been setting about restructuring itself with a much greater sense of urgency.

The share issue which GM announced last Friday, but which appears to have been approved by the board many weeks ago, forms a major plank in the company's efforts to convince Wall Street that it has sufficient liquidity.

The company will also issue \$500m of shares to its underfunded pension scheme. All this, together with several recent branches of preference stock, will bring to more than \$5bn the amount of equity capital GM will have raised since last summer.

The success of the issue will depend on Mr Stempel and his colleagues convincing investors during an international road show that the company really is getting to grips with its operating problems.

They will get a little help from this week's first-quarter figures, which were modestly better than analysts had been expecting. The group made \$17m, compared with a loss of \$11m before special items a year ago.

North America was still heavily in the red - to the tune of \$1m, according to analysts' estimates - but the losses were much reduced. Detroit rival Ford also reported a return to profit yesterday, and recovery from

has tended to avoid labour confrontations by buying off the powerful United Auto Workers union.

It produces a bewildering range of cars, serving overlapping markets, which bear seven different brand names and have a decidedly mixed design reputation.

To sustain its 35 per cent car market share, it relies heavily on discounted sales to fleet operators.

Its past failure to close excess capacity means many of its plants are running way below break-even, while its contract with the UAW means it pays members irrespective of whether they are actually working.

All this could be glossed over during the industry's up-cycle in the late 1980s, but the recession of the past year has exposed the company's fundamental weaknesses. Its losses of \$4.5bn in 1991, the highest ever reported by an American company, eroded its balance sheet and liquidity, and created a very negative climate on Wall Street.

Standard & Poor's, the credit rating agency, lowered its rating on GM's senior debt in mid-March, on the grounds that the group's North American reforms looked inadequate to bolster liquidity.

Even more seriously, S&P threatened to do the same for GM's commercial paper, which provides cash funding for its important financing arm.

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Robert Stempel: plans to reorganise North American management structure have been accelerated

recession over the next year should float the industry as a whole away from the financial rocks.

Yet GM's profit levels are derisory for a business with quarterly turnover of \$32bn, and investors will need convincing its recovery plans can not only produce a sustained improvement, but do it mightily quickly too.

Mr Stempel hinted in a speech this week that he did indeed plan to speed up his restructuring of the 21 factory closures. So far only 14 of those to be shut have been identified.

And his plans to reorganise North America's management structure have also been accelerated since the coup. The idea, first outlined by Mr Stempel in February, is to cut out bureaucracy and speed decision-making by scrapping the framework established in 1984 by Mr Roger Smith, GM's previous chairman.

Roger Smith set up three cumbersome divisions. Two of them made and sold cars - Chevrolet-Oldsmobile-Cadillac - and one did the same for trucks and buses.

All this has been ditched in favour of a single umbrella organisation, headed by Jack Smith. There is a single team in charge of passenger car engineering and manufacturing, a similar one for trucks, and a single group to oversee all US vehicles sales and marketing.

The result should be a more coherent, co-ordinated approach to the business, and could eventually mean rationalisation of the model range, or even total elimination of one of the brand names.

The top managers for the new structure were appointed last week and the biggest gainers in the shake-up were Mr Michael Losh, 45, who has been put in charge of all sales and marketing. For

the past two years he had been running the struggling Oldsmobile division, where he was credited with considerable marketing flair.

However, the structure announced last week contains one large change from the pre-coup, pre-Smith scheme. A new post, head of worldwide purchasing, has been created, and it is to be filled by Mr J. Ignacio Lopez de Arriortua, a 50-year-old Spaniard, who is head of GM purchasing in Europe.

When Mr Smith was turning round GM Europe in the mid-1980s, Mr Lopez played a key part in the strategy of cutting components costs by buying cheaper ones from non-traditional suppliers around the continent and beyond.

Mr Lopez's new role suggests Mr Smith will try the same tactic in North America, which could spell trouble for GM's in-house parts operations, which have been shielded from competition. It could also spell confrontation with the UAW, which is opposed to further outsourcing of parts.

Another important ingredient in the GM's successful European operations has been the introduction of three-shift, round-the-clock working at its factories.

Mr Smith may try to replicate this in the US, again risking difficulties with the UAW, which is smarting from the 21 closures.

The union does not appear in a particularly strong position. It suffered a serious defeat earlier this month at Caterpillar, the heavy equipment group, where a management threat to replace strikers led to a return to work.

But even if GM's management changes proceed smoothly - a big if, given the turmoil that followed the 1984 plan - Mr Smith will need to tread softly and carry a very big stick if he is to bring the UAW along with the revolution.

## USF&amp;G returns to profits in opening quarter

By Nikki Tait in New York

USF&G, the large but troubled Baltimore-based insurer, reported first-quarter after-tax profits of \$4m, against a net loss of \$56m a year earlier.

Net realised losses on investments totalled \$300,000, compared with gains of \$400,000 in the first quarter of 1991.

The company said a "measurable positive trend" was emerging and attributed the rise in operating earnings to a better performance in its property-casualty business.

The company, which has pulled out of some insurance lines and pruned costs fairly drastically, had already predicted a small net profit for the quarter.

## Du Pont hoists payout despite 18.3% reverse

By Alan Friedman in New York

DU PONT, the leading US chemicals company that last week agreed to buy the nylon business of Britain's Imperial Chemical Industries, yesterday disclosed an 18.3 per cent slump in its first-quarter net profit, to \$482m.

The decline, which translates into 71 cents per share, against 88 cents a year ago, was struck on revenues 5.3 per cent lower at \$9.2bn.

The company blamed the sales drop on lower worldwide prices for crude oil and refined products, and to the exclusion of sales from its cost business - now part of a joint venture. Nonetheless it decided to boost

the dividend from 43 to 44 cents a share.

Mr Edgar Wollard, chairman, said he was encouraged by indications of a broader economic improvement, as reflected in stronger earnings for non-petroleum businesses such as fibres and polymers. The petroleum division's earnings slumped 63 per cent.

Fibre division earnings were 45 per cent higher while polymer earnings were 56 per cent up on 1991's depressed level.

Chemical earnings fell by 25 per cent, because of lower sales of intermediates and higher costs associated with the company's expansion of its white pigment capacity in the US.

Diversified business earnings were 29 per cent higher.

## NORWAY

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Data source: EBRIS 1991

FT SURVEYS

**U.S. \$300,000,000**

**Woodside Financial Services Ltd.**  
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In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from April 30, 1992 to July 31, 1992 the Notes will carry an Interest Rate of 5 1/4% per annum. The amount payable on July 31, 1992 will be U.S. \$3,354.17 and U.S. \$134.17 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

April 30, 1992

**U.S. \$100,000,000**

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(Incorporated with limited liability in the Republic of Ireland under the Companies Act, 1963)

**Subordinated Primary Capital Perpetual Floating Rate Notes**

In accordance with the provisions of the Notes, notice is hereby given, that for the first three months interest period from April 30, 1992 to July 31, 1992 the Notes will carry an interest rate of 4 1/4% per annum. The interest payable on the relevant interest payment date July 31, 1992 against Coupon No. 26 will be U.S. \$16.18 and U.S. \$2,954.54 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$250,000. The sum of U.S. \$16.18 will be payable per U.S. \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

April 30, 1992

**SAINT-GOBAIN**

**ECU 125,000,000. LOAN AT VARIABLE RATE AND NO FIXED REDEMPTION DATE**

Bondholders are hereby informed that the rate applicable for the fifteenth interest period has been fixed at 10 1/2%.

Coupons will be payable as from October 29th 1992 at a price of ECU 266.86 equivalent to an interest of 10 1/2% calculated on the basis of 183/360 days covering the period from April 28th, 1992 to October 27th, 1992 inclusive.

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**Wells Fargo & Company**

**US\$150,000,000**

**Floating rate subordinated notes due 1992**

In accordance with the provisions of the notes, notice is hereby given that for the interest period 30 April, 1992 to 29 May, 1992 the notes will carry an interest rate of 5% per annum. Interest payable on the relevant interest payment date 29 May, 1992 will amount to US\$41.35 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan**

**Wells Fargo & Company**

**US\$200,000,000**

**Floating rate subordinated notes due 2000**

In accordance with the provisions of the notes, notice is hereby given that for the interest period 30 April, 1992 to 29 May, 1992 the notes will carry an interest rate of 5 1/4% per annum. Interest payable on the relevant interest payment date 29 May, 1992 will amount to US\$42.28 per US\$10,000 note and US\$211.45 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan**

**Republic of Italy**

**ECU1,000,000,000**

**Floating rate notes due 2005**

Notice is hereby given that the notes will bear interest at 10.115% per annum from 30 April, 1992 to 30 July, 1992. Interest payable on 30 July 1992 will amount to ECU127.67 per ECU100,000 note and ECU1,276.72 per ECU1,000,000 note and ECU1,553.45 per ECU100,000,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan**

**IRELAND**

**US\$300,000,000**

**Floating Rate Notes due 2000**

Notice is hereby given that the interest payable on the relevant interest payment date, May 29, 1992 for the period November 30, 1991 to May 29, 1992 against Coupon No. 13 in respect of US\$10,000 nominal of the Notes will be US\$22.78 and in respect of US\$250,000 nominal of the Notes will be US\$56.19.

April 30, 1992, London  
By: Citibank, N.A. (CSC) Dept. Agent Bank

**Daiwa International Finance (Cayman) Limited**

**U.S. \$200,000,000**

**Subordinated Floating Rate Notes due 2001**

Guaranteed on a subordinated basis by  
**The Daiwa Bank, Limited**

Interest Period 30th April, 1992 to 30th July, 1992  
Number of days 92 days  
Interest Rate 4.25% per annum  
Coupon Amount of each Note U.S. \$1,130.45

The Daiwa Bank, Limited  
London Branch  
is Agent Bank

**Australia and New Zealand Banking Group Limited**  
(Incorporated with limited liability in the State of Victoria)

**U.S. \$300,000,000**

**Perpetual Capital Floating Rate Notes**

For the six months 30th April, 1992 to 30th October, 1992 the Notes will carry an interest rate of 4.25% per annum with an interest of U.S. \$226.64 per U.S. \$10,000 Note and U.S. \$5,671.09 per U.S. \$250,000 Note, payable on 30th October, 1992.

Listed on the Luxembourg Stock Exchange.

**Bankers Trust Company, London**

Agent Bank

**US \$214,000,000**

**Republic of Italy Euro Repackaged Assets Limited F.R.A.R.I. I**

**Floating Euro-dollar Repackaged Assets of the Republic of Italy due 1993**

For the period from April 30, 1992 to July 31, 1992 the Notes will carry an interest rate of 4 1/4% per annum with an interest amount of U.S. \$1,036.19 per U.S. \$100,000 Note.

The relevant interest payment date will be July 31, 1992.

Agent Bank:  
**Banque Paribas Luxembourg Société Anonyme**

**US \$100,000,000**

**Credit du Nord**

**Floating Rate Notes due 1997**

For the period from April 30, 1992 to July 31, 1992 the Notes will carry an interest rate of 5 1/4% per annum with an interest amount of U.S. \$132.71 per U.S. \$10,000 Note.

The relevant interest payment date will be July 31, 1992.

Agent Bank:  
**Banque Paribas Luxembourg Société Anonyme**

**Bank of Communications (The Development Bank of the Republic of China)**

**U.S. \$100,000,000**

**Floating Rate Notes due 2001**

For the interest period 30th April, 1992 to 30th October, 1992 the Notes will carry a rate of interest of 4 1/4% per annum, with a Coupon Amount of U.S. \$5,607.59 per U.S. \$250,000 Note. The relevant interest payment date will be 30th October, 1992.

**Bankers Trust Company, London**

Agent Bank

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Interest Rate 4.525% p.a. Interest Period April 30, 1992 to October 29, 1992.  
Interest Payable per US\$100,000 Note US\$2,173.31.

April 30, 1992, London  
By Citibank, N.A. (CSC) Dept. Agent Bank

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Pursuant to Clause 1(A) of the Instrument dated 12th March, 1992 and Condition 12(B) of the Terms and Conditions of the Warrants relating to the above-captioned Warrants (the "Warrants"), notice is hereby given as follows:

Autobacs Seven Co., Ltd. (the "Company") has designated the following office of The Tokai Bank, Limited as the Payment Handling Bank and Custodian's Agent in Japan, where the certificates for the shares of common stock of the Company issued upon exercise of the Warrants is to be delivered:

The Tokai Bank, Limited,  
5-12, Hiranocho 3-chome, Chuo-ku, Osaka.

All other business relating to the exercise of the Warrants shall continue to be handled at the following office:

The Tokai Bank, Limited,  
6-1, Otsucho 2-chome, Chiyoda-ku, Tokyo

The Daiwa Bank, Limited  
on behalf of  
**AUTOBACS SEVEN CO., LTD.**

30th April, 1992

**Lavaro Bank Overseas N.V.**

**ECU150,000,000**

**Floating Rate Guaranteed Notes due 2000**

For the six months 30th April, 1992 to 30th October, 1992 the Notes will carry an interest rate of 10.30078% per annum with an interest amount of ECU523.62 per ECU10,000 Note and ECU13,090.57 per ECU125,000 Note, payable on 30th October, 1992.

Listed on the Luxembourg Stock Exchange

**Bankers Trust Company, London**

Agent Bank

**Norwest Corporation**

**U.S. \$100,000,000**

**Floating Rate Subordinated Capital Notes due 1996**

For the six months 30th April, 1992 to 30th October, 1992 the Notes will carry an interest rate of 5 1/4% per annum with an interest amount of U.S. \$226.68 per U.S. \$10,000 Note.

**Bankers Trust Company, London**

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**LEGAL NOTICES**

**NOTICE TO CREDITORS**

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**EXCHANGE TRAVEL SOLIDAYS LIMITED**  
(All in Administration)

**FORFEITING WINDING UP PETITIONS**

Creditors of the Exchange Travel Group of Companies may wish to know that the liquidators of the Exchange Travel (Holdings) Limited, Exchange Travel Agency Limited and Exchange Travel Solidays Limited are seeking the appointment of an independent liquidator to take over the winding up of the Exchange Travel Agency Limited. The liquidator will be asked to order the appointment in order to investigate the affairs of the companies and to make a statement to the creditors.

The liquidators would be glad to hear from any creditor of the Exchange Travel Group of Companies who may wish to know more about the liquidation, or who may have claims against the companies, or who may have been harmed by the liquidation. Accordingly, creditors are invited to contact the liquidators, Messrs Lovell White, Durrant, 45 Holborn Viaduct, London EC1A 2DP. Tel: 020 7460 1000 for further information.

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**TURKEY**

The FT proposes to publish this survey on May 18 1992.

It will be of particular interest to the professional executives in Europe's largest companies who will see this survey, which will be distributed with the Financial Times on this day. For further information about advertising and for a copy of the editorial synopsis please contact:

LONDON: Mr Colin Davis on 071 873 3514 or 071 873 3428  
TURKEY: Mr Ciro Costantini, Toren Sok 14 D.1 Levaz 80600, Istanbul. Tel: 90 1 2795330 / 90 1 2792648 Fax: 90 1 2641761 or your usual Financial Times Representative.

Data Source: Chief Executives in Europe 1990.

**FT SURVEYS**



## INT COMPANIES AND FINANCE

## Koor Industries returns to profit after five years

By Judy Maltz in Jerusalem

KOOR Industries, Israel's largest industrial conglomerate, yesterday reported its first annual net profit in five years. The company posted net earnings of \$89m in 1991, after losing \$48m the previous year.

Faced with the threat of liquidation three years ago, Koor launched a recovery programme and last September signed a comprehensive debt restructuring programme with its local and foreign creditors.

For the first time in 1991,

our financial statements reflected the full extent of an administrative, operational and financial revolution that has taken place at Koor," said Mr Benjamin Gaon, president.

Comparison of the reported results since 1988 clearly indicates the constant improvement over those years.

Koor's operational profits were up by 94 per cent last year, to \$134m. Sales fell 11 per cent to \$2.4bn, compared with the previous year. This was attributed to reduced holdings in subsidiaries.

Since 1987, Koor has registered \$720m in accumulated losses. As part of its recovery programme, it cut its workforce by almost 50 per cent, to about 16,000 people. It also sold off more than \$300m in assets.

Under the terms of the financial restructuring signed last year, the Israeli banks, which were owed \$600m, exchanged a third of their debt for equity and rescheduled the remainder over nine years. As a result, they have become collectively the biggest shareholders in Koor.

## Southern Cross predicts loss

By Kevin Brown in Sydney

SOUTHERN Cross Airlines Holdings, the probable purchaser of Australia's grounded Compass Airlines, yesterday said it expected to lose A\$7.5m (US\$5.8m) in its first year of ownership, but would make a profit of A\$11.3m in 1993-94.

Mr Douglas Reid, deputy chairman, said Compass would be relaunched on July 1 if a A\$50m offer for the airline by Southern Cross was completed.

He said Compass would offer fares up to 40 per cent below those of its main competitors, the government-owned Australian Airlines and Ansett Australia, jointly owned by

TNT and News Corporation.

Mr Reid added that the airline would cut prices by a further 15 per cent if necessary. However, he said, Southern Cross would aim for a market share of only 5 per cent, significantly less than that targeted by Compass before it went into liquidation in December.

Mr Reid said Compass would be relaunched with five MD-83 aircraft providing services between Sydney, Melbourne, Brisbane, Adelaide, Townsville and Cairns. Southern Cross intended to expand the network later by adding two extra aircraft to serve Perth and Coolangubra, on Queensland's Gold Coast.

Southern Cross has a binding agreement with Mr Ian Ferrier, the liquidator, which guarantees it the right to purchase Compass if it can raise sufficient finance.

Mr Reid said he was "very confident" that a proposed share issue to raise A\$50m would be well supported. He added that some of the financial institutions which invested in the initial Compass flotation in 1990 have expressed interest in the flotation.

A rival bid for Compass by the Republic of Nauru and Austfin, an Australian merchant bank, has been rejected by the liquidator but remains open.

## First National Bank lifts income 20.5%

By Philip Gawth in Johannesburg

FIRST National Bank (FNB), South Africa's third-largest bank, lifted net income by 20.5 per cent to R187.5m (R65.2m) in the six months to the end of March, on the back of asset growth of 18 per cent.

The bank recorded a 26.9 per cent increase in net interest income, to R220.8m, and a 21.8 per cent rise in the bad debt charge, to R160.5m.

Mr Barry Swart, managing director, said the interest performance was the result of the bank's focus on profitable business. The 27 per cent increase in net interest income came from a 20.6 per cent increase in advances.

Mr Swart said bad debts had risen more than anticipated - 20.4 per cent to 27.7 cents and the dividend was lifted by 11.1 per cent to 50 cents per share.

1992 - but attributed this to an unforeseen double-dip recession and the impact of the severe drought.

Although FNB has a large market share in agricultural lending, Mr Swart said that less than 10 per cent of total loans went to the agricultural sector.

Other operating income was 21 per cent higher at R545.4m, but this was overshadowed by a 23.1 per cent increase in other operating expenses.

Assets increased by 18 per cent to R39.5bn. Mr Swart said FNB wanted to continue to be aggressive in increasing its assets, and most of the R550m raised in a rights issue earlier this year would be used for this purpose.

Earnings per share rose by 20.4 per cent to 27.7 cents and the dividend was lifted by 11.1 per cent to 50 cents per share.

## Eastman Kodak slips to \$145m on flat sales

By Karen Zagor in New York

EASTMAN Kodak, the world's biggest maker of photographic equipment, reported a 19 per cent decline in first-quarter net earnings on sales that were essentially flat.

The company, in the midst of its fifth restructuring since 1983, had warned in March it would have a difficult first quarter and its recovery would be only gradual.

Net income was \$145m, or 45 cents a share, on sales of \$4.1bn compared with earnings of \$176m, or 55 cents, on sales of \$4.02bn a year earlier.

Mr Kay Whitmer, chairman and chief executive, said the results were hardly satisfying. "Respectable margins in health and chemicals were accompanied by poor rates of return in imaging and information, where problem areas are being vigorously addressed."

He said earnings were hurt by higher costs, unfavourable currency translations, lower selling prices and higher spending on research.

He added: "We look forward to better results with the expectation that sales will continue to recover, particularly in the second half, and that earnings will benefit from actions to restore operating margins to more satisfactory levels."

● CHEVRON, leading US energy group, reported a 45 per cent drop in first-quarter net profit to \$304m, writes Alan Friedman.

Earnings per share declined to 38 cents from \$1.69 in the first three months of 1992. Total revenues were down by 10.2 per cent to \$9.7bn.

## Brazilian oil group to explore in Cuba

By Christina Lamb in Rio de Janeiro

PETROBRAS, the Brazilian state oil monopoly, is to sign a contract next week to begin exploration in Cuba.

Ernesto Weber, the company's president, said yesterday the decision was part of a new policy to increase its international operations, resulting from this month's government reshuffle.

According to Mr Weber the company's aim was no longer to be self-sufficient in oil but to produce at competitive cost. "Investments should be made in terms of return and we will import or explore overseas rather than produce domestically at high cost."

The company was maintaining its heavy investment programme of \$15.8bn over the next four years, with the aim of lifting production from 600,000 to 1m barrels per day mainly through deep sea drilling, he said. Brazil's consumption is 1.15m barrels per day.

Petrobras, one of the largest companies in Latin America with revenues last year of \$13bn, is under police investigation over an alleged network of manipulation of awarding contracts and misuse of the company's pension fund.

The Brazilian Congress is due to vote this year on a constitutional amendment to end the state monopoly over production and exploration.

and tax incentives, and would seek to finance the deal through state-owned enterprises, such as the Bank of Communications. However, direct investment by the government is likely to be unavoidable.

Mr Earle Ho, Taiwan Aerospace's new chairman, says he hopes the government's initial investment will make up 49 per cent of the total, in order to improve confidence. "They could always reduce that proportion at a later date."

Mr Ho, well-known in the local business world, is treading a fine line between the dissenters and the government. His appointment was intended to give Taiwan Aerospace credibility as a private company, motivated by profit rather than ideals of national glory.

He was the first to debunk the idea that the \$20m figure is written in stone, questioning that McDonnell Douglas is worth \$5bn, as the price implies.

Before the deal can go ahead it must be approved by the legislature, and its progress, even in the face of criticism, should benefit from the government's more clearly defined role.

## Taiwan clears the air over bid for McDonnell Douglas business

By Luisa Mudge in Taipei

SOME OF the uncertainty surrounding Taiwan Aerospace's plan to buy up to 40 per cent of McDonnell Douglas's commercial aircraft business was dispelled yesterday.

Mr Vincent Siew, economics minister, announced to the parliament that the deal had the full support of his ministry.

The uncertainty resulted from the fact that Taiwan Aerospace, 29 per cent government-owned, would not be able to finance the deal without outside backing. Although it was clear government funds would be needed, no assurance of help was forthcoming.

However, the government faces mounting criticism from legislators, who say pouring up to \$2bn into a financially stretched company is no way to make a start in the aerospace industry.

The government's attempts to distance itself from the deal culminated in the resignation two weeks ago of Mr David Huang, Taiwan Aerospace chairman, who was known to have official and military ties.

Taiwan Aerospace has not begun production although



Vincent Siew: offering carrots to private investors

talks are continuing with France's Aerospatiale over a proposed joint venture to manufacture helicopters.

If the deal ahead, wing and fuselage parts for the new MD-12 wide-bodied jet will be made on the island.

Mr Siew said yesterday the government would be offering carrots to private investors in the form of low-interest loans

and tax incentives, and would seek to finance the deal through state-owned enterprises, such as the Bank of Communications. However, direct investment by the government is likely to be unavoidable.

Mr Earle Ho, Taiwan Aerospace's new chairman, says he hopes the government's initial investment will make up 49 per cent of the total, in order to improve confidence. "They could always reduce that proportion at a later date."

Mr Ho, well-known in the local business world, is treading a fine line between the dissenters and the government. His appointment was intended to give Taiwan Aerospace credibility as a private company, motivated by profit rather than ideals of national glory.

He was the first to debunk the idea that the \$20m figure is written in stone, questioning that McDonnell Douglas is worth \$5bn, as the price implies.

Before the deal can go ahead it must be approved by the legislature, and its progress, even in the face of criticism, should benefit from the government's more clearly defined role.

All of these shares having been subscribed for, this announcement appears as a matter of record only

## SANPAOLO

ISTITUTO BANCARIO SAN PAOLO DI TORINO SPA

(Incorporated as a Società per Azioni in the Republic of Italy)

## International offering of 125,000,000 ordinary shares of Lire 10,000 par value each

## GLOBAL CO-ORDINATOR

## MEDIOBANCA

Banca di Credito Finanziario S.p.A.

## REGIONAL SYNDICATES

## ITALY

## MEDIOBANCA

Banca di Credito Finanziario S.p.A.

Istituto Mobiliare Italiano S.p.A.

Banca Nazionale del Lavoro

Banca Commerciale Italiana  
Banca Ambrosiano Veneto  
CARIPLO S.p.A.  
Eptasim S.p.A.

Banca Cassa di Risparmio di Torino S.p.A.  
Banca di Sicilia S.p.A.  
Banca Credito Agrario Bresciano S.p.A.  
Banca Popolare Veneta  
Banca d'America e d'Italia S.p.A.  
Banca del Fucino  
Cassa di Risparmio di Udine e Pordenone S.p.A.  
Banca Brignone S.p.A.  
Banca Monte Parma S.p.A.  
Banca Popolare di Asolo e Montebelluna  
Banca Popolare di Sondrio  
Banca di Chiavari e della Riviera Ligure  
Banca S. Genesio e S. Prospero S.p.A.  
Credito Varesino S.p.A.  
Credito Varesino S.p.A.

Banca Popolare di Novara  
Credito Romagnolo S.p.A.  
Banca C. Steinhausen & C. S.p.A.  
Banca Toscana S.p.A.  
Banca Popolare di Milano  
Banca Mercantile Italiana S.p.A.  
Credito Bergamasco S.p.A.  
Banca di Legnano S.p.A.  
Banca Popolare Commercio e Industria  
Banca Popolare di Bergamo  
Banca Popolare Friuladria  
Banca di Sardegna  
Centrobanca  
Credito Varesino S.p.A.  
Istima

Banca Nazionale dell'Agricoltura  
Banca Popolare di Verona  
Banca Popolare di Lodi S.r.l.  
Banca Antoniana  
Cassa di Risparmio di Parma S.p.A.  
Banca Sella  
Credito Lombardo S.p.A.  
Banca di Trento e Bolzano  
Banca Popolare dell'Emilia S.r.l.  
Banca Popolare di Lecco S.p.A.  
Banca San Paolo di Brescia  
Banca San Marco S.p.A.  
Credito Commerciale S.p.A.  
Efibanca

Arca Commissionaria S.p.A.  
Cofip Commissionaria di Borsa S.p.A.  
Eurocomobiliare S.p.A.  
Ereol Finanziaria Mobiliare S.p.A.  
C.I.M.O. S.p.A.  
La Compagnia Finanziaria S.p.A.

Gaic S.p.A.  
Cogesta Commissionaria S.p.A.  
Alcos Attimo S.p.A.  
Fin-Eco SIM S.p.A.  
Euroscas SIM S.p.A.  
Paafin Servizi Finanziari S.p.A.  
Sviluppo Intermediazioni

BSI Underwriter S.p.A. SIM  
Finanziaria Indosuez S.p.A.  
Albertini & C. SIM  
P.E.F. Pubblicazioni Economiche Finanziarie S.p.A.  
Interim Società di Intermediazione Mobiliare S.p.A.  
Sovardino

## SPECIAL SELLING GROUP

Istituto Bancario San Paolo di Torino S.p.A.

Banco Lariano S.p.A.

Banca Provinciale Lombarda S.p.A.

Sampaolo Invest SIM S.p.A.

## UNITED KINGDOM

Hambros Bank Limited  
Barclays de Zoete Wedd Limited  
Cazenove & Co.

S.G. Warburg Securities  
County NatWest Securities Limited  
NBI Rothschild & Sons Limited

Credit Lyonnais Securities  
Crédit Commercial de France  
Caisse des Dépôts et Consignations  
Lazard Frères et Cie

## FRANCE AND MONACO

Banque Indosuez

Banque San Paolo S.A.  
Cassa Nazionale di Crédit Agricole

Paribas Limited

Banque Worms  
Compagnie Monégasque de Banque  
Société Générale

## SWITZERLAND

Swiss Bank Corporation

Credit Suisse First Boston Limited

Banca del Gottardo  
CBI-TDB Union Bancaire Privée  
Pictet International Ltd.  
Dierker Hentsch & Cie  
Swiss Cantobank Securities Limited

Bank J. Vontobel & Co. AG  
Leu Securities Limited  
Julius Baer International Ltd.  
Rothschild Bank AG

UBS Phillips &amp; Drew Securities Limited

BSI - Banca della Svizzera Italiana  
Lombard Odier International Underwriters  
Ruegg Bank AG  
Sarasin International Securities Ltd.  
S.G. Warburg Soditic (Jersey) Ltd.

## UNITED STATES OF AMERICA

Salomon Brothers Inc.

Goldman, Sachs &amp; Co.

Merrill Lynch, Pierce, Fenner &amp; Smith Incorporated

Morgan Stanley &amp; Co. Incorporated

## BENELUX

ABN AMRO Bank N.V.

Generale Bank

Bank Brussel Lambert N.V.  
NMB PostBank Groep N.V.

Bank Mees & Hope N.V.  
Pierson, Heldrig & Pierson N.V.  
Sanpaolo-Lariano Bank S.A.

Kredietbank N.V.

Kempen & Co. N.V.  
Rabobank Nederland

## GERMANY

Deutsche Bank Aktiengesellschaft

Bayerische Vereinsbank Aktiengesellschaft

Commerzbank Aktiengesellschaft  
Bayerische Hypothekbank und Wechsel-Bank  
Aktiengesellschaft

Berliner Handels- und Frankfurter Bank

Dresdner Bank Aktiengesellschaft  
DG BANK Deutsche Genossenschaftsbank  
Bayerische Landesbank Girozentrale

Westdeutsche Landesbank Girozentrale  
Vereins- und Westbank Aktiengesellschaft

## JAPAN

Daiwa Europe Limited

Nomura International plc

Salomon Brothers International Limited

Yamaichi International (Europe) Limited

## REST OF THE WORLD

Morgan Stanley International

Lehman Brothers International Limited  
Banque Indosuez  
Goldman Sachs International Limited  
J. Henry Schroder Wagg & Co. Limited

Creditanstalt-Bankverein  
J.P. Morgan Securities Ltd.  
Wood Gundy Inc.

## INTERNATIONAL ADVISOR

Goldman Sachs International Limited

ADVISOR TO THE HOLDING COMPANY

Crédit Commercial de France





**International Bank for Reconstruction and Development**  
ECU 200,000,000  
Floating Rate Notes due 2002

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 30th July, 1992 has been fixed at 9.625% per annum. The interest accruing for such three month period will be ECU 121.65 per ECU 5,000 Bearer Note, and ECU 2,432.99 per ECU 100,000 Bearer Note, on 30th July, 1992 against presentation of Coupon No. 1.



28th April, 1992

London Branch  
Agent Bank

**Citicorp Banking Corporation**  
(Incorporated in the State of Delaware)  
Unconditionally guaranteed on a subordinated basis by

**CITICORP**  
US\$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE JANUARY 1997  
Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date July 31, 1992 against Coupon No. 30 in respect of US\$10,000 nominal of the Notes will be US\$134.17.  
US\$400,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE OCTOBER 1996  
Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date July 31, 1992 against Coupon No. 31 in respect of US\$10,000 nominal of the Notes will be US\$134.17.  
April 30, 1992, London  
By: Citicorp, N.A. (CSSI Dept.), Agent Bank

CITIBANK

**Skandinaviska Enskilda Banken**  
Yen 1,000,000,000  
Interest Nikkei Stock Index Linked  
Bonds Due 1993

For the interest period 14th May, 1991 to 14th May, 1992 the Bonds will carry an interest rate of 0% per annum with an interest amount of Yen 0.00 per Yen 100,000,000 Bond, payable on 14th May, 1992.

For and on behalf of the  
Calculation Agent

**Hispano Americano International Limited**  
U.S. \$100,000,000  
Primary Capital Guaranteed Floating Rate Notes due 2006  
with a subordination guarantee on a subordinated basis of  
Banco Central Hispanoamericano, S.A.  
In accordance with the provisions of the Notes notice is hereby given that for the six months period from April 27, 1992 to October 27, 1992 the Notes will carry an interest rate of 4.4375% per annum with a coupon amount of U.S.\$ 225.37 per U.S.\$10,000 Note payable on October 27, 1992.  
Frankfurt/Main, April 1992  
COMMERZBANK

## INTERNATIONAL COMPANIES AND FINANCE

## Curtain finally comes down on Greek drama

Kerim Hope finds the state celebrating the sale of Heracles, its biggest cement group

When the new owners of Heracles Cement arrive at the company's offices this week, Greece's privatisation team will feel its most arduous task has been accomplished.

Heracles, Europe's largest cement exporter, was sold last month to Calcestruzzi, the construction arm of Italy's Ferruzzi group, in a joint venture with the state-owned National Bank of Greece. Calcestruzzi is now responsible for Heracles' day-to-day management.

Heracles survived surprisingly well under state control, retaining its corporate culture. But at this point, some strategic decisions must be taken, says Mr Stelios Stavridis, the outgoing chairman.

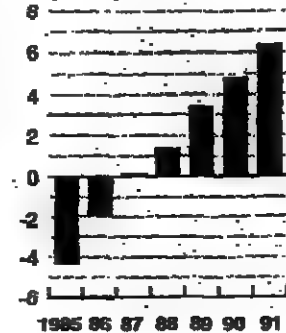
Heracles was the key component of a privatisation programme launched two years ago by the Industrial Reconstruction Organisation (IRO), the state holding group for about 40 companies nationalised in the early 1980s.

With a local market share of 44 per cent and exports of 3.5m tonnes a year, it is easily the biggest of Greece's four cement producers. Its two plants in central Greece are close to company-owned quarries and deep-water loading facilities, which means reduced export overheads in comparison with European rivals.

As well as operating its own fleet of bulk carriers, Heracles controls a dozen diversified subsidiaries, encompassing packaging, computer software and insurance. Group net profits for 1991 totalled Dr3.35bn (\$33m) on turnover of Dr56bn. The privatisation team at IRO faced a serious problem in disposing of its 68.8 per cent shareholding in Heracles. This stemmed from a legal dispute over the way the company was nationalised, with some Dr27bn in debt compulsorily capitalised in violation of European Community law. Whoever acquired Heracles stood to lose the entire investment if the debt capitalisation was reversed, making IRO's equity invalid. Moreover, prospective buyers were not encouraged by the Greek government's offer of a guaranteed refund of the purchase price plus interest if the European Court, which is to consider the case, ruled against the IRO. At this point, the National Bank came into the picture

## Heracles Cement

Net profits (Dr bn)



if the debt capitalisation was reversed, making IRO's equity invalid. Moreover, prospective buyers were not encouraged by the Greek government's offer of a guaranteed refund of the purchase price plus interest if the European Court, which is to consider the case, ruled against the IRO. At this point, the National Bank came into the picture

with a scheme under which it would join forces with the strongest bidder for IRO's stake in Heracles. It was an attractive offer. If the 1986 debt capitalisation were reversed, National Bank would revert to being Heracles' largest shareholder with 25 per cent.

Calcestruzzi - which had acquired 17 per cent of Heracles through the Athens stock market - and National Bank then submitted a joint bid of Dr107bn for the IRO holding. It turned out to be the only firm offer received.

However, the only other short-listed contender following the withdrawal of Holderbank of Switzerland, pulled out at the last minute, claiming that the unannounced alliance between Calcestruzzi and National Bank violated transparency procedures in the sale.

However, Italcentrale later indicated it was prepared to offer Dr120bn if National Bank changed sides. Instead, Calcestruzzi and the bank raised

their offer to Dr124bn. This was just above the value placed on Heracles by Morgan Stanley, acting as IRO's financial adviser on the sale.

Calcestruzzi, a ready-mix concrete producer controlling over 1,000 regional construction companies in Italy, is the country's largest customer for cement. It has been trying for years to acquire a large cement producer to ensure a steady source of supply. Its earnings for 1990, the latest figures available, totalled L45bn (\$36m) on sales of L1.17bn.

Calnat, the joint venture formed to acquire Heracles, is 52.5 per cent-owned by Calcestruzzi and 47.5 per cent by National Bank. Calcestruzzi has an option to buy out National Bank's stake over the next four years.

Calcestruzzi, listed on the Milan stock exchange, is financing its Dr8.1bn share of the deal through bank borrowing, and by selling off some smaller companies under its control.

## Return to the black at Norsk Hydro

By Karen Fosli in Oslo

NORSK HYDRO, Norway's biggest stock market listed company, swung back to profit in the 1992 first quarter, after a net loss of Nkr498m (\$77.3m) for the whole of 1991. Last year's result followed a restructuring.

However, first quarter earnings, at Nkr201m, were half the year-ago figure of Nkr410m. Hydro blamed this on the inflationary effects of the Gulf war.

Group operating revenue for the 1992 first quarter decreased by Nkr265m to Nkr15.96bn, as operating costs rose by Nkr395m to Nkr15.56bn. Group operating income was reduced by Nkr788m to Nkr1.04bn.

Mr Egil Myklebust, president, said although first-quarter results were unsatisfactory, they were a clear improvement over last year's fourth quarter.

Hydro explained that net income was influenced by the effects of a stronger dollar. The realised and unrealised effects of foreign exchange movements meant a loss of Nkr470m, compared with a loss of Nkr450m last year.

The agriculture division saw operating income fall Nkr331m to Nkr195m, as operating revenue dipped Nkr33m to Nkr7.24bn. Hydro said European fertiliser prices increased along with sales volume.

The oil and gas division reduced operating income by Nkr37m to Nkr738m, as operating revenue advanced Nkr200m to Nkr3.31bn. Oil and gas production rose to 2.2m tonnes of oil equivalent from 1.9m, but average crude oil prices per barrel fell.

Light metals suffered a Nkr313m plunge in operating income, to Nkr89m, as operating revenue was cut Nkr459m to Nkr4.14bn. Hydro said the effect of the decline was partly offset by lower raw materials prices and higher smelter productivity. Petrochemicals saw operating income fall Nkr106m to Nkr96m due to lower prices.

## OMV expects loss of Sch300m in quarter

By Deborah Hargreaves

OMV Group, the Austrian-based oil company, expects to make a first-quarter loss of around Sch300m (\$35.8m) following deteriorating conditions in its plastics and chemicals divisions.

However Mr Siegfried Mysel, chairman, said the company would stick to its dividend policy and increase last year's payout by 1 percentage point to 30 per cent of equity capital of Sch2.4bn.

The company saw pre-tax profit slip to Sch1.72bn last year from Sch1.85bn in 1990.

However a reduction in its tax liabilities led to a 75 per cent rise in after-tax profits, to Sch1.28bn from Sch810m.

OMV, which has interests in oil refining, gas marketing, chemicals and plastics, saw increased sales in all sectors. Turnover rose 6.5 per cent to Sch82.9bn from Sch77.87bn.

The company is making a push into eastern Europe; last year it opened 13 filling stations in Hungary and Czechoslovakia. It has just signed a contract to open 60 petrol stations in Slovenia and is looking at expansion into Bavaria and northern Italy.

## Bayer down 8% to DM812m

By Andrew Fisher in Frankfurt

BAYER, the German chemical group, yesterday announced a drop of 8 per cent, to DM812m (\$492m), in pre-tax profits for the first quarter. It expressed little hope of any marked improvement this year.

The results showed a much flatter decline than those of its domestic rivals, however. Hoechst's pre-tax result was down 26 per cent in the first three months, while BASF suffered a 35 per cent slide.

Bayer's stronger performance reflected its greater involvement in the non-cyclical pharmaceutical sector, accounting for half of profits.

It said its operations in the US and parts of western Europe had experienced initial signs of economic revival. Group turnover was 4 per cent higher at DM11.2bn, but eased by 2 per cent in Europe to DM7.5bn. In North America, however, there was a 17 per cent increase to DM2.3bn, helped by the stronger dollar.

The company said trends in the consumer and industrial sectors were different. This year, its hopes were concentrated on consumer-related products such as cosmetics, while its expectations on the industrial side weren't as positive. Health care products were buoyant in the first quarter, with a 14 per cent jump in sales to DM2.3bn.

Industrial chemicals showed a 6 per cent turnover improvement to DM2bn. The agricultural division also improved.

## BASF tumbles 25% to DM473m

By Andrew Fisher

BASF profits slumped in the first three months of this year and the German chemical concern said it saw no real signs of improvement in the world economy, despite some positive indications from the US.

BASF's pre-tax figure of DM473m (\$286.6m) was 25 per cent lower than that of the first quarter of 1991, putting it

roughly in line with the poor performance of Hoechst which reported a 36 per cent fall. Bayer's first-quarter decline was a much gentler 8 per cent. In common with its rivals, BASF managed a slight rise in turnover, which was 4 per cent higher at DM11.9bn.

However, it said that this was mainly due to higher oil taxes in Germany - BASF has a large energy operation - as

well as the inclusion of new activities. The company said stiffer competition had led to large profit declines in some sectors; these could not be offset by cost-cutting measures and restructuring.

BASF said business was weak in plastics and fibres, with profits held back by low prices and the starting up of new plant, although volumes were higher.

## Marzotto declines 12%

MARZOTTO, the Italian textiles and clothing group which last year bought control of Germany's Hugo Boss, reported a 12 per cent fall in group net profits to L38.8bn (\$31.9m) last year from L45.4bn in 1990, writes Haig Simonian.

Earnings at parent company level fell 28 per cent to L25.3bn. The decline prompted a L70 dividend cut to L280 a share for ordinary shares, L300 for convertible savings shares and L340 for non-convertible savings stock.

**NOTICES TO THE HOLDERS OF**  
U.S. \$50,000,000 4 per cent. Convertible Bonds 1998  
("Convertible Bonds 1998")  
and  
U.S. \$50,000,000 4 per cent. Convertible Bonds 1999  
("Convertible Bonds 1999")  
issued by

## KONICA CORPORATION

(formerly called "Konica Photo Industry Co., Ltd.")  
Pursuant to Conditions 6.(C), 6.(H) and 12 of each of the Terms and Conditions of the above-mentioned Convertible Bonds, we hereby notify you as follows:

- The aggregate principal amounts of the Convertible Bonds 1998 and the Convertible Bonds 1999 outstanding, as at 22nd April, 1992, were U.S. \$29,000,000 and U.S. \$5,000,000, respectively. Accordingly, Konica Corporation (the "Company") has determined to redeem all of the outstanding Convertible Bonds 1998 and Convertible Bonds 1999 on 19th June, 1992, pursuant to Condition 6.(C) of each of the Terms and Conditions thereof.
- All the outstanding Convertible Bonds 1998 will be redeemed on 19th June, 1992 at the redemption price of 101 1/2 per cent of the principal amount, together with interest accrued to the date of redemption.
- All the outstanding Convertible Bonds 1999 will be redeemed on 19th June, 1992 at the redemption price of 100 per cent of the principal amount, together with interest accrued to the date of redemption.
- For your information, the current Conversion Prices and rates of exchange, at which the Convertible Bonds 1998 and the Convertible Bonds 1999 are convertible into shares of common stock of the Company (the "Shares"), and the Closing Price of the Shares on the Tokyo Stock Exchange as at 22nd April, 1992, are as follows:

|  |                     |
|--|---------------------|
| <b>A. Conversion Price:</b>            |                     |
| Convertible Bonds 1998:                | \$641.00            |
| Convertible Bonds 1999:                | \$586.70            |
| <b>B. Rate of Exchange:</b>            |                     |
| Convertible Bonds 1998:                | \$234.95 = U.S. \$1 |
| Convertible Bonds 1999:                | \$242.40 = U.S. \$1 |
| <b>C. Closing Price of the Shares:</b> |                     |
|  | \$539.00            |

KONICA CORPORATION  
26-2, Nishi-Shinjuku 1-chome,  
Shinjuku-ku, Tokyo, Japan  
By: The Mitsubishi Bank, Limited  
as the Principal Paying Agent for  
the Convertible Bonds 1998  
and The Sanwa Bank, Limited  
as the Principal Paying Agent for  
the Convertible Bonds 1999

30th April, 1992

## VARDA AS

## Notice of the Annual General Meeting

to take place on  
Wednesday 20 May at 1800 hrs. at  
Shippingsdøbben, Bakken VII's gt. 1, Oslo 1, Norway

## Agenda Items to be considered:

- Election of a meeting chairman and two shareholders to endorse the minutes of the meeting. Registration of shareholders.
- Approval of the Profit and Loss Statement for the year 1991 and the Balance Sheet as of 31 December 1991 for Vard AS, including the Board of Directors' Report and the Auditors' Report for 1991.
- Approval of the Board of Directors' recommendation for covering the loss in 1991.
- Approval of the Consolidated Profit and Loss Statement for 1991 and the Consolidated Balance Sheet as of 31 December 1991.
- Approval of the remuneration to the Board of Directors.
- Approval of the Auditors' fee.
- Miscellaneous.

The Board of Directors' Report for 1991 together with the Financial Statements have already been sent to shareholders.

Shareholders listed in the Company's register of shareholders or at the Norwegian Securities Register (VPS) may attend and vote at the Annual General Meeting in person or by proxy. Forms of proxy have been sent to all registered shareholders and may also be obtained from the Company.

The Board of Directors of Vard AS  
Hoffstueien 15, P.O. Box 244,  
Skøyen, 0212 Oslo, Norway

April 1992

## NOTICE OF REDEMPTION

## Canadian National Railway Company

Cans 100,000,000  
11% % Notes due June 11, 1993

In accordance with the Terms and Conditions of the Notes, particularly paragraph 8 (a) thereof, notice is hereby given that Canadian National Railway Company will redeem all of the Notes (Cans 100,000,000 at 100% of their principal amount (Redemption Price) on the next interest payment date, June 11, 1992, when interest on the Notes will cease to accrue.

Payment of the Redemption Price will be made upon presentation and surrender of the Notes at the offices of any of the Paying Agents listed below:

Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
L-2955 Luxembourg  
Kreditbank N.V.  
Arendsestraat 7  
8-1000 Brussels  
Crédit Commercial de France  
103 Avenue des Champs Elysees  
F-75008 Paris  
Canadian Imperial Bank of Commerce  
Commerce Centre, Commerce Lane,  
London SE1 2DL  
Canadian Imperial Bank of Commerce  
1155 René-Lévesque Boulevard West  
Montreal, Quebec, Canada H3B 3Z4

Accrued interest due June 11, 1992 will be paid in the normal manner on or after that date against presentation of Coupon No. 7.

Luxembourg, April 30, 1992

The Fiscal Agent  
Kreditbank Luxembourg

## LANDSVIRKJUN

U.S. \$60,000,000  
Floating Rate Notes  
Due 2000

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the period 30th April, 1992 to 30th October, 1992 is 5 1/4% p.a. Coupon amounts will be US \$266.88 for the US \$10,000,000 denomination and US \$6,671.88 for the US \$250,000,000 denomination, and will be payable on 30th October, 1992, against surrender of Coupon No. 14.

Bankers Trust Company, London, Agent Bank

## SABRE VII

INTERNATIONAL LIMITED  
US\$850,000,000  
Floating Rate Secured  
Notes Due 1992

For the 6 months period 29th April, 1992 to 29th October, 1992 the Notes bear the interest rate at 4.50%. US\$22,875 will be payable from 29th October, 1992 per US\$1,000,000 principal amount of Notes.  
Yamaichi International (Europe) Limited, Agent Bank

## Espirito Santo Financial Holding S.A.

U.S. \$100,000,000  
Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 30th October, 1992 has been fixed at 5.3125% per annum. The interest accruing for such six month period will be U.S. \$2,700.52 per U.S. \$100,000 Note against presentation of Coupon Number 3.

Union Bank of Switzerland  
London Branch Agent Bank  
28th April, 1992

## THE KANSAI ELECTRIC POWER COMPANY, INCORPORATED

Japanese Yen 40,000,000,000  
Floating Rate Notes 1992

For the period  
30th April, 1992 to 30th October, 1992

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 5.45 per cent. per annum, and that the interest payable on the relevant interest payment date, 30th October, 1992 against Coupon No. 10 will be ¥272,500 per ¥10,000,000 Note.

The Industrial Bank of Japan, Limited  
Agent Bank

U.S. \$100,000,000

## FIDELITY FEDERAL SAVINGS AND LOAN ASSOCIATION

Collateralized Floating Rate  
Notes Due 1992

Interest Rate 4.25% per annum

Interest Period 30th April 1992

Interest Amount per U.S. \$100,000 Note due 31st July 1992

U.S. \$1,086.11

Credit Suisse First Boston Limited Agent

## Heron International N.V.

Notice to holders of Heron International Finance B.V.

ECU 60,000,000 9% Guaranteed Retractable Bonds 1985-1992/1997, ECU 20,000,000 Guaranteed Retractable Bonds 1984-1997, FF 400,000,000 8% Guaranteed Notes due 1993, U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1993, DM 100,000,000 7% Deutsche Mark Bonds of 1985-1995, Swiss Francs 150,000,000 5% Bonds 1988-1994, Swiss Francs 100,000,000 6% Bonds 1985-1995, Swiss Francs 150,000,000 5% Bonds 1985-1995, Swiss Francs 150,000,000 6% Bonds 1989-1998, Swiss Francs 150,000,000 5% Bonds 1989-1999.

Holders of the above Bonds and Notes are given notice that information as to the Heron group's financial position is available through the offices of the respective agents set out below:

ECU 60,000,000 9% Guaranteed Retractable Bonds 1985-1992/1997, ECU 20,000,000 Guaranteed Retractable Bonds 1984-1997, Banque Indosuez Luxembourg, 39 Allée Scheffer, Luxembourg.  
FF 400,000,000 8% Guaranteed Notes due 1993, Crédit Lyonnais, 26A Boulevard Royal, Luxembourg.

U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1993, Royal Bank of Canada Europe Limited, 71 Queen Victoria Street, London EC4V 4DE.  
DM 100,000,000 7% Deutsche Mark Bonds of 1985-1995, Deutsche Bank AG, Tautbornstrasse 12, D-6000 Frankfurt am Main.  
Swiss Francs 100,000,000 6% Bonds 1985-1995, Swiss Francs 150,000,000 5% Bonds 1988-1994, S.G. Warburg & Co. SA, 108 Rue du Rhône, CH 1211 Geneva 3.  
Swiss Francs 150,000,000 5% Bonds 1985-1995, Swiss Francs 150,000,000 6% Bonds 1989-1998, Swiss Francs 150,000,000 5% Bonds 1989-1999, Crédit Suisse, Paradeplatz 8, 8021 Zurich.

## OTTOMAN BANK DIVIDEND NOTICE

Notice is hereby given that a dividend at the rate of £13.00 per share, voted at the General Meeting of Shareholders held on 29 April 1992, will be payable on or after 13 May 1992 in London at BARCLAYS BANK PLC, Stock Exchange Services Department, 168 Fenchurch Street, London EC3P 3HP, against presentation of coupon No. 119. The holders of Founders' Shares will receive an amount of £1,607.51 per whole share payable on the same date and at the same place, against presentation of coupon No. 62.

Coupons must be listed on forms, which can be obtained from Barclays Bank PLC, and left for examination four clear days prior to payment.

30 April 1992.

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## INTERNATIONAL CAPITAL MARKETS

## Good institutional response to £2.5bn gilt auction

By Simon London in London and Karen Zakor in New York

## GOVERNMENT BONDS

THE Bank of England comfortably sold £2.5bn long-dated government bonds yesterday, drawing a good response from UK institutions to the first auction in the £33bn funding programme expected this fiscal year.

The market reacted positively to the results of the auction, with dealers relieved that heavy funding programme had started well. Bids for the 8 1/2 per cent bonds maturing 2017 covered the stock available by 1.82 times.

The results showed a consensus among investors on the correct pricing for the new issue. The lowest price accepted by the Bank of England was 97 1/2, where the yield is 9.02 per cent. Around 19 per cent of the issue was sold at this low level. The highest bid was 97 3/4, for a yield of 8.91 per cent.

The difference between the yield on the highest bid and the average yield was zero, indicating that the Bank did not have to accept low-price bids to sell all the bonds.

Following the announcement of the auction results, the gilt futures contract on Liffe, the London futures exchange, rose sharply from an opening level of 98.17 to 98.04. Traders said the rally was exaggerated by dealers covering positions taken ahead of the auction.

However, in the afternoon prices settled. By the close the contract stood at 98.20. Trading volume was a heavy 58,000 contracts. The 9 per cent gilt maturing 2011 closed unchanged on the day at 98 1/2, for a yield of 9.02 per cent.

Most of the new stock was taken by UK institutional investors, such as pension funds and life insurance companies, with very long dated liabilities.

The issue creates a liquid benchmark at the long end of the gilt market, where liquidity was relatively poor.

Market-makers also reported some buying from overseas investors, unusual for such a long-dated issue.

Coupon payments on the bonds are exempt from withholding tax for overseas residents, a feature designed to attract international investors into the bonds.

Analysts said the government bond market easily absorbed £5,000m 10-year fixed rate government bonds yesterday,

although demand from international investors was tempered by the political uncertainties facing the country.

Bond prices were buoyant on the day, with the benchmark 10-year fixed rate bond (BTP) maturing January 2002 traded at 98.27 at Tuesday's close.

The new paper was sold at an average price of 98.25, for a yield net of withholding tax of 10.86 per cent. At the January auction, new 10-year paper was sold at an average price of 96.60, for a net yield of 10.97 per cent. The new bonds are immediately deliverable into the Liffe bond futures contract, which makes them attractive for international portfolio investors. However, dealers in London said international buying was less than expected following the resignation of Mr Francesco Cossiga, president.

US Treasury prices briefly bounced higher yesterday afternoon following news of a smaller-than-expected quarterly refunding package, but bonds were unable to hang onto their gains and ended the day broadly lower.

In late trading, the Treasury's bellwether 30-year bond was off 1/4 at 94 1/4, yielding 8.06 per cent. The two-year note was down 1/8 to yield 5.43 per

cent.

The Federal Reserve refrained from operating in the open market yesterday morning. The lack of intervention was expected, with Fed Funds trading at 3 1/4 per cent, slightly below the Fed's perceived target of 3 1/2 per cent.

The market was surprised by the size of the refunding package, which at \$36bn was at the low end of expectations and triggered some short-covering. The package is made up of \$15bn in 3-year notes, \$11bn in

| BENCHMARK GOVERNMENT BONDS |        |        |          |        |       |       |        |       |       |
|----------------------------|--------|--------|----------|--------|-------|-------|--------|-------|-------|
|                            | Coupon | Yield  | Price    | Change | Yield | Price | Change | Yield | Price |
| AUSTRALIA                  | 10.000 | 10.000 | 104.2055 | +2.483 | 8.90  | 8.76  | 8.85   |       |       |
| BELGIUM                    | 8.000  | 8.000  | 100.0000 | -0.000 | 8.80  | 8.60  | 8.70   |       |       |
| CANADA                     | 8.000  | 8.000  | 107.7000 | -0.100 | 8.66  | 8.52  | 8.73   |       |       |
| DEMARK                     | 8.000  | 8.000  | 101.1200 | +0.050 | 8.60  | 8.58  | 8.68   |       |       |
| FRANCE                     | 8.000  | 8.000  | 102.4046 | -0.000 | 8.80  | 8.77  | 8.80   |       |       |
| GERMANY                    | 8.000  | 8.000  | 102.0000 | -0.100 | 8.70  | 8.59  | 8.60   |       |       |
| ITALY                      | 12.000 | 12.000 | 102.0000 | -0.100 | 12.20 | 12.20 | 12.40  |       |       |
| JAPAN                      | 10.000 | 10.000 | 102.0000 | -0.100 | 10.00 | 9.97  | 10.00  |       |       |
| NETHERLANDS                | 8.000  | 8.000  | 102.0000 | -0.100 | 8.60  | 8.59  | 8.60   |       |       |
| SPAIN                      | 11.000 | 11.000 | 102.0000 | -0.100 | 10.64 | 10.51 | 10.65  |       |       |
| UK GILT                    | 10.000 | 10.000 | 102.4046 | -0.100 | 10.00 | 9.97  | 10.00  |       |       |
| US TREASURY                | 7.500  | 7.500  | 102.4046 | -0.100 | 7.50  | 7.50  | 7.54   |       |       |
| US TREASURY                | 8.000  | 8.000  | 102.4046 | -0.100 | 8.00  | 8.00  | 8.04   |       |       |
| US TREASURY                | 8.000  | 8.000  | 102.4046 | -0.100 | 8.00  | 8.00  | 8.04   |       |       |
| US TREASURY                | 8.000  | 8.000  | 102.4046 | -0.100 | 8.00  | 8.00  | 8.04   |       |       |
| US TREASURY                | 8.000  | 8.000  | 102.4046 | -0.100 | 8.00  | 8.00  | 8.04   |       |       |

10-year notes and \$10bn in 29 1/2 year bonds.

The Treasury also decided to re-open the 8 per cent long bond.

There was little reaction to the morning's release of personal income and spending figures for March. Personal income rose 0.6 per cent in the month on a seasonally adjusted basis, while February's increase was revised to 1 per cent from a previous estimate of 1.1 per cent.

## New market in Ecu-denominated equities considered

By Richard Waters

THE outline of a possible new market in Ecu-denominated equities was sketched yesterday by a senior figure from the London Stock Exchange, the first time such a possibility has been raised publicly by the exchange which already dominates cross-border share dealing in Europe.

The market would involve the creation of "European Depositary Receipts", similar in many ways to American Depositary Receipts.

Shares in leading European companies would be placed with depositary banks and resold in Ecu form.

Speaking at a conference in London on the implications of a single European currency, Mr Martin Hall, who is head of public policy at the exchange, said that the advantages of such a market would be considerable.

These included "seamless trading in all the major European stocks; easy 'basket trading' on the basis of a single 'basket EDR' enabling 'buy Europe' or 'sell Europe' in a single transaction; and the creation of readily workable European indices and derivative products".

Novelty, and the difficulty of attracting enough investors to the market, were the main obstacles to the idea, said Mr Hall, adding that the development of such a market was unlikely until the outcome of planned monetary union in the EC became clearer.

Investors generally react positively in principle to the idea of a single, Ecu-denominated share market.

Mr Mike Payne, head of international equity investment at Legal & General, the UK insurance company, said yesterday: "What's annoying about European investment is that you have to deal with so many currencies."

However, the Ecu has yet to develop a strong enough backing to make it an attractive currency for investors.

## French 20-year offering makes impressive debut

By Tracy Corrigan

CAISSE Autonome de Refinancement, the French government-owned agency, made an impressive debut in the Eurobond market yesterday, when its FF2.5bn offering

## INTERNATIONAL BONDS

of 20-year bonds, the longest maturity tested in the sector, was heavily over-subscribed.

The deal, arranged by Paribas, successfully tapped both domestic and international demand, in an area of the yield curve which had previously received little attention.

Although the French government issues 30-year debt, outside the government bond market the longest duration available prior to the CAR deal

was 15 years in the domestic market and 13 years in the Eurobond market.

Dealers reported strong demand from both domestic and international institutional investors, particularly insurance companies, which like to match assets to long-dated liabilities.

The deal had been marketed ahead of launch to international investors, many of whom were not familiar with the borrower. The CAR is owned by the Caisse des Dépôts et des Consignations (CDC), the French government-owned bank. CAR refinances loans, mainly government-guaranteed, granted by CDC for public housing projects.

The deal was not swapped, since the borrower was keen to lock in fixed-rate funding.

The size of the issue is likely to be increased in the

future by fungible tranches.

The yield curve in the French bond market is virtually flat from 10 to 30 years, but the long-dated paper commanded some rarity value, and the launch spread of 45 basis points above the 20-year French government bond yield was considered attractive.

Although there is no paper of comparable maturity, debt issued by government-owned borrowers such as Societe Nationale des Chemins de Fer Français, the national railway and Electricite de France, the electricity utility, trades at 35 basis points to 40 basis points over the 10-year area of yield curve.

The deal closed at 97.56 bid, above its fixed price reoffer of 97.70.

In the sterling sector, the Republic of Finland added £150m of bonds to an existing

£300m issue due 1996, which was quoted at a premium to its par value. The fixed reoffer price of 102 1/2 for the new bonds deterred some investors, who do not like to buy bonds priced above par. Some dealers said it would have been preferable to add to a more recent £250m issue due 1997, which

was trading below par and at a tighter spread.

However, lead manager Baring Brothers said the 1997 issue, launched in February, was not sufficiently seasoned, adding that the spreads of both deals had been taken into account for the pricing of the new bonds, which yield 23

basis points more than the comparable gilt, and offer a pick-up over both outstanding deals.

The deal, which was structured as a block trade, widened to 28 basis points when the gilt market rallied after the 25-year auction, but tightened when the gilt market fell

## Reuters launches foreign exchange dealing system

By Richard Waters

REUTERS' long-awaited foreign exchange dealing system, Dealing 2000-2, was finally launched yesterday, although with fewer banks ready to participate than had been planned.

The UK-based information group said yesterday that 18 banks were ready to use terminals in 23 sites in London and New York. Coming after a lengthy development process and a hefty, though undisclosed, investment, the launch puts Reuters ahead of two rival groups which plan to launch similar products in the coming months.

One bank using the system said yesterday it had experienced no problems, and had completed a number of transactions. "It's going well. We're trading on it," a dealer said.

However, several banks were

not ready for yesterday's launch. The IRA bomb that devastated the St Mary Axe area of the City of London this month has prevented some banks from joining the system at the beginning, while delays in installing lines to some US banks had also kept others away. Also, a dealer in one London dealing room said his bank had been unable to start trading since internal technical developments had not been completed.

Reuters said, though, that the 18 banks ready on day one represented a successful launch. "The more people are using it, the better it will be. But we wouldn't have launched it if we didn't think there were enough banks ready," a spokesman said.

The system initially allows banks to trade three currencies against the \$ - D-Marks, sterling and yen.

## MARKET STATISTICS

## FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

| U.S. DOLLAR STRAIGHTS         | Yield | Price  | Change | Yield | Price | Change |
|-------------------------------|-------|--------|--------|-------|-------|--------|
| ALB. 9 1/2% '94               | 700   | 105.00 | 0.05   | 6.44  |       |        |
| ALBERTA PROVINCIAL 5 1/2% '95 | 600   | 107.75 | -0.05  | 6.06  |       |        |
| ALBERTA PROVINCIAL 5 1/2% '96 | 600   | 107.75 | -0.05  | 6.06  |       |        |
| ALBERTA PROVINCIAL 5 1/2% '97 | 600   | 107.75 | -0.05  | 6.06  |       |        |
| BANK OF MONTREAL 8 3/8% '96   | 100   | 105.00 | 0.05   | 6.44  |       |        |
| BELFUS 5 1/2% '96             | 100   | 105.00 | 0.05   | 6.44  |       |        |
| BREITEN 7 3/4% '97            | 100   | 101.00 | 0.02   | 7.00  |       |        |
| BREITEN 8 1/2% '98            | 100   | 101.00 | 0.02   | 7.00  |       |        |
| BRITISH COLUMBIA 8 3/8% '99   | 100   | 101.00 | 0.02   | 7.00  |       |        |
| CHRYSLER 9 1/4% '99           | 100   | 107.75 | -0.05  | 6.06  |       |        |
| COGE 9 1/4% '99               | 100   | 107.75 | -0.05  | 6.06  |       |        |
| COGE 9 1/4% '99               | 100   | 107.75 | -0.05  | 6.06  |       |        |
| CREDIT CANADA 9 1/2% '99      | 100   | 107.75 | -0.05  | 6.06  |       |        |
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## COMPANY NEWS: UK

## EC regulations could halt Lloyds bid

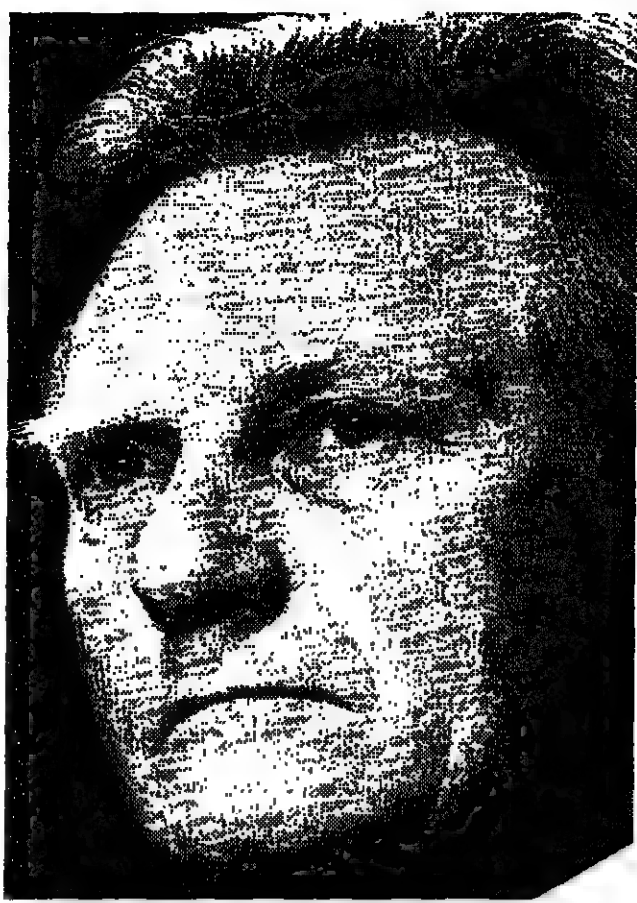
LLOYDS BANK'S attempt to buy Midland could founder in a matter of a few weeks, depending on the outcome of an arcane calculation on the magnitude of another bank's UK assets which has to be made by the European Community competition directorate, DG4, in Brussels.

Lloyds has set the pre-condition that its £3.6bn offer terms will only be available to Midland's shareholders if both its bid and Hongkong and Shanghai's rival bid for Midland are referred to the Monopolies and Mergers Commission in the UK.

In order for this to happen, DG4 has to surrender jurisdiction for judging the competition issues raised by Hongkong Bank's bid. It has to decide that the questions should be examined by the UK competition authorities, the Office of Fair Trading and the Department of Trade and Industry. Thereafter, the DTI would have to decide whether to refer the bid to the MMC.

Under the EC Merger Regulation, the relatively new legislative framework for EC competition policy, the question of whether DG4 or a member country's authority has jurisdiction is decided by a number of tests. In the case of the Hongkong Bank bid, the key condition relates to the percentage of its assets which are in the UK.

An individual EC country's competition authority automatically has jurisdiction over companies involved in a take-



Michael Heseltine: would make next referral decision

over bid if more than two thirds of the companies' combined EC turnover is in that country. In the case of banks, which do not have sales or

turnover in a conventional sense, the two thirds yardstick relates to assets.

The bulk of a typical bank's assets are loans. If two thirds

of loans made by Midland and Hongkong Bank are to customers in the UK, then the Hongkong Bank bid would fall under OFT and DTI jurisdiction.

It is probable that more than two thirds of Midland Bank's loans are to UK customers. However, the issue in the case of Hongkong Bank is more problematic.

When it announced its Midland bid, it published a geographical analysis of assets, showing that £14.4bn were in the UK and \$604m in continental Europe.

This would appear to be *prima facie* evidence that the DTI has jurisdiction over this bid. However, Hongkong Bank's asset figures are misleading.

They are believed to relate to the origin of the assets. In other words, they show that £14.4bn was lent by its UK operations. It is not the origin of the loans which matters, under the merger regulation but it is the destination which counts.

It is not clear whether that £14.4bn was lent to UK customers. There is separate controversy over the definition of a UK customer.

Much of the £14.4bn will have been lent to other banks in the London interbank market. If the funds were lent to the UK branch of a foreign bank, it is unclear in the merger regulation whether the loan counts as a UK loan or a foreign loan.

DG4 is at this moment trying



to establish the destination of Hongkong Bank's assets. In the coming month it will make a decision about whether it has jurisdiction on this basis.

Lloyds is particularly anxious because it does not believe it has any right to scrutinise the figures supplied by Hongkong Bank to DG4.

It may have to rely on the DTI to vet the figures. DTI officials made it clear that they would take care in checking DG4's work. They dislike surrendering authority to Brussels unless they have to.

But even if, in the coming weeks, DG4 does surrender jurisdiction to London, Lloyds is by no means home and dry. It would then have to persuade Mr Michael Heseltine, the new President of the Board of Trade, that there were grounds for making a reference of the Hongkong bid to the MMC. That would probably be an even tougher challenge.

Robert Peston

## Sale of many branches likely to be difficult

THE PROPOSED merger would result in the closure of 800 to 1,000 branches over the next four years, according to Lloyds.

Chartered surveyors believe that the clearing bank might not find it easy to shed so many branches at a time of weak demand, although the disposal programme is unlikely to make a significant impact on the market for high street property.

Well-located branches would attract good demand, said Mr Chris Peacock of Jones Lang Wootton, the chartered surveyor. "However, if the more poorly located secondary and tertiary buildings were offered, there would need to be an upturn in the market in order to implement a successful disposal programme."

In the past year, however, Midland has had no difficulties in disposing of 20 or so branches in secondary and tertiary positions in the south-east, according to its advisers. "They tend to be prominent sites in the heart of a small community," said one surveyor.

Disposing of bank branches poses particular difficulties.

They tend to be housed in substantial stone buildings with few windows - in short, the kind of buildings which need extensive conversion work to render them suitable for retailers.

The style and the position of the buildings often lend themselves to fast food outlets, pubs and restaurants, although obtaining planning permission for this change of use can sometimes be difficult.

In the past, building societies have been a strong source of demand for unwanted bank branches, although banks were sometimes unwilling to sell their leases to a direct competitor.

However, after rapid expansion during the 1980s, building societies have been retrenching. "The backlog of demand from the building societies is not there," according to Mr Richard Smith, retail director at Debenhams, Tawson & Chinnocks, the property adviser.

The closures are likely to make the greatest impact in the Midlands and South Wales, areas where both banks have a large number of branches.

However, high streets in these areas have been relatively robust at a time when some parts of the country are struggling badly as a result of surplus space, increased business rates and depressed demand.

According to Hillier Parker, the chartered surveyor, retail rents fell by 2.2 per cent in Wales and by 1.1 to 2.2 per cent in the Midlands in the year to February.

The proposed bid highlights the large amount of potentially surplus property owned by banks. Lloyds maintains that the same number of branches will be closed even if the banks remain independent.

Mr Brian Pitman, its chief executive, believes that half the 20,000 bank and building society branches across the UK will close over the next decade.

Over the past three years, Lloyds has closed and merged 400 branches, reducing its total to 1,900, while Midland has closed 180 branches, reducing its total to 1,800.

Banks have been acutely aware of the need to



Between 800 and 1,000 Midland branches would be closed in the first four years

improve their property management, as their premises account for a significant proportion of their assets. At the end of 1991, the net book value of Midland's property was £1.1bn with a shortfall between the book and market value of £226m. At the end of 1990, Lloyds' premises were valued at £1.2bn.

The prospect of several thousand buildings seeking new occupants over the course of the decade raises broader issues about the state of the high street. The growth of out-of-town stores during the 1980s led to concern that high streets were being undermined.

However, these fears have tended to subside as high streets have held their own against shopping centres in a difficult letting market. "The death of the high street is greatly exaggerated," says Mr Harold Couch of Hillier Parker.

Vacancy rates in high streets are relatively low at less than 5 per cent, according to Mr Couch.

High street rents have fallen by about 4 per cent in each of the last two years.

The banks may experience greater problems in disposing of their London office properties, in a market that is suffering from severe over-supply and poor demand. Both Lloyds and Midland own 19 City properties, according to Applied Property Research, an independent research group.

"In the oversupplied central London market, a rationalisation programme involving the administrative and headquarters office buildings could prove to be problematical, at least in the short term," said Mr Peacock. "However the well located branch offices in established retail pitches will attract considerable interest."

"This will be a further test of the banks' ingenuity in coping with surplus space at a time when they have already found extreme difficulty in disposing of such buildings," said Mr Geoff Marsh of APR.

Vanessa Houlder

## Both banks have their roots in Birmingham

BOTH LLOYDS and Midland have their roots firmly embedded in the industrial heritage of Birmingham and both played important roles in the industrial development of the Midlands.

Mr Carl Chinn, community historian at Birmingham University, argued that Lloyds rather than Midland had the strongest historical identity in the City. "I doubt if most people would know that the Midland started here but children are taught about the Lloyd family at school and know about the beginnings of Lloyds bank."

In 1765, Mr Sampson Lloyd, the Welsh Quaker iron-master, together with Mr John Taylor,

a button-maker, founded Taylor and Lloyds bank, the forerunner of Lloyds, in Birmingham, and started a Midlands tradition of banks working closely with the early industrialists.

Mr Chinn said: "People think of Birmingham as an industrial community which it is, but the industry could not have survived without the provision of capital. Birmingham was a great banking centre and local people put up the money to make it happen."

Only later, he said, did the image of northern industrialists divorced from City bankers develop as London became established as the centre of banking. "In the early 1800s

there was not the split between industry and capital that there is today," he said.

Midland was founded in 1836 by Mr Charles Gresham, a former Bank of England employee who opened the first headquarters in Union Street, Birmingham. Mr Gresham once rode through rioters to get help from the military when Birmingham's financial district was threatened by them.

The big difference between Midland and Lloyds was that Lloyds was for many years a family partnership whereas Midland was a company owned by shareholders from the start. Joint stock banks, as they were then called, were allowed by Parliament in 1826.

Midland still has strong ties with Birmingham where it found many of its most loyal industrial account holders. Mr Edwin Green, the Midland Bank archivist, said: "It is remarkable that two of the largest clearing banks originated in Birmingham. There was a close relationship and it continued in our case. Our customers were often our shareholders as well and it meant there was a long loyalty from the 1830s onwards."

Though Birmingham retains its importance to the Midland, Sheffield is now its most important administrative centre. Since moving many of its head office functions to Sheffield about 20 years ago the

bank has been one of the city's biggest private employers.

Some 2,000 staff work at Griffin House, Sheffield, which houses the bank's marketing operations, information technology, mortgage processing, financial services and a number of international operations.

Many of the Sheffield staff are now uncertain about their futures after Lloyds' stated commitment to streamline administrative operations if it is successful in its takeover plans. A large proportion of staff have cheap mortgages which would be increased to normal interest rates if they were to be made redundant.

Richard Donkin

## Banks' German subsidiaries face an uncertain future if the merger goes through

IT IS easy to forget that two of Germany's leading investment banks are owned by Lloyds Bank and Midland Bank, so discreetly is the arms length relationship conducted on both sides.

Midland owns 90 per cent of Trinkaus & Burkhart, the Düsseldorf bank which specialises in innovative securities dealing, while Lloyds has more than 75 per cent of Frankfurt-

based Schroder Münchmeyer Hengst which concentrates on institutional stockbroking and fund management.

What will happen to them if a merger between the UK banks goes through?

At this stage, the future of the German banks must have a low priority for their parents.

First of all, the legal complexities of any merger would

have to be negotiated. Then, the initial concentration if a deal took place would be on sorting out the British operations.

Both Trinkaus and SMH are profitable and have high reputations, so no immediate action would be necessary in Germany.

Clearly, however, a merged UK bank would have to consider whether it needed two

private German banks, however successful.

This raises the question of sale or merger. Trinkaus is a quoted company, so its sale would conceivably be easier.

There have been market rumours in the past that Midland might be forced to sell the bank, but it has asserted that it intends to keep Trinkaus. Lloyds, for its part, has sold off some of its smaller foreign

operations, but has hung on to SMH.

Alternatively, the German banks could merge, especially since their operations complement each other rather than overlap. This then raises the question of style and personal chemistry and again

is something Lloyds and Midland would certainly not address at the start of any merger.

At present, the German banks are clearly happy with the policy of non-interference followed by their UK owners.

"We do not have griffins (the Midland emblem) stamped all over us," said Mr Herbert Jacob, Trinkaus's senior partner.

Before Midland came on the scene in 1980, Trinkaus was owned by Citibank of the US, which had tended to neglect

securities dealing in favour of commercial business. Since then, it has developed its strength as an innovator on the capital markets and is also active in commercial banking and asset management.

Lloyds rescued SMH after it nearly collapsed in the early 1980s over a lending scandal. Three years ago, it sold about 5 per cent of its holding to the German bank's partners and

management to help it cultivate its identity as a specifically German private bank.

A month ago, SMH, which concentrates on institutional stockbroking and fund management, announced its first capital-raising exercise in eight years with a planned rise in equity capital of DM400m to DM180m (£81.2m).

Andrew Fisher

## Reorganisation costs help push Wharfedale to losses of £1.3m

By Michio Nakamoto

WHARFEDALE, the loudspeaker manufacturer, fell into losses in the six months to December 31.

The Leeds-based company, which is being reorganised under a new chairman and chief executive, reported a pre-tax deficit of £1.34m compared with a profit of £106,000 last time.

The outcome was struck after an exceptional charge of £443,000 covering reorganisation and other costs. There was also an extraordinary charge of £266,000 relating to the write-off of its investment earlier this year in Finewood, a loudspeaker cabinet maker, and the closure of its Germany subsidiary.

Turnover for the period fell to £4.75m from £6.72m as the

company faced difficult markets in the UK, where it has 40 per cent of turnover, and Europe.

Losses last year were 8p compared with earnings 0.2p and there is again no dividend. The last distribution to shareholders was in 1989.

Mr Peter Totté, who took over as chief executive in January, said that the reorganisation programme was going according to plan, operational performance had improved and that the company was on the way to recovery.

Wharfedale was also preparing to make a sizeable acquisition in the hi-fi industry in the next three months, he added.

The main priorities of the reorganisation were to concentrate on the core businesses, cut costs and reduce gearing.

The company has already reduced the workforce by 30 per cent and cut £890,000 of costs.

Wharfedale would not indicate what its borrowings were but said it hoped to reduce gearing by bringing debtors and stock levels down.

Mr Totté indicated that the company was now ready to make acquisitions in order to attain the critical mass necessary to fund R&D expenditure.

Even excluding the large Japanese manufacturers, there are about 20 smaller players in the UK with turnover of between £5m and £15m.

"We want to take the fragmentation out of this market by assuming critical mass of about £40m in turnover," he said.

## Yorkshire Electric invests in new-tech phone service

By Hugo Dixon

YORKSHIRE Electric, the privatised regional electricity company, is one of several new investors in Ionica, a private company planning a new national telephone service.

Ionica aims to provide a service by putting telephone aerials on roofs and linking them to the exchange by radio. It hopes to undercut the traditional wire-line service provided by BT, the UK's largest telecommunications group.

Mr Nigel Playford, Ionica's managing director, said the equity supplied by new investors was a "significant" step in the company's establishment, but refused to say how much had been raised.

Yorkshire was similarly circumspect, saying simply that it had taken a "modest" stake.

Other investors include Ivory & Sims and Robert Fleming Investment Trust, the financial institutions, and investors introduced by Fox-Pitt, Kelton, the Anglo-American banking specialists.

Mr Playford said Yorkshire Electric would co-operate in setting up Ionica's service as well as providing funds.

Mr Playford said he expected to announce a second "industrial" partner in about two months, and that there would be further rounds of financing. Ionica has also been talking to Mercury Communications, BT's main rival, about linking up with Mercury's long-distance network.

Ionica has already received telecommunications and radio licences from the government.

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## Sotheby's incurs \$5m deficit

Sotheby's Holdings, the auction house which is controlled by the Detroit-based Taubman family but still quoted in London and New York, made a \$5.2m (£2.93m) loss in the first quarter of 1992.

Auction sales in the first three months of 1992 were \$141.4m, slightly higher than the \$123.4m seen in the previous year.

The company claimed that the increase was "consistent with an improving art market" and that pre-tax earnings were up by over 35 per cent.

## Ingham in £3m cash call

INGHAM, the wool textile spinner, announced a reduction, from £225,000 to £162,000, in pre-tax losses for 1991, on turnover down from £5.11m to £4.83m.

Losses per share amounted to 4.7p against 6.1p, but the final dividend of 2p maintains the total at 3p.

Accompanying the announcement were details of the acquisition of Eborgate for £949,000, which will be satisfied by the issue of up to 998,947 new shares of 95p each. Further consideration may be payable.

Ingham is to raise about

£2.8m net via a 1-for-1 rights issue, also at 95p a share.

Proceeds of the issue, fully underwritten by Singer & Friedlander, will be used to strengthen the balance sheet and to provide funds for further acquisitions.

Ingham has forecast total dividends of 4.75p on the enlarged capital.

Mr Nicholas McMahon Turner, appointed chief executive in February, is also chief executive of a substantial shareholder in Eborgate.

Together with members of his family, he holds 48 per cent of Eborgate's ordinary shares.

## Greycoat loan lifts shares 13%

By Richard Waters

THE SHARE price of Greycoat, the UK property group, leapt 13 per cent yesterday as it was confirmed that the £126m refinancing of Embankment Place, the group's 345,000 sq ft property in London, had finally been completed.

Greycoat had attempted to refinance the development, which was started five years ago, at the beginning of this year.

However, its attempts to interest investors in a deep-discounted bond issue at that time were unsuccessful.

The company announced yesterday that it had now completed a £125.8m, seven-year syndicated loan involving a

total of nine banks.

The deal, which gives the company an option to extend the loan to 10 years in all, should carry the group over until London property prices are next on a rising trend, maintained Mr Richard Guignard, managing director of finance.

Greycoat has swapped the floating rate money provided by the banks into fixed-rate finance, at a rate of 11.2 per cent.

That implies a margin of about 1.5 per cent over the banks' cost of funds - about double the margin paid by Greycoat on the initial financing for the development, and a reflection of the bank's lack of appetite for greater exposure to

the UK property sector.

Mr Guignard said that the loan had been completed without Greycoat being forced to accept more onerous covenants than had existed on the previous financing, an important consideration for the equity market, which has taken fright at property companies.

Greycoat's shares gained 7p to 61p yesterday, having risen from a floor of 33p as recently as April 13.

"The market was concerned about our ability to refinance and retain these major buildings," said Mr Guignard. The company has no other sizeable refinancings to complete until 1995, when a £50m zero coupon bond issue matures, he said.

## MFI summer refloatation details expected today

By Maggie Urry

MFI is expected to announce today that it is going ahead with its refloatation this summer.

The kitchen and bedroom furniture retailer's shareholders met yesterday to discuss proposals for the float.

The group, which was the subject of a £718m management buy-out from Asda, the supermarket group, in 1987, has fought off recession and a £500m debt burden to return to the stock market.

Analysts are forecasting that it will make trading profits of £65m to £70m for the year which ends this month. MFI reported a rise in trading profits to £25m (£20.6m) at the interim stage.

It said that January sales were buoyant and trading was strong.

On that basis the group could be valued at more than £750m in the floatation.

The issue will raise cash to pay off most of the debt as well as providing some return for existing shareholders.

Asda retains a 25 per cent stake in MFI, which it carries at nil in its books, and has some convertible loan stock, acquired when MFI had a refinancing in 1989, which it wrote down to £2m in its balance sheet.

MFI appointed advisers for the float in February. County NatWest is the merchant bank, and Smith New Court Corporate Finance and Rowe & Pitman are the brokers.

## A Quantum leap by CMB with a ring-pull fluted can

By John Thornhill

THE DAYS of the can opener may be numbered.

CMB, the Franco-British packaging group which makes about half of the 6bn food cans manufactured in the UK each year, is launching a new product with a radically different fluted body and a ring-pull end.

It claims this is the most significant development in can technology since the invention of the two-piece can some 20 years ago.

Mr Francisco Serrano, the marketing manager responsible for launching the can, said CMB was close to finalising a deal with a big consumer products company and expected it to appear on supermarket shelves by the late summer.

The Quantum can, as it is known, has a vertically-fluted shell which gives it a distinctive appearance and greater strength enabling the use of thinner steel.

The new can's wall is



0.17mm thick compared with the 0.21mm in existing straight-walled cans.

The can is likely, however, to cost more than the conventional product because of the ring-pull and which tears away completely. The company believes the extra cost means it

will initially be used only for premium products.

But the smooth texture of the can allows direct printing onto the metal, dispensing with the need for a wrap-around printed label.

Steel cans were first produced 180 years ago to preserve food for military forces. In those days cans were manufactured at the rate of six an hour. Modern production lines turn them out at a rate of 500 to 1,000 a minute.

CMB says its new product can be used on existing filling lines with only minor modifications. Its launch follows a three-year development programme at CMB Foodcan's research facility at Wantage, Oxfordshire.

In market research studies, CMB found the can was preferred by more than 80 per cent of shoppers. But whether consumers with arthritis will be so appreciative of the "easy-to-open" ring-pulls remains a matter of doubt.



## COMPANY NEWS: UK

## Travis Perkins declines to £14m

By Andrew Taylor,  
Construction Correspondent

INCREASED property sales failed to prevent pre-tax profits falling by almost a third from £20.4m to £14m in 1991 at Travis Perkins, the UK's fifth largest builders merchants.

The group, which derives 70 per cent of sales from house construction, repair, maintenance and improvements, blamed the decline on the deep recession in residential and commercial property markets.

Mr Tony Travis, chairman, warned that this year was likely to be just as difficult. He said: "We have not seen any improvement in output and we are continuing to make every effort to reduce our cost base."

Group sales for 1991 fell by 11 per cent from £246m to £210m. Mr Travis said that the fall in pre-tax profits would have been even greater but for a 70 per cent increase in profits



Tony Travis: expects this year to be just as difficult

from property sales from £3.4m to £5.8m.

Earnings fell to 10.8p (13.3p) just covering a maintained dividend of 8p after a same again final dividend of 5.5p.

The number of workers employed by the company was

reduced last year by 13 per cent to 3,429 as the company moved to reduce costs in the face of declining sales.

Mr Travis said that had debts had increased as result of the recession to 1.4 per cent (about £3.5m) of credit sales. This was

about three times higher than the group would expect in a normal market.

## COMMENT

Travis Perkins can find no evidence of a recovery in Britain's depressed construction sector. Sales and margins remain under pressure despite reports that UK house sales may be starting to pick up after the election. According to Mr Travis it can take up to six months for an improvement in the housing market to work through to increased sales at builders merchants. It will be sometime after that before prices recover. It therefore looks like being another tough year for the company along with other British building material producers and suppliers.

Travis, in its favour, has a strong balance sheet, with net debt currently under 5 per cent of shareholders' funds. Pre-tax profits this year, assuming lower property sales, could be around £14m which would put the group on prospective pie of more than 20. Too expensive to merit a buy but worth holding for its strong defensive qualities.

## Bibby's bid for Spanish monopoly disallowed

By Peter Bruce in Madrid

THE SPANISH stock market commission yesterday disallowed a £133m (£76.1m) bid by J Bibby for control of Finanzauto, the country's monopoly Caterpillar distributor. The bid will have to be resubmitted in mid-May.

The commission said Bibby, the industrial and agricultural conglomerate which is 79 per cent owned by the South African Barlow Rand group, had not presented proof that its shareholders supported the bid. The UK group will have to call a shareholders' meeting to confirm their support. Bibby's advisers, Baring Brothers, said yesterday that the meeting would take place on May 14.

Meanwhile, the commission said trading in Finanzauto, which has rejected the Pta 1,300 (705p) a share offer as too low, would resume on May 4. It seems likely that the share price will rise sharply from the Pta 1,075 at which it was suspended last week.

Before the market watchdog stopped the bid, analysts in Madrid had almost unanimously welcomed it.

## Capita Group acquires ED&amp;M

Capita Group, the UK's largest provider of management services to the public sector, has acquired Estate Design & Management for an initial £1m in shares and cash and a deferred profit-related payment of up to £4m.

## Policing problems ahead over quality of the distilled essence

The operating and financial review for company accounts should be popular, writes Andrew Jack

THE WIDESPREAD welcome for the operating and financial review proposed yesterday by the Accounting Standards Board is likely to be matched only by the problems of effective enforcement.

The review is designed to extract and boil down the details of accounts and present them in a way that is easy to understand.

Indeed, for lay readers, it may well replace the accounts themselves as the main point of reference.

It will appeal to many preparers of accounts for at least two reasons.

First, while it places great emphasis on presenting a balanced, detailed commentary on a company, it is deliberately vague in specifying exactly what information will be required.

Second, it is not legally enforceable. Mr David Tweedie, chairman of the ASB, says the board would have preferred the review to be an accounting standard which could be enforced by its financial reporting review panel. But because it is not part of the accounts and goes far beyond existing accounting practice, it has had to settle for a voluntary statement instead.

Both points place the review in stark contrast to its equivalents in the US and Canada, where the so-called "management discussion and analysis" is a mandatory part of the annual report, and has been criticised for being brief and uninformative as a result.

Mr Nigel Stapleton, chairman of the technical committee of the Hundred Group of leading companies' finance directors, says: "We are certainly more positive than negative about the review. We want something that is interesting, readable and relevant, not too much mechanistic and useless."

The board is relying on the power of moral suasion to put the review into practice. It hopes that bodies such as the Stock Exchange, the Confederation of British Industry and the Hundred Group will apply pressure on individual companies to embrace both the principle and the spirit of the guidelines.

If it is widely adopted and consistently applied, it may, at some time in the future, fall within the realms of normal accounting practice, when it could be legally enforced.

In the meantime, it could lobby for two possibilities. The Stock Exchange could insist on adoption of the review from quoted companies - in the same way that management discussion and analysis is required by the US Securities and Exchange Commission.

Alternatively, auditors could be required to verify the review, to ensure that it is accurate. If it contained a sentence saying that the text had been produced in line with the guidelines, auditors might be obliged to comment publicly if they disagreed or felt that it did not fairly reflect their own understanding of the company.

Failing that, the board must rely on a more gradual, voluntary adoption of the review, coupled with criticism from investors, analysts, journalists and other users of accounts to bring the laggards more in line with its principles.

The board has been cautious to build early support for the review, by showing early drafts to outside organisations, including the Hundred Group, before issuing the discussion document for wider consultation yesterday.

The stamp of these preliminary talks with industry may explain much of the thrust of the document: it places more emphasis on companies looking backwards to the last year, rather than forwards to its survival.

It also leaves companies wide leeway to explain what they consider are the most important factors influencing their development, rather than any mandatory requirements of factors to be listed.

The scope of the review is still ambitious, however. A handful of companies - such as Cadbury Schweppes, BOC and Shell - already exhibit some of the points the review is trying to achieve. But even these statements have limitations, while the vast majority of reports fall far short of what will be required.

Only later in the autumn, when the formally worded exposure draft appears, will users be able to judge how strict the final requirements of the statement are likely to be.

## MCC liabilities exceeded assets by £763m

By Bronwen Meddow

MAXWELL Communication Corporation's liabilities exceeded its assets by £763m at the end of last year, according to a letter sent yesterday to MCC's creditors by Price Waterhouse.

The accountants, who are joint administrators of MCC under UK insolvency law following the collapse of the business empire of the late Mr Robert Maxwell, will meet

creditors on May 14 to discuss plans for selling the businesses.

The letter's Statement of Affairs, drawn up by some of MCC's directors and sworn by Mr Basil Brookes, finance director, says that at December 31 MCC had liabilities of £1.49bn but assets of only £724.5m.

Liabilities included unsecured borrowings of £1.28bn and foreign exchange and swaps contracts of £59.7m.

They also included a \$32m liability for the deficit on the pension fund which was plundered by Mr Maxwell, together with the pension funds of his other companies, in an attempt to prop up his tottering private companies. However, the administrators have received legal advice that "MCC has no liability in this respect".

The biggest part of the asset figure - £578.5m - is the estimated sale value of MCC's subsidiaries. However, the latter

emphasises that the administrators have not yet decided whether to sell the US publishing businesses, the largest of the subsidiaries, in one piece or broken up.

Price Waterhouse will now ask other directors for their sworn statements of concurrence with these figures, and confirmed last night that this will include Mr Kevin Maxwell, the late publisher's youngest son, formerly MCC's chief executive.

## BSkyB near liquidation last year

By Raymond Snoddy

BRITISH Sky Broadcasting, the satellite television venture, came close to liquidation last year, it was revealed yesterday.

Mr Frank Barlow, chairman of the consortium, said the trouble came less than five months after the merger of British Satellite Broadcasting and Sky Television when Barclays Bank turned down an application for a £200m project loan.

Mr Barlow is also group managing director of Pearson, which owns the Financial Times and has a significant stake in BSkyB.

"Technically we (BSkyB) were insolvent. If we went on trading without further financing we would have been trading while insolvent and I could have gone to jail," Mr Barlow said yesterday at a London lunch.

Mr Barlow immediately flew to Tucson, Arizona where Mr Rupert Murdoch, chief executive of The News Corporation was staying at a health farm. News Corp has a 50 per cent stake in BSkyB.

Mr Barlow said that over dinner he explained that unless Mr Murdoch could invest £100m he would seek the protection of the courts and that would have led to liquidation with vast debts.

"Rupert was very sympathetic, although obviously he thought I was trying to pull some plot to reduce his stake." The £300m was raised with Mr Murdoch putting up part of his £100m in value.

Mr Barlow forecast that by middle 1993 the venture would make profits after financing charges.

## DIVIDENDS ANNOUNCED

|                  | Current payment | Date of payment | Corresponding dividend | Total for year | Total last year |
|------------------|-----------------|-----------------|------------------------|----------------|-----------------|
| Bank of Scotland | 2.65            | July 16         | 2.38*                  | 4.38*          | 4.06*           |
| Brixton Estate   | 5.2             | July 11         | 4.65                   | 6.1            | 7.1             |
| Brown (M)        | 4.25†           | July 31         | 4                      | 8              | 5.95            |
| Hopkinson        | 2.5             | May 21          | 2.5                    | 3.7            | 3.7             |
| Ingtham          | 2               | July 3          | 2                      | 3              | 3               |
| Majestic Inns    | 2.5             | July 3          | 2.5                    | 5              | 5               |
| Scottish Cities  | 0.9             | May 29          | 0.9                    | 2.9            | 2.9             |
| Shiloh           | 1.575           | June 18         | 1.75                   | 2.75           | 2.825           |
| Travis Perkins   | 5.5             | July 1          | 5.5                    | 8              | 8               |

Dividends shown pence per share net except where otherwise stated.  
†On increased capital.

## Sedgwick joint venture with Czech insurer

Sedgwick Group, the UK insurance broker, has formed a joint venture with Ceska Pojistovna, the Czech insurer and reinsurer whose privatisation will be completed next week.

Ceska Sedgwick Risk Services will sell risk management and broking services to domestic Czech businesses and companies seeking to invest in Czechoslovakia.

## Brixton Estate

International Investors in commercial property  
ANNUAL RESULTS 1991

|                                | 1991<br>£000's | 1990<br>£000's |
|--------------------------------|----------------|----------------|
| Net Rental Income              | 50,699         | 43,319         |
| Profit before Taxation         | 27,418         | 23,575         |
| Earnings per share             | 12.64p         | 10.79p         |
| Net Asset Value per share      | 226p           | 246p           |
| Value of Investment properties | £724m          | £702m          |

- 17.0% increase in net rental income.
- 16.3% increase in profit before tax.
- 17.1% increase in earnings per share.
- 8.0% decrease in net asset value per share.
- Final dividend of 5.20p per Ordinary Share proposed, making a total dividend for the year of 8.10p per share - an increase of 14.08%

The above figures constitute an abridged version of the year's results. The full accounts which will be posted to shareholders on 22nd May 1992 have not yet been reported on by the Auditors. They will be filed with the Registrar of Companies following the Annual General Meeting to be held on 23rd June 1992.



Brixton Estate

Copies of the Preliminary Announcement may be obtained from the Registered Office of the Company, 22-24 By Place, London EC1N 6QT.

## Profitability is the base for strong, targeted growth.

## Consolidated Financial Statements 1991:

|                        |       |       |
|------------------------|-------|-------|
| Cash Flow              | Sfr m | 2434  |
| Net Profit             | Sfr m | 980   |
| Shareholders' Equity   | Sfr m | 8376  |
| Return on Equity (ROE) |       | 12.4% |

CS Holding is one of the world's leading financial services groups. The following companies are brought together within its holding structure:

|                       |
|-----------------------|
| Credit Suisse         |
| CS First Boston, Inc. |
| Leu Holding Ltd.      |
| Electrowatt Ltd.      |
| Fides Holding         |
| CS Life               |

If you would like a copy of the CS Holding Annual Report, please call us on 41-1-212 02 90 or fax us your business card on 41-1-333 28 59.



This announcement appears as a matter of record only.

## UNITED COLORS OF BENETTON.

Benetton Finance N.V.  
BEF 2,000,000,000

### Multicurrency Promissory Note Programme

Guaranteed by Benetton Group S.p.A.

The undersigned acted as agent to  
Benetton Finance N.V. in this transaction.

 **Generale Bank**

April 1992

## N Brown advances 12% to £15.7m

By John Thornhill

N BROWN, the Manchester-based mail order group which specialises in womenswear, lifted annual pre-tax profits by 12 per cent as it began to benefit from a £50m investment in central warehousing.

However, Sir David Alliance, chairman, said the past year had been the most challenging he could remember during his business career. Although cautious about prospects for the current year, he said sales were running ahead of the previous 12 months.

In the year to February 29, pre-tax profits rose from £14m to £15.7m, struck after an exceptional charge of £938,000 relating to the closure of old warehouse sites and retraining of staff. Sales increased by 9 per cent to £132.5m (£140.2m).

The three catalogues launched last year contributed £5m to turnover. A further £3.3m in sales was added through the creation of Langley House, which sells specialist products through newspaper advertisements.

Odham's, the video and CD mail order group bought from the receivers, contributed £1.2m to sales in the three



Sir David Alliance: the most challenging year in memory

months it was included. Directors said they were aiming to make similar in-fill acquisitions as opportunities arose.

The operating margin fell from 14.9 per cent to 14.4 per cent as the company absorbed higher marketing costs but is expected to firm again with the improved efficiencies from the new warehouse.

Dunlop Heywood, the poorly-performing consultant property surveyors, opened an addi-

tional office during the year and helped improve the profit contribution from the financial and property services division from £100,000 to £400,000.

Following the inflow of £16.5m cash from last May's rights issue, interest charges were reduced from £5.65m to £4.65m. Brown's shareholding in Costa Virella earned £165,000 (£205,000).

Earnings fell from 15.8p to 15.1p as the dilutive effects of a

one-off issue of shares to an Employee Share-Ownership Trust (ESOT) took their toll.

A recommended final dividend of 4.25p brings the total to 6p (5.85p).

**COMMENT**

A pygmy in a world of mail order giants, N Brown is able to eke out a profitable existence by providing niche catalogues to narrow groups of shoppers. This is a hard task to get right but the company appears to have developed the concept to a fine art. Although it only accounts for 4 per cent of the total home shopping market it commands an impressive 21 per cent of the direct order sector and can now expect to benefit from further operational efficiencies from substantial investments in distribution and information systems. Pre-tax profits are expected to rise to about £19m this year putting the company on a prospective multiple of 16.

Some analysts used the strength of this performance to return the company to their buy lists. That suggests the shares may be in for a bit of a run and are certainly worth tucking away when opportunities arise.

## Brixton Estate ahead to £27.4m

RECESSION in its sector notwithstanding, Brixton Estate achieved a 16 per cent improvement in pre-tax profits to £27.4m in the year to December 31.

The final dividend is lifted to a proposed 5.2p (4.55p) for a total of 8.1p (7.1p), a rise of 14 per cent.

The pre-tax result, up from £23.5m, was struck after higher administration costs of £2.92m (£2.73m) and an advance in interest payable on developed properties of £30.8m (£17.5m). Net rental income increased to £50.7m (£43.3m).

At the year-end investment properties totalled £724m (£702m) and net assets were £273m, giving net asset value of 22.6p, down 8.1 per cent from the 1990 year-end. By December 31 1991, gearing had grown from 66 per cent to almost 87 per cent.

Retained profits for the year came to £7.46m (£6.07m) and earnings worked through at 12.64p (10.79p) per share.

## Pentland to source for LA Gear in Far East

By Angus Foster

PENTLAND Group, the sporting goods distributor, has been appointed sourcing agent in the Far East for LA Gear, the US sports shoe and clothing maker.

Pentland, best known for its investment in Reebok, which it sold last year, has also paid \$14m (£7.9m) for a 6 per cent stake in LA Gear, the former glamour stock now under new management following losses.

Pentland will source LA Gear mainly from Korea, Taiwan and China. The agreement lasts until December 1995 and will then continue on a six-month rolling extension basis. Previously, the US company sourced its own products.

Mr Frank Farrant, finance director, said he expected Pentland to source more than \$300m of business each year for LA Gear. This will partly replace about \$800m of business lost when Reebok stopped using Pentland as sourcing agent last December.

"We have been looking for replacements for Reebok, and this is a significant step,"

he said. Pentland raised about £389m from the sale of its 32 per cent stake in Reebok.

It has used the cash to buy Pony shoes, a 20 per cent stake in Adidas and the worldwide rights to Speedo, the swimwear brand. The company now holds net cash of about £265m.

The LA Gear stake was bought at \$11.25 per share, equal to Monday's closing price. Pentland also has a three-year option to increase the holding to 7.75 per cent but has agreed not to lift its stake beyond 6.9 per cent.

Earlier this month LA Gear reported a first quarter net loss of \$3.2m, compared with a \$12.5m loss a year earlier.

The company is being reshaped after Trefell Capital Investors, a fund led by Mr Roy Disney, vice chairman of the entertainment empire, took a 30 per cent holding for £100m.

Mr Farrant said Pentland's stake was opportunistic, as it believed LA Gear had "bottomed out".

Pentland's shares gained 3p to 112p.

## Property write-down cuts Hopkins to £5.16m

PRE-TAX profit declined 23 per cent at Hopkins Group in the year to January 31.

After an exceptional item of £900,000 relating to write-down on investment property the pre-tax figure came out at £5.16m (£5.72m).

Sales at the industrial valve and hydraulic equipment maker rose 24 per cent from £47.8m to £59.4m, including £22m from the Carbo Industrial abrasives business acquired in October for about £31m.

The final dividend is maintained at 2.5p, for an unchanged total of 3.7p on earnings of 4.57p (8.01p).

Mr Tom Weatherby, in his first report as chairman, said

shareholders' funds rose during the year to £30.3m, after writing off goodwill of \$9.2m on the acquisition. Net borrowings stood at \$9.2m.

Lower orders, mainly on exports, together with the disruption of the reorganisation, had affected performance at Bryan Donkin. Mr Weatherby said, "Turnover in the drinks dispenser business fell significantly and the continued improved profits at England-Worthside offset a disappointing performance at Thermal Refrigeration. The abrasives business continued to be affected by the recession. Action had been taken to cut costs."

### BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends will increase or not and the dividends shown below are based mainly on last year's situation.

**TODAY**  
Interline Chemicals Ltd, Kwik Save, McCarthy & Stone, The Development Capital Fund, Trophic African Minerals, Plesco Asia Property, Bletchley Motor.

**Monday**  
Brown & Jackson, CL Le Crenet, McLaughlin & Harvey, Southern Mortgage & Trust.  
**Tuesday**  
Kilmartin Waterways Ltd, May 20  
Mortgage Investment Corp, May 8  
Tadpole, May 14  
**Wednesday**  
May 7  
**Thursday**  
Burroughes Brewery, May 8  
Coca Cola, May 8  
Direct, May 11  
May 11  
May 11  
May 11  
Warner Howard, May 14

## Austmin launches rescue plan for Europa

By Kenneth Gooding, Mining Correspondent

THE BATTLE for management control of Europa Minerals, the UK mining finance house, being waged between Sir Ron Sturt, the New Zealand entrepreneur, and Austmin Gold, an Australian exploration company, entered a new phase yesterday when Austmin gave details of its own rescue plan for Europa.

Austmin said it had prepared a fully underwritten rights issue for Europa on terms it believed would be better than those recently proposed by the Europa board.

The Australian group, which is Europa's biggest shareholder with 14.3 per cent, said institutions which together accounted for more than 40 per cent of Europa's capital had indicated they would support the proposal.

Henry Ansbacher would act as lead underwriter for a 9-for-4 rights issue at 5p a share. Mr Guido Staltari, Austmin's managing director, said this would raise \$4.25m gross against the \$3.4m under the board's scheme. There would also be about 20 per cent less dilution for shareholders not taking up their rights.

would remain with existing shareholders and "potential domination" by GPG and Mid-East Minerals, two companies in Sir Ron's orbit, would be avoided.

Austmin's rights issue depends on the outcome of a special meeting on May 7 when the Australian company hopes shareholders will vote to remove all four of Europa's non-executive directors and put two Austmin representatives on the board.

Austmin would retain Europa's oil and gas assets and would not dispose of the Preston colliery. Mr Staltari pointed out

Austmin would limit its shareholding to 19.9 per cent after the rights issue and was not seeking to control the board.

Abbey Life, with 9.79 per cent of Europa, said yesterday it would support the Austmin proposals if they were put. M&G, with 10 per cent, said it was "supportive" of the Austmin proposals but was still talking to both sides and had made no final decision about its vote at the special meeting.

Standard Life, a 9 per cent holder, said it had not made its position clear to either side.

**RMP**

## RAND MINES PROPERTIES LIMITED

(Incorporated in the Republic of South Africa)  
Registration number 98/0123/96

**RM**  
RAND MINES

### Interim report and dividend announcement for the six months ended 31 March 1992

| CONSOLIDATED INCOME STATEMENT  |                                |           |          | CONSOLIDATED BALANCE SHEET |               |         |         |
|--|--------------------------------|-----------|----------|----------------------------|---------------|---------|---------|
|  | Six months ended 31 March 1992 | 1991      | Change % | 31 March 1992              | 31 March 1991 | 1991    | 1991    |
|  | R000                           | R000      |          | R000                       | R000          | R000    | R000    |
|  | Unaudited                      | Unaudited |          | Unaudited                  | Unaudited     | Audited | Audited |
| Turnover   | 94 707                         | 94 928    |          | 180 603                    | 180 603       | 180 603 | 180 603 |
| Operating profit:  |                                |           |          |                            |               |         |         |
| - Property   | 14 628                         | 9 569     | - 52     | 18 832                     | 18 832        | 18 832  | 18 832  |
| - Gold recovery  | (4 276)                        | 923       | - 2      | 3 252                      | 3 252         | 3 252   | 3 252   |
|  | 10 352                         | 10 522    | - 2      | 19 915                     | 19 915        | 19 915  | 19 915  |
| Interest - net received  | 3 431                          | 8 360     | - 45     | 11 342                     | 11 342        | 11 342  | 11 342  |
| Profit before taxation   | 13 784                         | 18 872    | - 18     | 31 257                     | 31 257        | 31 257  | 31 257  |
| Taxation   | 6 197                          | 7 425     | - 17     | 12 432                     | 12 432        | 12 432  | 12 432  |
| Profit after taxation  | 7 587                          | 9 447     | - 20     | 18 825                     | 18 825        | 18 825  | 18 825  |
| Attributable to outside shareholder in subsidiary                    | 548                            | 7         |          | 63                         | 63            | 63      | 63      |
| Attributable to shareholders in Rand Mines Properties Limited        | 7 039                          | 9 440     | - 25     | 18 762                     | 18 762        | 18 762  | 18 762  |
| Shares in issue (000's)  | 12 402                         | 12 402    |          | 12 402                     | 12 402        | 12 402  | 12 402  |
| Earnings per share (cents)   | 87                             | 76        | - 25     | 161                        | 161           | 161     | 161     |
| Dividends per share (cents)  | 30                             | 40        |          | 120                        | 120           | 120     | 120     |
| Dividend cover   | 1.9                            | 1.9       |          | 1.3                        | 1.3           | 1.3     | 1.3     |
| Extraordinary charge attributable to shareholders not included above | 34 858                         | -         |          | -                          | -             | -       | -       |

The poor gold price in recent years has impacted adversely on the profitability of the company's gold recovery operations. Certain sand dumps and slimes dams have become marginal to treat while others are unlikely to be treated in the foreseeable future.

In establishing the viability of the sand dump and slimes dam reserves report has been given to the value of the underlying land for low-lying development. The gold recovery operations now focus on the processing of these economically viable reserves and the release of land. Those reserves which do not fall into this category have as present been abandoned for processing purposes and will be reviewed on an ongoing basis.

As a result of the above the book value of the gold recovery plants at Crown Mines and City Deep has been written down by R63.3 million with effect from 1 October 1991. After the deduction of the relevant proportion of deferred taxation amounting to R18.6 million the net reduction of R34.7 million is reflected as an extraordinary charge as above.

**NOTES:**  
1. Review of results  
1.1 Property operations  
During the period under review several lease transactions were secured. Gross profit from township land sales for the six months ended 31 March 1992 totalled R19.4 million (31 March 1991: R15.4 million) and resulted in the property division achieving a significant increase in operating profit.

1.2 Gold recovery operations  
During the six months ended 31 March 1992, gold recovery at the Crown Mines plant was materially affected by a continuation of the extraction process by relatively high grade material from the valley sites upon which favourable projections had been based.

Production is being maintained by material from other relatively low grade sources while metallurgical research is in progress in an effort to solve the problem. Operations at Pilgrim's Rest were satisfactory due to the higher grade of material treated.

| 1.3 Operating result - gold recovery plants  |                       |                      |                          | 2. Capital expenditure and commitments |               |              |              |
|--|-----------------------|----------------------|--------------------------|--|---------------|--------------|--------------|
|  | Crown and City plants | Pilgrim's Rest plant | Year ended 31 March 1992 |  | 31 March 1992 | 30 Sept 1991 | 30 Sept 1991 |
|  | 1992                  | 1991                 | 1991                     |  | R000          | R000         | R000         |
| Sand and slimes treated (000 tons)           | 3 948                 | 3 933                | 3 082                    | Capital expenditure (interest):        |               |              |              |
| Gold produced (kilograms)                    | 1 765                 | 1 856                | 3 765                    | - Crown and City plants                | 2 121         | 7 528        | 7 528        |
| Yield (grams per ton)                        | 0.48                  | 0.47                 | 0.47                     | - Pilgrim's Rest plant                 | 261           | 567          | 567          |
| Revenue (rand per ton treated)               | 19.02                 | 15.67                | 15.05                    | - Other assets                         | 5 727         | 11 354       | 11 354       |
| Cost (rand per ton treated)                  | 15.16                 | 14.20                | 14.17                    | Capital commitments:                   |               |              |              |
| Working profit/(loss) (rand per ton treated) | (0.13)                | 1.37                 | 1.48                     | - Contracted commitments               | 4 945         | 1 758        | 1 758        |
| Gold price received (rand per kilogram)      | 33 510                | 33 156               | 33 502                   | - Approved, not contracted             | 1 205         | 361          | 361          |
|  | R000                  | R000                 | R000                     |  | 6 150         | 6 120        | 6 120        |
| Revenue                                      | 59 291                | 61 622               | 126 167                  |  |               |              |              |
| Costs  | 58 514                | 56 276               | 114 252                  |  |               |              |              |
| Working profit/(loss)                        | (523)                 | 5 346                | 11 904                   |  |               |              |              |
| Amortisation                                 | 4 917                 | 4 594                | 8 973                    |  |               |              |              |
| Operating profit/(loss)                      | (5 440)               | 762                  | 2 931                    |  |               |              |              |

**2. Gold hedging**  
The proceeds from hedging transactions completed during the half year form part of the revenue derived from the sale of gold. At 31 March 1992, the company had sold gold in terms of its hedging operations as detailed below:

| Average platinum realisable value |                         |      |                  |
|-----------------------------------|-------------------------|------|------------------|
|                                   | Platinum                | Gold | Realisable value |
| Crown and City                    | April 1992 - Sept. 1992 | 805  | R35 825          |
| Pilgrim's Rest                    | April 1992 - Sept. 1992 | 70   | R36 538          |

**3. Prospects for the year**  
It is not expected that the level of land sales achieved during the six months to March 1992 will be maintained during the second half of the financial year due to a lower level of serious enquiries being received. While further attention is being given to reduce costs, little improvement can be expected in the results of the gold recovery division unless there is a meaningful and sustained increase in the gold price in rand terms. The Group's profit for the year ending 30 September 1992 will therefore be substantially lower than that achieved for 1991 and the total dividend payable will be less than that of 1991.

Registered office: 15th Floor, The Corner House, 83 Fyn Street, Johannesburg 2001 (P.O. Box 62370, Marshalltown 2107) Republic of South Africa  
Transfer instructions: Rand Mines Properties Limited, Corner Northern Parkway and Handil Road, Ormsburg, Johannesburg, 2091 (P.O. Box 32549, Southgate 2139) Republic of South Africa  
United Kingdom secretaries: Viaduct Corporate Services Limited, 40 Holborn Viaduct, London EC1P 1JW  
United Kingdom registrars and paying agents: Barclays Bank plc, 125 Abchurch Lane, London EC4A 3DF

## ALCAN ALUMINIUM LIMITED (formerly Aluminium Company of Canada, Limited)

### NOTICE OF REDEMPTION

to the holders of Alcan Aluminium Limited 11 1/4% Debentures due 1995

NOTICE IS HEREBY GIVEN, pursuant to the terms of the Indenture dated as of June 27, 1985 between Alcan Aluminium Limited (formerly known as Aluminium Company of Canada, Limited) (The "Corporation") and The Royal Trust Company (the "Trustee") that the Corporation will on June 27, 1992 (the "Redemption Date") redeem all of its presently outstanding 11 1/4% Debentures due 1995 (the "Debentures") by payment in lawful money of the United States of America to the holders thereof of the redemption price stipulated in the conditions attaching thereto, namely 101% of the principal amount thereof plus accrued and unpaid interest to but not including the Redemption Date. Payment of the redemption price will be made to the holders of the Debentures against surrender of the Debentures at the office of the Principal Paying Agent or of any of the Paying Agents listed below, together with the interest coupons, if any, pertaining thereto maturing after the Redemption Date. The face value of any missing unexpired coupons will be deducted from the payment.

The funds required for the payment of the redemption price will be deposited on or before June 27, 1992 with Bankers Trust Company, Should any of the holders of the Debentures fail to present their Debentures on or before June 27, 1992 or fail to accept payment of the redemption moneys payable in respect thereof or give such receipt therefor, if any, as the Trustee may require, then the said redemption moneys shall be set aside for any such holder with Bankers Trust Company. Such setting aside shall for all purposes be deemed a payment to any such holder of the sum so set aside; and to that extent the said Debentures and coupons shall thereafter not be considered as outstanding. The said Debenture-holders shall have no other right except to receive payment of the redemption moneys payable in respect of their Debentures out of the moneys so set aside upon surrender to Bankers Trust Company of their said Debentures and coupons. Notice is further given that interest in respect of the Debentures will cease to accrue on and after the Redemption Date. All Debentures so redeemed shall forthwith be cancelled.

Trustee for the Debenture-holders: The Royal Trust Company, Montreal

Principal Paying Agent: Bankers Trust Company, London

Paying Agents: Bankers Trust Company, New York; Banque Indosuez Belgique S.A., Brussels; Banque Indosuez Luxembourg, Luxembourg; Swiss Bank Corporation, Basle

Montreal, April 30, 1992

P.K. Pal Secretary





## HAGEMEYER N.V.

registered office in Amsterdam

### Announcement to the shareholders

Hagemeyer N.V. announces that the cash portion of the optional stock dividend to be proposed to the General Meeting of Shareholders on May 5, 1992 will be NLG 1.76.

The Annual Shareholders Meeting will be asked to approve a dividend for 1991 of NLG 5.68 per share. At the discretion of shareholders this dividend may be paid either entirely in cash, or in the above cash amount of NLG 1.76 plus a stock dividend. The stock dividend, of 1/32nd or 3.125% of a Hagemeyer ordinary share of NLG 20 nominal value, will be paid, as desired, either from the share premium account, or from the retained earnings.

Naarden, April 28, 1992

HAGEMEYER N.V.  
Board of Management



# HAGEMEYER

### NOTICE OF REDEMPTION

To the Holders of

**GOULD INC.**

US\$75,000,000

11 1/4% Notes due March 1, 1995

NOTICE IS HEREBY GIVEN that, pursuant to Paragraph 6(a) and 6(b) of the Terms and Conditions of the 11 1/4% Notes due March 1, 1995 (the "Notes") of Gould Inc. (the "Issuer"), the Issuer has elected to redeem all the outstanding Notes on March 1, 1992 at a redemption price equal to 101% of their principal amount plus accrued interest from and including March 1, 1992 to but excluding June 1, 1992 in the amount of \$29.37 for each \$1,000 principal amount of notes and \$293.75 for each \$10,000 principal amount of notes.

On March 1, 1992 the Notes will become due and payable as aforesaid in such coin or currency of the United States as at the time of payment is legal tender for the payment of public and private debts.

The Notes will be paid upon presentation and surrender thereof together, in the case of Bearer Notes, with unexpired Coupons attached, at the offices of the paying agencies specified below, subject to applicable laws and regulations. On and after March 1, 1992 interest on the Notes will cease to accrue.

Morgan Guaranty Trust Company  
of New York  
60 Victoria Embankment  
London EC4Y 0JP  
United Kingdom

Morgan Guaranty Trust Company  
of New York  
14 Place Vendôme  
75001 Paris  
France

Swiss Bank Corporation  
1 Aeschenvorstadt  
CH-4000 Basle  
Switzerland

Citibank (Luxembourg) SA  
16 Avenue Marie Thérèse  
Luxembourg

Morgan Guaranty Trust Company  
of New York  
Avenue des Arts 35  
B-1040 Brussels  
Belgium

Morgan Guaranty Trust Company  
of New York  
Mainzer Landstrasse 46  
D-6000 Frankfurt/Main  
Germany

Banque Generale du Luxembourg SA  
14 Rue Aldringen  
2951 Luxembourg

GOULD INC.

By: Morgan Guaranty Trust Company  
as Fiscal Agent

### CMB Packaging S.A.

with a capital of FRF 808 017 300

Head Office: 153, rue de Courcelles - 75017 PARIS

### NOTICE OF MEETING

The shareholders are hereby informed that a General Meeting will be held at Paris (75018) at Pavillon Kléber, 7 rue Chénier, France, on 20 May 1992, at 11 a.m. (local time) to consider the following agenda:

#### A. General Meeting

1. Report of the Directors, Supervisory Board's comments, Auditor's reports

#### B. Ordinary Meeting

- Approval of the 1991 financial statements - Appropriation of net income-Dividend
- Agreements governed by Articles 101 and 143 of the French Companies Act
- Supervisory Board: renewal of the term of office of one incumbent and appointment of a new member
- Appointment of two additional Statutory Auditors
- Relinquishment of the transfer of the registered office
- Authorization to be given to the Company to trade in its own shares on the stock market, in order to stabilize the price
- Authorization to be given to the Directors to pay an interim dividend in the form of Company shares

#### C. Extraordinary Meeting

8. Authorization to be given to the Directors, subject to the prior approval of the Supervisory Board, to:

- increase the share capital through the capitalization of reserves, profits or share premiums
- issue, with or without exercise of existing shareholders' pre-emptive subscription rights:
  - cash shares, with or without warrants
  - convertible bonds, with or without warrants
  - bonds with warrants
  - securities
  - bonds convertible for shares, with or without warrants
  - compound securities

- Authorization to be given to the Directors to grant stock options to the members of staff and management of Group companies
- Change of corporate name
- Authorizations

To be entitled to attend, to be represented or to vote by proxy at these Meetings:

- holders of registered shares must be recorded in the Company's share register at least five days before the date of the Meeting;
- holders of bearer shares must deposit at DESBACHY WORKS & Cie (223, rue Saint-Hippolyte - 75001 PARIS France) at least five days before the date of the Meeting a certificate evidencing that the shares have been deposited with authorized intermediaries until the date of the Meeting.

Forms of proxy/postal vote should be lodged with the Company at least five days before the Meeting.

Another person may only represent a shareholder at the Meeting if he is himself entitled to attend the Meeting, or is the spouse or legal representative of the shareholder.

Le Directeur.

## Gotthardfin Ltd.

### NOTICE TO HOLDERS OF THE

- 6% US\$ Convertible Debentures 1988-1995 Gotthardfin Ltd. (Sec. Number 706 742)
- 4% SFR Convertible Debentures 1991-1997 Gotthardfin Ltd. (Sec. Number 706 941)

Following the increase of share capital and participation certificate capital of Banca del Gottardo:

- the new conversion amount for the 6% US\$ Convertible Debentures 1988-1995 Gotthardfin Ltd. is now 10.79;
- the new conversion price for the 4% SFR Convertible Debentures 1991-1997 Gotthardfin Ltd. is now SFR 588.243.

George Town (Grand Cayman), April 21, 1992

## COMPANY NEWS: UK

# Vauxhall best performer in UK in spite of 45% fall

By Kevin Done,  
Motor Industry Correspondent

PRE-TAX profits of Vauxhall, the UK subsidiary of General Motors of the US, fell by about 45 per cent last year under the impact of the deep recession in the UK new car market.

The company is expected to reveal today pre-tax profits for 1991 of about £130m, against £235.1m in 1990.

Despite the profit decline, the company achieved the strongest financial performance of any UK car maker last year.

Ford of Britain, the market leader, suffered a record loss in 1991 of £470m on ordinary activities excluding Jaguar, while Rover fell to pre-tax losses of £88m.

Vauxhall, which is in second place in the UK new car market after overtaking Rover in 1989, suffered a fall in market share last year to 15.6 per cent (16.1 per cent). Its sales fell by 23 per cent - against a decline in the overall market of 20.7 per cent - to 248,704 (323,054).

In the first quarter of this year Vauxhall increased its UK new car market share from 17.2 per cent to 18 per cent.

Group Lotus, the specialist UK sports car maker and automotive engineering group which is owned by GM, has disclosed pre-tax losses for 1990 of £12.7m, compared with losses of £4.4m a year earlier.

GM has been forced to pump new capital into Group Lotus, where pre-tax losses have



Vauxhall: market share increased in first quarter

grown rapidly from £2.1m in 1989.

According to the Group Lotus 1990 accounts filed at Companies House, GM injected £13m of additional finance in 1991, some £5.5m in equity and the remainder as loans.

Group Lotus turnover in 1990 amounted to £74.8m (283.1m). The company has suffered

heavy losses as it expanded rapidly for the launch of the new Elan sports car range in 1990.

It then had to contract sharply in the face of recession and the failure of the Elan to meet expected sales targets.

Group Lotus has not yet disclosed its results for 1991.

### NEWS DIGEST

## Exceptionals behind rise at Eadie

EXCEPTIONAL profits, arising from the disposal of subsidiaries, pushed Eadie Holdings, the USM-quoted Glasgow-based specialist engineer, back into the black in the 1991 year.

The sale of its Alloy Wire and Astraflex offshoots produced an exceptional £1.3m bringing the pre-tax line to £1.24m, against losses of £203,000.

Operating profits rose from £586,000 to £730,000 with all the improvement occurring in the second half, directors said.

Turnover dipped 14 per cent to £20.1m. If the results of the two subsidiaries are stripped out, the fall was 4 per cent. Interest charges fell to £784,000 (£1.1m); gearing at the year-end was 48 per cent, against 120 per cent 12 months earlier. Earnings worked through at 4.33p (losses of 1.1p).

## Guinness chief raises £2.87m from options

Mr Anthony Tennant, chairman of Guinness, the drinks group, made a profit of £2.87m last year by exercising options on about 800,000 shares granted to him after he took over the chair in 1987.

Mr Tennant, who is to retire at the end of this year, sold most of the shares at about 600p each, having been granted the options at prices ranging from 150p to 180p.

The group's annual report, published on Tuesday, showed that he still holds 145,838 shares and has options on a further 312,090, which must be exercised within 12 months of leaving the company.

## Hawthorn Leslie proposals agreed

Shareholders of Hawthorn Leslie, the mobile telephone group, have agreed proposals, which have now been implemented, for its financial restructuring.

In particular, Svenska Handelsbank has converted £10m of existing lending to the group into an equal amount of unquoted floating rate convertible loan stock 2007.

Hawthorn will seek a restoration of dealings in its ordinary shares on the USM following publication of its 1991 results, expected in May.

## Drug launch delay hits Haemocell

Haemocell, the USM-quoted maker of medical and surgical equipment, attributed its increased first-half loss of £783,000 to the costs of preparing for the launch of a new drug, S350, in the US.

Absence of US regulatory approval had delayed the launch by at least three months. The outcome for the second half would be influenced by the timing of approval.

Turnover in the six months to February 29 rose 68 per cent to £205,000. In the comparable period a loss of £808,000 was reported on sales of £187,000.

This time administration and other expenses took £868,000 (£894,000) and interest payable

was £21,000 against £3,000 receivable.

## Unigroup to float Malaysian offshoot

Unigroup, the timber and building products group, has decided to float its Golden Pharus subsidiary on the Kuala Lumpur stock exchange.

The offshoot makes and distributes timber products such as doors and windows. It has a 37,000 sq m factory in Malaysia with some 300 employees.

It is envisaged that the company, which will remain a subsidiary of Unigroup, will obtain a listing by spring 1993.

## Bowthorpe has 83% of Penny & Giles

Bowthorpe Holdings, the electrical and electronic components maker, has won acceptances from shareholders representing 83.3 per cent of Penny & Giles, the instrument manufacturer.

Bowthorpe is offering 138 new shares for every 100 Penny & Giles shares or 1 new share and 84p cash.

## National Express back in the black

National Express group, the inter-city coach operator, returned to profit in the 24 weeks to December 31.

The privately-owned company, which was acquired last year by a consortium of investors after the 1988 management buy-out from the National Bus Company lapsed into losses, reported pre-tax profits of £3.58m from sales of £56.1m.

The figures were not comparable to previous periods because of restructuring undertaken since the consortium gained control.



## "SIGNIFICANT EUROPEAN EXPANSION"

- Proposed £75m offer for Finanzauto, the sole authorised dealer in Caterpillar equipment in Spain and Portugal.
- Profit before tax increased to £17.3m (1991: £16.97m).
- Earnings per share were 9.23p (1991: 9.68p), on the enlarged share capital following the 1 for 10 rights issue in May 1991.
- Interim dividend maintained at 2.85p.
- All divisions produced reasonable results, with the exception of the Agricultural Division which suffered from a further reduction in EC milk quotas.
- "I remain optimistic that, given reasonably favourable economic circumstances, the Group should show progress for the year as a whole".

Richard Mansell-Jones, Chairman.

### SUMMARY OF RESULTS

FOR THE 26 WEEKS ENDED 28 MARCH 1992

|                             | 1992   | 1991    | Change |
|-----------------------------|--------|---------|--------|
| Profit before tax           | £17.3m | £16.97m | + 1.9% |
| Earnings per ordinary share | 9.23p  | 9.68p   | - 4.6% |
| Dividend per ordinary share | 2.85p  | 2.85p   | -      |

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### PUBLIC WORKS LOAN BOARD RATES

Effective April 29

| Term             | Quota loans* | Rate   | Rate   |
|------------------|--------------|--------|--------|
| 1                | 10 1/2       | 10 1/2 | 10 1/2 |
| Over 1 up to 2   | 10 1/2       | 10 1/2 | 10 1/2 |
| Over 2 up to 3   | 10 1/2       | 10 1/2 | 10 1/2 |
| Over 3 up to 4   | 10 1/2       | 10 1/2 | 10 1/2 |
| Over 4 up to 5   | 9 3/4        | 9 3/4  | 9 3/4  |
| Over 5 up to 6   | 9 3/4        | 9 3/4  | 9 3/4  |
| Over 6 up to 7   | 9 3/4        | 9 3/4  | 9 3/4  |
| Over 7 up to 8   | 9 3/4        | 9 3/4  | 9 3/4  |
| Over 8 up to 9   | 9 3/4        | 9 3/4  | 9 3/4  |
| Over 9 up to 10  | 10           | 10     | 10 1/2 |
| Over 10 up to 15 | 10 1/2       | 10 1/2 | 10 1/2 |
| Over 15 up to 25 | 10 1/2       | 10 1/2 | 10 1/2 |
| Over 25          | 10 1/2       | 10 1/2 | 10 1/2 |

\*Non-quota loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case than quota loans. Equal instalments of principal & interest. Repayment by half-yearly payments of interest only.

### RUSSIA

The FT proposes to publish this survey on May 13 1992.

The survey will be included in the FT of that day and will be printed in London, Frankfurt, Roubais, New Jersey and Tokyo. It will be distributed in 160 countries worldwide. For further information about advertising in the survey, please contact Patricia Surridge on London.

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**FT SURVEYS**



## MacSharry stands out against CAP compromise

By David Gardner in Luxembourg

THE EUROPEAN Commission yesterday dissociated itself from attempts by the current Portuguese presidency of the European Community to limit the cuts in subsidised cereal prices envisaged under Brussels plans to reform the common agricultural policy.

Mr Ray MacSharry, EC agriculture commissioner, told farm ministers he would not let go of this central plank of his reform proposals. He took the unprecedented step of getting his opposition written in the presidency's latest compromise paper on CAP reform.

This was presented to ministers yesterday and confirmed Portugal's intention to try to broker agreement on a new target price for cereals of Ecu12 (E18) a tonne by the 1995-96 season, well above the Ecu10.5 the commission is prepared to accept. The presidency's proposal amounts to a 27 per cent cut on current price levels of around Ecu155 per tonne, against the 35 per cent cut originally sought by the commission.

The commission needs a weighted majority of member states to get its proposals through, but only the unanim-

ity of the 12 can force it to change them. The wide spread of different interests make this very unlikely, but a reform package which looked within reach could now be receding.

Mr MacSharry made clear yesterday he would not move as far as the presidency. "I've always said we are prepared to be flexible," he said before the hard bargaining started. "But we have to have a [cereal] price which is competitive." He later told ministers that "Ecu10.5 is the limit of competitiveness... it is not a question of bargaining around an arbitrary price. At Ecu12 the surplus in cereals is some 8m tonnes greater than at Ecu10.5, in which case the set-aside requirement would increase to 21 per cent," he warned. The "set-aside" requirement now envisages taking 15 per cent of land out of production as a condition for receiving compensation for the cuts.

Presidency officials argued yesterday that their softening of the reform proposals was what now made an agreement likely. The commission retorted that there was no point in a reform which failed to address the fundamental problems of overcapacity and would require remedial action later. Cereals for feedstock, moreover, are meant to

offset cuts in the dairy and meat sectors, and commission officials expect that ministers will therefore seek to limit these cuts too if the Portuguese price targets for grains are accepted.

The presidency compromise makes other controversial changes in:

- Compensation: which it wants for all land set-aside, whereas Brussels had excluded larger-scale farmers. This was partly to address British protest that their big farms were being discriminated against.
- "There is no doubt that in the major areas <the presidency paper> is moving in our direction," said Mr John Gummer, UK farm minister.
- Livestock: where limits on the number of cattle per hectare the EC would finance have been loosened, in a way the commission believes will encourage production and increase surpluses.

The commission has had no constant allies on reform, but it is not without fellow-travellers on cereals. The UK, Netherlands and Denmark want deeper cuts; crucially, so does France, which fears that the alternative would be administrative constraints on production that would cripple its huge and competitive grains sector.

## Peace-time challenges for Afghan farming

Farhan Bokhari reports on the agricultural devastation caused by 13 years of war

IF PEACE finally returns to Afghanistan after 13 years of war, restoration of the agricultural sector would be one of the most difficult challenges faced by a new government.

According to United Nations estimates, the 1.3m hectares (3.2m acres) under irrigation when the war began, have shrunk to less than 1m ha because of war-related devastation. Some 250,000 ha of forest have also disappeared, creating shortages of firewood and timber for construction.

Among the principal causes of the Afghan tragedy are the estimated 10m mines that have been laid. According to a UN estimate, at least 500,000 farm animals have been killed by the mines. Also the country's capacity to increase its

foodgrain production has been severely hampered by continuing warfare and large-scale refugee movements. Now, in addition to the estimated 17m people living in Afghanistan, at least 5m live in refugee camps in neighbouring Pakistan and Iran.

Mr Farooq Azam, former adviser on irrigation to the Afghan government before the communist coup of 1978, says "the land has become uneven because of heavy bombing and mine blasts". Now, the Authority for the Restoration of Infrastructure in Afghanistan, the non-governmental organisation which he heads, is trying to establish new projects for training of farmers and the disabled to improve their skills for increasing crop yields. But, the task is a difficult one. He

quotes a retreating Soviet general who said in 1989 that "they have made the land of Afghanistan such that it will fight its own people for ten years", adding that this is the time-frame expected for the completion of clearing operations.

The UN launched a worldwide appeal for the supply of 100,000 tonnes of wheat in early April, to alleviate potentially severe food shortages. "The silos are empty, do we start digging canals?" said Mr Benon Sevan, the UN secretary general's special envoy for Afghanistan, when he launched the appeal. So far, among the major donors, Pakistan and the US have committed themselves to sending 40,000 tonnes and 10,000 tonnes respectively while additional

pledges may come from European countries, officials and diplomats say.

They are not very hopeful, however, that any large scale international effort will be mounted for reconstruction and rehabilitation in Afghanistan. The Pakistani government is now revising estimates for reconstruction from a 1989 assessment. The new figures are expected to be provided to the UN secretary general within the next two to three weeks and may be used for launching a fresh international appeal.

At a time of economic pressures in Western economies and more interest in giving assistance to the newly-independent republics of the former Soviet Union and Eastern Europe, donors are less likely

to make major commitments to Afghanistan, officials say. Further pressure has resulted from uncertainty about the nature of a commitment of US\$600m made by the Soviet Union after its troops withdrew from Afghanistan.

"We don't know if Moscow still wants to keep up with its commitment or not," says a senior government official.

A newly-installed government in Kabul is now expected to appeal for assistance from donors. The twin factors of expected luke-warm response and fears of infighting between rival mujahideen groups are likely to go against them, but Mr Azam remains hopeful that "there are still good people out there" who will come to Afghanistan's help once again in its hour of need.

## Ukraine signs oil and gas deals with Iran

By Chrystia Freeland in Kiev

IN AN effort to wean itself away from dependence on Russian oil and gas newly-independent Ukraine is building on the partnership with Iran. A visit last weekend to Tehran by a high-level Ukrainian delegation headed by Mr Leonid Kravchuk, the Ukrainian president, yielded two new commercial agreements that form part of a new Ukrainian orientation towards the Middle East.

Mr Mykola Havrylenko, chairman of the Ukrainian state commission on geology and natural resources, signed a protocol permitting Ukrainian teams to explore for oil and natural gas in Iran and receive payment in kind. Although Ukraine has few oilfields of its own it has vast expertise in the oil industry learned on the

Turkish oil officials, touring Moscow republics of the former Soviet Union with Turkish Prime Minister Suleyman Demirel, and they have all expressed interest.

The agreements are an implicit rebuke to Russia, which regularly threatens Ukraine with the prospect of paying world prices for Russian oil. Ukrainian authorities said that it was a pleasure to do business with Iran because unlike Ukraine's other partners it did not change prices every two months or alter contracts on the whim of its leaders.

Mr Kravchuk shrugged off the suggestion that the West might be displeased with the developing relationship between Ukraine and Iran. "We will no longer pursue the servile policies, instead we will pursue the policies of independence," he said.

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## Brazil set to approve coffee relief package

By Bill Hinchberger in Sao Paulo

A ROLL-over of \$276m in debt and Cr\$240b (\$102m) in new financing for the 1992-93 crop are the centrepieces of a government package to boost the Brazilian coffee sector. The measures await approval by the National Monetary Council, which is scheduled to meet today.

The length of debt refinancing will depend on the nature and source of the original loan. For some, payments may be extended for up to five years.

New credit will be awarded on the basis of productivity and will favour those who did not receive loans for the 1991-92 harvest. Growers who did not receive credit last season and who produce fewer than 45 bags (60 kg each) per hectare will have access to financing of Cr\$11,000 per bag; those whose production is between 45 and 90 bags will be able to borrow up to Cr\$15,000 per bag, and those who harvest more than 90 bags per hectare can obtain financing of up to Cr\$18,000 per bag.

Mr Suelly Evandro Amarante, president of the National Coffee Council (CNC), a producers association, hailed the measures as "highly positive" and "an important beginning" for a recuperation of the sector. However, he believes the amount of new credit is insufficient. The CNC is also lobbying for additional measures, including tax reductions and port reforms to ease exports.

Mr Amarante stressed that domestic measures alone could not solve the problems of Brazilian coffee producers.

## 'No substitute for tobacco'

By David Blackwell

GROWING ALTERNATIVE crops such as cut-flowers or fruit is not a viable option for most tobacco producers, according to a report from the International Tobacco Growers' Association.

The report, published yesterday, is the growers' answer to campaigners against tobacco, who claim that a reduction in the land and labour devoted to the tobacco industry would help to stop people smoking.

Tobacco production in Zimbabwe, Malawi, the US and Canada is studied in the report, which identifies Canada as the only case where substitution might be possible, given the country's climatic disadvantages, falling domestic consumption and failure to find new export markets.

In Zimbabwe and Malawi, however, many of the possible alternative crops "are limited by instability, risk or difficulties in marketing and could take several years to yield their first returns".

● Tobacco Farming: Sustainable Alternatives? ITGA, PO Box 135, East Grinstead, West Sussex RH18 5PA.

## Deal reached on 7-day working at Kambalda

By Kevin Brown in Sydney

WESTERN Mining Corporation, the Australian resources group, yesterday said that it had reached agreement with the Australian Workers' Union on continuous mining at its troubled Kambalda nickel operations in Western Australia.

The group said the deal would lead to the revival of an A\$105m expansion plan for Kambalda, and the re-employment of 150 workers made redundant during an industrial dispute in November.

The union said that it had agreed to switch to seven-day mining in continuous shifts from day-of operation after WMC agreed to reduce the duration of shifts from eight hours to seven and a half hours. However, the agreement cannot be implemented until the Western Australian state government implements an undertaking to amend the state's Mines Regulation Act to allow continuous working.

Mr Hugh Morgan, WMC

managing director, said the company and the union had jointly requested the government to expedite the amendment, which would bring Western Australia into line with other Australian states.

WMC said last week that production at Kambalda had been seriously affected by industrial action over the continuous mining dispute in the nine months to the end of March.

The group said said ore treated at Kambalda fell to 783,000 tonnes over the first nine months of the current financial year, compared to 910,024 tonnes in the comparable period of the previous year.

WMC's expansion plan for Kambalda would increase deep mining at several mines in the area, where WMC produces about 35,000 tonnes of nickel a year. The project is part of a A\$400m spending programme intended to increase the group's nickel output to 65,000 tonnes a year from 53,000.

WMC shares rose 12 cents to A\$3.96 on the Australian Stock Exchange as news of the possible solution to the Kambalda problem filtered through.

## Producers optimistic ahead of rubber talks

MAJOR RUBBER producers are guardedly optimistic that consumer countries will agree to amend the International Natural Rubber Agreement to make it more effective for boosting weak prices of the commodity, reports Reuters from Chiswick, London.

A ministerial meeting of the Association of Natural Rubber Producing Countries, started yesterday with delegates saying they hoped consumers, led by the US, would respond positively to their demand for more active market intervention to lift rubber prices. But consumers have not yet given any such indications.

"It is not in the long-term interest of consumers and producers to leave prices at

their current lows," said Mr Soedradjat Djihadono, the Indonesian junior trade minister.

Rubber prices have been declining for the past two years, falling to their lowest since 1988 in December. They have recovered only slightly since.

Producers have sought to negotiate with consumers a new pact to replace the International Natural Rubber Agreement before it expires in December 1993.

Indonesia is administered by the International Natural Rubber Organisation, which groups major producers with 20 consumers. The UN-sponsored agreement will be extended automatically for two years if

its members failed to agree on a new pact.

Producers, led by Malaysia, have complained that the five-year agreement has succeeded only in stabilising prices at levels that were unremunerative to them.

They say the two buffer stock managers, given broad discretionary powers, has not been sufficiently active in his buying intervention to shore up prices.

The two-day ANRPC meeting is being held here ahead of an ANRPC session starting in Kuala Lumpur on May 19 at which producers hope they can persuade consumers to agree to open talks on pact improvements.

The ANRPC groups Indon-

esia, Malaysia, Papua New Guinea, Sri Lanka, Singapore and Thailand, which between them account for about 85 per cent of world supply of natural rubber.

Mr Warudha Piyasak, the Thai deputy agriculture minister, said Thailand supported an ANRPC resolution last year that called on four of its members to prepare for activating their 1976 agreement to stabilise prices through supply rationalisation if consumers refused to start negotiations by next month.

But the Indonesian junior trade minister said both producers and consumers should go to the negotiating table in a non-confrontational spirit.

## MARKET REPORT

GOLD fell to fresh six-year lows in early trading on the London bullion market before recovering on bargain hunting and short covering after Comex opened. The Comex June gold futures contract was at midday holding above lifetime lows struck earlier, but dealers said the market was still vulnerable. New York analysts believe \$305 a troy ounce is an important support point for bullion, and peg next support at \$333, then \$330. Should bullion fall below those levels nearby Comex gold will drop to \$320, they predict. Some see a fall to \$300. Tame inflation, the recession and a lack of investor interest continue

### London Markets

| BONDS                      |        |
|----------------------------|--------|
| Crude oil (per barrel FOB) | + 0.1  |
| Gold (per troy oz)         | -0.10  |
| Platinum (per troy oz)     | -0.10  |
| Palladium (per troy oz)    | -0.10  |
| Wt 1 (1 pm est)            | -0.10  |
| COMMODITIES                |        |
| Crude oil (per barrel FOB) | + 0.1  |
| Gold (per troy oz)         | -0.10  |
| Platinum (per troy oz)     | -0.10  |
| Palladium (per troy oz)    | -0.10  |
| Wt 1 (1 pm est)            | -0.10  |
| CURRENCIES                 |        |
| US dollar (per £)          | 1.65   |
| Japanese yen (per £)       | 160    |
| Swiss franc (per £)        | 1.50   |
| Deutsche mark (per £)      | 1.80   |
| Italian lira (per £)       | 1.30   |
| Spanish peseta (per £)     | 166    |
| Portuguese escudo (per £)  | 200    |
| French franc (per £)       | 6.5    |
| Belgian franc (per £)      | 36     |
| Dutch guilder (per £)      | 3.6    |
| Irish pound (per £)        | 0.78   |
| Scottish pound (per £)     | 0.70   |
| Welsh pound (per £)        | 0.70   |
| Swedish krona (per £)      | 13.8   |
| Norwegian krone (per £)    | 13.8   |
| Denmark krone (per £)      | 13.8   |
| Finland markka (per £)     | 5.9    |
| Euro (per £)               | 1.66   |
| STOCKS                     |        |
| FTSE 100                   | 2,450  |
| Nikkei 225                 | 12,500 |
| DAX                        | 1,800  |
| Hang Seng                  | 4,500  |
| ASX 200                    | 1,200  |
| NYSE Dow Jones             | 2,800  |
| NYSE S&P 500               | 2,700  |
| NYSE NASDAQ                | 2,600  |
| NYSE NYSE                  | 2,500  |
| NYSE NYSE                  | 2,400  |
| NYSE NYSE                  | 2,300  |
| NYSE NYSE                  | 2,200  |
| NYSE NYSE                  | 2,100  |
| NYSE NYSE                  | 2,000  |
| NYSE NYSE                  | 1,900  |
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| NYSE NYSE                  | 1,300  |
| NYSE NYSE                  | 1,200  |
| NYSE NYSE                  | 1,100  |
| NYSE NYSE                  | 1,000  |
| NYSE NYSE                  | 900    |
| NYSE NYSE                  | 800    |
| NYSE NYSE                  | 700    |
| NYSE NYSE                  | 600    |
| NYSE NYSE                  | 500    |
| NYSE NYSE                  | 400    |
| NYSE NYSE                  | 300    |
| NYSE NYSE                  | 200    |
| NYSE NYSE                  | 100    |
| NYSE NYSE                  | 0      |

to weigh on sentiment. London COFFEE and COCOA ended another loss-laden day with little sign of an imminent turnaround in the current bearish trend, traders said. Cocoa ended near the day's lows, while coffee trimmed losses slightly but showed no conviction to rally into the plus column. Origin sales, particularly from the Ivory Coast, continued to be cited as the reasons behind the current slide in both markets to historical lows. The nearby July cocoa contract closed at \$586 a tonne, down £12 on the day but above the new 18½-year low of \$581.

Compiled from Reuters

| SUGAR - London POZ |        |
|--------------------|--------|
| May                | 215.00 |
| Jun                | 215.00 |
| Jul                | 215.00 |
| Aug                | 215.00 |
| Sep                | 215.00 |
| Oct                | 215.00 |
| Nov                | 215.00 |
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## LONDON SHARE SERVICE

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1852 | 1851 | 1850 | 1849 | 1848 | 1847 | 1846 | 1845 | 1844 | 1843 | 1842 | 1841 | 1840 | 1839 | 1838 | 1837 | 1836 | 1835 | 1834 | 1833 | 1832 | 1831 | 1830 | 1829 | 1828 | 1827 | 1826 | 1825 | 1824 | 1823 | 1822 | 1821 | 1820 | 1819 | 1818 | 1817 | 1816 | 1815 | 1814 | 1813 | 1812 | 1811 | 1810 | 1809 | 1808 | 1807 | 1806 | 1805 | 1804 | 1803 | 1802 | 1801 | 1800 | 1799 | 1798 | 1797 | 1796 | 1795 | 1794 | 1793 | 1792 | 1791 | 1790 | 1789 | 1788 | 1787 | 1786 | 1785 | 1784 | 1783 | 1782 | 1781 | 1780 | 1779 | 1778 | 1777 | 1776 | 1775 | 1774 | 1773 | 1772 | 1771 | 1770 | 1769 | 1768 | 1767 | 1766 | 1765 | 1764 | 1763 | 1762 | 1761 | 1760 | 1759 | 1758 | 1757 | 1756 | 1755 | 1754 | 1753 | 1752 | 1751 | 1750 | 1749 | 1748 | 1747 | 1746 | 1745 | 1744 | 1743 | 1742 | 1741 | 1740 | 1739 | 1738 | 1737 | 1736 | 1735 | 1734 | 1733 | 1732 | 1731 | 1730 | 1729 | 1728 | 1727 | 1726 | 1725 | 1724 | 1723 | 1722 | 1721 | 1720 | 1719 | 1718 | 1717 | 1716 | 1715 | 1714 | 1713 | 1712 | 1711 | 1710 | 1709 | 1708 | 1707 | 1706 | 1705 | 1704 | 1703 | 1702 | 1701 | 1700 | 1699 | 1698 | 1697 | 1696 | 1695 | 1694 | 1693 | 1692 | 1691 | 1690 | 1689 | 1688 | 1687 | 1686 | 1685 | 1684 | 1683 | 1682 | 1681 | 1680 | 1679 | 1678 | 1677 | 1676 | 1675 | 1674 | 1673 | 1672 | 1671 | 1670 | 1669 | 1668 | 1667 | 1666 | 1665 | 1664 | 1663 | 1662 | 1661 | 1660 | 1659 | 1658 | 1657 | 1656 | 1655 | 1654 | 1653 | 1652 | 1651 | 1650 | 1649 | 1648 | 1647 | 1646 | 1645 | 1644 | 1643 | 1642 | 1641 | 1640 | 1639 | 1638 | 1637 | 1636 | 1635 | 1634 | 1633 | 1632 | 1631 | 1630 | 1629 | 1628 | 1627 | 1626 | 1625 | 1624 | 1623 | 1622 | 1621 | 1620 | 1619 | 1618 | 1617 | 1616 | 1615 | 1614 | 1613 | 1612 | 1611 | 1610 | 1609 | 1608 | 1607 | 1606 | 1605 | 1604 | 1603 | 1602 | 1601 | 1600 | 1599 | 1598 | 1597 | 1596 | 1595 | 1594 | 1593 | 1592 | 1591 | 1590 | 1589 | 1588 | 1587 | 1586 | 1585 | 1584 | 1583 | 1582 | 1581 | 1580 | 1579 | 1578 | 1577 | 1576 | 1575 | 1574 | 1573 | 1572 | 1571 | 1570 | 1569 | 1568 | 1567 | 1566 | 1565 | 1564 | 1563 | 1562 | 1561 | 1560 | 1559 | 1558 | 1557 | 1556 | 1555 | 1554 | 1553 | 1552 | 1551 | 1550 | 1549 | 1548 | 1547 | 1546 | 1545 | 1544 | 1543 | 1542 | 1541 | 1540 | 1539 | 1538 | 1537 | 1536 | 1535 | 1534 | 1533 | 1532 | 1531 | 1530 | 1529 | 1528 | 1527 | 1526 | 1525 | 1524 | 1523 | 1522 | 1521 | 1520 | 1519 | 1518 | 1517 | 1516 | 1515 | 1514 | 1513 | 1512 | 1511 | 1510 | 1509 | 1508 | 1507 | 1506 | 1505 | 1504 | 1503 | 1502 | 1501 | 1500 | 1499 | 1498 | 1497 | 1496 | 1495 | 1494 | 1493 | 1492 | 1491 | 1490 | 1489 | 1488 | 1487 | 1486 | 1485 | 1484 | 1483 | 1482 | 1481 | 1480 | 1479 | 1478 | 1477 | 1476 | 1475 | 1474 | 1473 | 1472 | 1471 | 1470 | 1469 | 1468 | 1467 | 1466 | 1465 | 1464 | 1463 | 1462 | 1461 | 1460 | 1459 | 1458 | 1457 | 1456 | 1455 | 1454 | 1453 | 1452 | 1451 | 1450 | 1449 | 1448 | 1447 | 1446 | 1445 | 1444 | 1443 | 1442 | 1441 | 1440 | 1439 | 1438 | 1437 | 1436 | 1435 | 1434 | 1433 | 1432 | 1431 | 1430 | 1429 | 1428 | 1427 | 1426 | 1425 | 1424 | 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| 993 | 992 | 991 | 990 | 989 | 988 | 987 | 986 | 985 | 984 | 983 | 982 | 981 | 980 | 979 | 978 | 977 | 976 | 975 | 974 | 973 | 972 | 971 | 970 | 969 | 968 | 967 | 966 | 965 | 964 | 963 | 962 | 961 | 960 | 959 | 958 | 957 | 956 | 955 | 954 | 953 | 952 | 951 | 950 | 949 | 948 | 947 | 946 | 945 | 944 | 943 | 942 | 941 | 940 | 939 | 938 | 937 | 936 | 935 | 934 | 933 | 932 | 931 | 930 | 929 | 928 | 927 | 926 | 925 | 924 | 923 | 922 | 921 | 920 | 919 | 918 | 917 | 916 | 915 | 914 | 913 | 912 | 911 | 910 | 909 | 908 | 907 | 906 | 905 | 904 | 903 | 902 | 901 | 900 | 899 | 898 | 897 | 896 | 895 | 894 | 893 | 892 | 891 | 890 | 889 | 888 | 887 | 886 | 885 | 884 | 883 | 882 | 881 | 880 | 879 | 878 | 877 | 876 | 875 | 874 | 873 | 872 | 871 | 870 | 869 | 868 | 867 | 866 | 865 | 864 | 863 | 862 | 861 | 860 | 859 | 858 | 857 | 856 | 855 | 854 | 853 | 852 | 851 | 850 | 849 | 848 | 847 | 846 | 845 | 844 | 843 | 842 | 841 | 840 | 839 | 838 | 837 | 836 | 835 | 834 | 833 | 832 | 831 | 830 | 829 | 828 | 827 | 826 | 825 | 824 | 823 | 822 | 821 | 820 | 819 | 818 | 817 | 816 | 815 | 814 | 813 | 812 | 811 | 810 | 809 | 808 | 807 | 806 | 805 | 804 | 803 | 802 | 801 | 800 | 799 | 798 | 797 | 796 | 795 | 794 | 793 | 792 | 791 | 790 | 789 | 788 | 787 | 786 | 785 | 784 | 783 | 782 | 781 | 780 | 779 | 778 | 777 | 776 | 775 | 774 | 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 | 765 | 764 | 763 | 762 | 761 | 760 | 759 | 758 | 757 | 756 | 755 | 754 | 753 | 752 | 751 | 750 | 749 | 748 | 747 | 746 | 745 | 744 | 743 | 742 | 741 | 740 | 739 | 738 | 737 | 736 | 735 | 734 | 733 | 732 | 731 | 730 | 729 | 728 | 727 | 726 | 725 | 724 | 723 | 722 | 721 | 720 | 719 | 718 | 717 | 716 | 715 | 714 | 713 | 712 | 711 | 710 | 709 | 708 | 707 | 706 | 705 | 704 | 703 | 702 | 701 | 700 | 699 | 698 | 697 | 696 | 695 | 694 | 693 | 692 | 691 | 690 | 689 | 688 | 687 | 686 | 685 | 684 | 683 | 682 | 681 | 680 | 679 | 678 | 677 | 676 | 675 | 674 | 673 | 672 | 671 | 670 | 669 | 668 | 667 | 666 | 665 | 664 | 663 | 662 | 661 | 660 | 659 | 658 | 657 | 656 | 655 | 654 | 653 | 652 | 651 | 650 | 649 | 648 | 647 | 646 | 645 | 644 | 643 | 642 | 641 | 640 | 639 | 638 | 637 | 636 | 635 | 634 | 633 | 632 | 631 | 630 | 629 | 628 | 627 | 626 | 625 | 624 | 623 | 622 | 621 | 620 | 619 | 618 | 617 | 616 | 615 | 614 | 613 | 612 | 611 | 610 | 609 | 608 | 607 | 606 | 605 | 604 | 603 | 602 | 601 | 600 | 599 | 598 | 597 | 596 | 595 | 594 | 593 |
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## LONDON SHARE SERVICE

## INVESTMENT TRUSTS - Cont.

| Notes | Price | 1992 | 1991 | 1990 | 1989 | 1988 | 1987 | 1986 | 1985 | 1984 | 1983 | 1982 | 1981 | 1980 | 1979 | 1978 | 1977 | 1976 | 1975 | 1974 | 1973 | 1972 | 1971 | 1970 | 1969 | 1968 | 1967 | 1966 | 1965 | 1964 | 1963 | 1962 | 1961 | 1960 | 1959 | 1958 | 1957 | 1956 | 1955 | 1954 | 1953 | 1952 | 1951 | 1950 | 1949 | 1948 | 1947 | 1946 | 1945 | 1944 | 1943 | 1942 | 1941 | 1940 | 1939 | 1938 | 1937 | 1936 | 1935 | 1934 | 1933 | 1932 | 1931 | 1930 | 1929 | 1928 | 1927 | 1926 | 1925 | 1924 | 1923 | 1922 | 1921 | 1920 | 1919 | 1918 | 1917 | 1916 | 1915 | 1914 | 1913 | 1912 | 1911 | 1910 | 1909 | 1908 | 1907 | 1906 | 1905 | 1904 | 1903 | 1902 | 1901 | 1900 | 1899 | 1898 | 1897 | 1896 | 1895 | 1894 | 1893 | 1892 | 1891 | 1890 | 1889 | 1888 | 1887 | 1886 | 1885 | 1884 | 1883 | 1882 | 1881 | 1880 | 1879 | 1878 | 1877 | 1876 | 1875 | 1874 | 1873 | 1872 | 1871 | 1870 | 1869 | 1868 | 1867 | 1866 | 1865 | 1864 | 1863 | 1862 | 1861 | 1860 | 1859 | 1858 | 1857 | 1856 | 1855 | 1854 | 1853 | 1852 | 1851 | 1850 | 1849 | 1848 | 1847 | 1846 | 1845 | 1844 | 1843 | 1842 | 1841 | 1840 | 1839 | 1838 | 1837 | 1836 | 1835 | 1834 | 1833 | 1832 | 1831 | 1830 | 1829 | 1828 | 1827 | 1826 | 1825 | 1824 | 1823 | 1822 | 1821 | 1820 | 1819 | 1818 | 1817 | 1816 | 1815 | 1814 | 1813 | 1812 | 1811 | 1810 | 1809 | 1808 | 1807 | 1806 | 1805 | 1804 | 1803 | 1802 | 1801 | 1800 | 1799 | 1798 | 1797 | 1796 | 1795 | 1794 | 1793 | 1792 | 1791 | 1790 | 1789 | 1788 | 1787 | 1786 | 1785 | 1784 | 1783 | 1782 | 1781 | 1780 | 1779 | 1778 | 1777 | 1776 | 1775 | 1774 | 1773 | 1772 | 1771 | 1770 | 1769 | 1768 | 1767 | 1766 | 1765 | 1764 | 1763 | 1762 | 1761 | 1760 | 1759 | 1758 | 1757 | 1756 | 1755 | 1754 | 1753 | 1752 | 1751 | 1750 | 1749 | 1748 | 1747 | 1746 | 1745 | 1744 | 1743 | 1742 | 1741 | 1740 | 1739 | 1738 | 1737 | 1736 | 1735 | 1734 | 1733 | 1732 | 1731 | 1730 | 1729 | 1728 | 1727 | 1726 | 1725 | 1724 | 1723 | 1722 | 1721 | 1720 | 1719 | 1718 | 1717 | 1716 | 1715 | 1714 | 1713 | 1712 | 1711 | 1710 | 1709 | 1708 | 1707 | 1706 | 1705 | 1704 | 1703 | 1702 | 1701 | 1700 | 1699 | 1698 | 1697 | 1696 | 1695 | 1694 | 1693 | 1692 | 1691 | 1690 | 1689 | 1688 | 1687 | 1686 | 1685 | 1684 | 1683 | 1682 | 1681 | 1680 | 1679 | 1678 | 1677 | 1676 | 1675 | 1674 | 1673 | 1672 | 1671 | 1670 | 1669 | 1668 | 1667 | 1666 | 1665 | 1664 | 1663 | 1662 | 1661 | 1660 | 1659 | 1658 | 1657 | 1656 | 1655 | 1654 | 1653 | 1652 | 1651 | 1650 | 1649 | 1648 | 1647 | 1646 | 1645 | 1644 | 1643 | 1642 | 1641 | 1640 | 1639 | 1638 | 1637 | 1636 | 1635 | 1634 | 1633 | 1632 | 1631 | 1630 | 1629 | 1628 | 1627 | 1626 | 1625 | 1624 | 1623 | 1622 | 1621 | 1620 | 1619 | 1618 | 1617 | 1616 | 1615 | 1614 | 1613 | 1612 | 1611 | 1610 | 1609 | 1608 | 1607 | 1606 | 1605 | 1604 | 1603 | 1602 | 1601 | 1600 | 1599 | 1598 | 1597 | 1596 | 1595 | 1594 | 1593 | 1592 | 1591 | 1590 | 1589 | 1588 | 1587 | 1586 | 1585 | 1584 | 1583 | 1582 | 1581 | 1580 | 1579 | 1578 | 1577 | 1576 | 1575 | 1574 | 1573 | 1572 | 1571 | 1570 | 1569 | 1568 | 1567 | 1566 | 1565 | 1564 | 1563 | 1562 | 1561 | 1560 | 1559 | 1558 | 1557 | 1556 | 1555 | 1554 | 1553 | 1552 | 1551 | 1550 | 1549 | 1548 | 1547 | 1546 | 1545 | 1544 | 1543 | 1542 | 1541 | 1540 | 1539 | 1538 | 1537 | 1536 | 1535 | 1534 | 1533 | 1532 | 1531 | 1530 | 1529 | 1528 | 1527 | 1526 | 1525 | 1524 | 1523 | 1522 | 1521 | 1520 | 1519 | 1518 | 1517 | 1516 | 1515 | 1514 | 1513 | 1512 | 1511 | 1510 | 1509 | 1508 | 1507 | 1506 | 1505 | 1504 | 1503 | 1502 | 1501 | 1500 | 1499 | 1498 | 1497 | 1496 | 1495 | 1494 | 1493 | 1492 | 1491 | 1490 | 1489 | 1488 | 1487 | 1486 | 1485 | 1484 | 1483 | 1482 | 1481 | 1480 | 1479 | 1478 | 1477 | 1476 | 1475 | 1474 | 1473 | 1472 | 1471 | 1470 | 1469 | 1468 | 1467 | 1466 | 1465 | 1464 | 1463 | 1462 | 1461 | 1460 | 1459 | 1458 | 1457 | 1456 | 1455 | 1454 | 1453 | 1452 | 1451 | 1450 | 1449 | 1448 | 1447 | 1446 | 1445 | 1444 | 1443 | 1442 | 1441 | 1440 | 1439 | 1438 | 1437 | 1436 | 1435 | 1434 | 1433 | 1432 | 1431 | 1430 | 1429 | 1428 | 1427 | 1426 | 1425 | 1424 | 1423 | 1422 | 1421 | 1420 | 1419 | 1418 | 1417 | 1416 | 1415 | 1414 | 1413 | 1412 | 1411 | 1410 | 1409 | 1408 | 1407 | 1406 | 1405 | 1404 | 1403 | 1402 | 1401 | 1400 | 1399 | 1398 | 1397 | 1396 | 1395 | 1394 | 1393 | 1392 | 1391 | 1390 | 1389 | 1388 | 1387 | 1386 | 1385 | 1384 | 1383 | 1382 | 1381 | 1380 | 1379 | 1378 | 1377 | 1376 | 1375 | 1374 | 1373 | 1372 | 1371 | 1370 | 1369 | 1368 | 1367 | 1366 | 1365 | 1364 | 1363 | 1362 | 1361 | 1360 | 1359 | 1358 | 1357 | 1356 | 1355 | 1354 | 1353 | 1352 | 1351 | 1350 | 1349 | 1348 | 1347 | 1346 | 1345 | 1344 | 1343 | 1342 | 1341 | 1340 | 1339 | 1338 | 1337 | 1336 | 1335 | 1334 | 1333 | 1332 | 1331 | 1330 | 1329 | 1328 | 1327 | 1326 | 1325 | 1324 | 1323 | 1322 | 1321 | 1320 | 1319 | 1318 | 1317 | 1316 | 1315 | 1314 | 1313 | 1312 | 1311 | 1310 | 1309 | 1308 | 1307 | 1306 | 1305 | 1304 | 1303 | 1302 | 1301 | 1300 | 1299 | 1298 | 1297 | 1296 | 1295 | 1294 | 1293 | 1292 | 1291 | 1290 | 1289 | 1288 | 1287 | 1286 | 1285 | 1284 | 1283 | 1282 | 1281 | 1280 | 1279 | 1278 | 1277 | 1276 | 1275 | 1274 | 1273 | 1272 | 1271 | 1270 | 1269 | 1268 | 1267 | 1266 | 1265 | 1264 | 1263 | 1262 | 1261 | 1260 | 1259 | 1258 | 1257 | 1256 | 1255 | 1254 | 1253 | 1252 | 1251 | 1250 | 1249 | 1248 | 1247 | 1246 | 1245 | 1244 | 1243 | 1242 | 1241 | 1240 | 1239 | 1238 | 1237 | 1236 | 1235 | 1234 | 1233 | 1232 | 1231 | 1230 | 1229 | 1228 | 1227 | 1226 | 1225 | 1224 | 1223 | 1222 | 1221 | 1220 | 1219 | 1218 | 1217 | 1216 | 1215 | 1214 | 1213 | 1212 | 1211 | 1210 | 1209 | 1208 | 1207 | 1206 | 1205 | 1204 | 1203 | 1202 | 1201 | 1200 | 1199 | 1198 | 1197 | 1196 | 1195 | 1194 | 1193 | 1192 | 1191 | 1190 | 1189 | 1188 | 1187 | 1186 | 1185 | 1184 | 1183 | 1182 | 1181 | 1180 | 1179 | 1178 | 1177 | 1176 | 1175 | 1174 | 1173 | 1172 | 1171 | 1170 | 1169 | 1168 | 1167 | 1166 | 1165 | 1164 | 1163 | 1162 | 1161 | 1160 | 1159 | 1158 | 1157 | 1156 | 1155 | 1154 | 1153 | 1152 | 1151 | 1150 | 1149 | 1148 | 1147 | 1146 | 1145 | 1144 | 1143 | 1142 | 1141 | 1140 | 1139 | 1138 | 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| 993 | 992 | 991 | 990 | 989 | 988 | 987 | 986 | 985 | 984 | 983 | 982 | 981 | 980 | 979 | 978 | 977 | 976 | 975 | 974 | 973 | 972 | 971 | 970 | 969 | 968 | 967 | 966 | 965 | 964 | 963 | 962 | 961 | 960 | 959 | 958 | 957 | 956 | 955 | 954 | 953 | 952 | 951 | 950 | 949 | 948 | 947 | 946 | 945 | 944 | 943 | 942 | 941 | 940 | 939 | 938 | 937 | 936 | 935 | 934 | 933 | 932 | 931 | 930 | 929 | 928 | 927 | 926 | 925 | 924 | 923 | 922 | 921 | 920 | 919 | 918 | 917 | 916 | 915 | 914 | 913 | 912 | 911 | 910 | 909 | 908 | 907 | 906 | 905 | 904 | 903 | 902 | 901 | 900 | 899 | 898 | 897 | 896 | 895 | 894 | 893 | 892 | 891 | 890 | 889 | 888 | 887 | 886 | 885 | 884 | 883 | 882 | 881 | 880 | 879 | 878 | 877 | 876 | 875 | 874 | 873 | 872 | 871 | 870 | 869 | 868 | 867 | 866 | 865 | 864 | 863 | 862 | 861 | 860 | 859 | 858 | 857 | 856 | 855 | 854 | 853 | 852 | 851 | 850 | 849 | 848 | 847 | 846 | 845 | 844 | 843 | 842 | 841 | 840 | 839 | 838 | 837 | 836 | 835 | 834 | 833 | 832 | 831 | 830 | 829 | 828 | 827 | 826 | 825 | 824 | 823 | 822 | 821 | 820 | 819 | 818 | 817 | 816 | 815 | 814 | 813 | 812 | 811 | 810 | 809 | 808 | 807 | 806 | 805 | 804 | 803 | 802 | 801 | 800 | 799 | 798 | 797 | 796 | 795 | 794 | 793 | 792 | 791 | 790 | 789 | 788 | 787 | 786 | 785 | 784 | 783 | 782 | 781 | 780 | 779 | 778 | 777 | 776 | 775 | 774 | 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 | 765 | 764 | 763 | 762 | 761 | 760 | 759 | 758 | 757 | 756 | 755 | 754 | 753 | 752 | 751 | 750 | 749 | 748 | 747 | 746 | 745 | 744 | 743 | 742 | 741 | 740 | 739 | 738 | 737 | 736 | 735 | 734 | 733 | 732 | 731 | 730 | 729 | 728 | 727 | 726 | 725 | 724 | 723 | 722 | 721 | 720 | 719 | 718 | 717 | 716 | 715 | 714 | 713 | 712 | 711 | 710 | 709 | 708 | 707 | 706 | 705 | 704 | 703 | 702 | 701 | 700 | 699 | 698 | 697 | 696 | 695 | 694 | 693 | 692 | 691 | 690 | 689 | 688 | 687 | 686 | 685 | 684 | 683 | 682 | 681 | 680 | 679 | 678 | 677 | 676 | 675 | 674 | 673 | 672 | 671 | 670 | 669 | 668 | 667 | 666 | 665 | 664 | 663 | 662 | 661 | 660 | 659 | 658 | 657 | 656 | 655 | 654 | 653 | 652 | 651 | 650 | 649 | 648 | 647 | 646 | 645 | 644 | 643 | 642 | 641 | 640 | 639 | 638 | 637 | 636 | 635 | 634 | 633 | 632 | 631 | 630 | 629 | 628 | 627 | 626 | 625 | 624 | 623 | 622 | 621 | 620 | 619 | 618 | 617 | 616 | 615 | 614 | 613 | 612 | 611 | 610 | 609 | 608 | 607 | 606 | 605 | 604 | 603 | 602 | 601 | 600 | 599 | 598 | 597 | 596 | 595 | 594 |
|-------|-------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Mixed feelings about dollar

A PUBLIC holiday in Japan ensured that yesterday was the quietest day in some time on the foreign exchange markets. But compounding the slowness of trading was continued uncertainty about the dollar, which held to a narrow trading range throughout the day, writes James Galt.

Traders continued to feel jaded about the US currency in the wake of a mixed batch of economic indicators, none of which has conferred the seal of approval on the expected economic recovery. On Tuesday, indicators showed a 2 per cent rise in GDP in the first quarter but were disappointing on the issue of new home sales, which plunged 14.8 per cent in March.

The picture was darkened yesterday by disappointing US income data, in which most March gains were concentrated in the farm sector rather than industry.

The dollar ended a touch firmer against the D-Mark at DM1.6565, up from DM1.6555, but never broke out of its trading range. In Europe, however, traders may have stayed their hand in anticipation of figures for quarterly refunding of Treasury bonds, which came too late for the markets. In New York the dollar finished

slightly higher at DM0.6575. Dealers believe today's weekly jobless figures from the US government may have some effect on the dollar. But Mr Neil MacKinnon, chief economist at Yamachi Bank, thinks the currency will have to struggle hard if it is to break through its next big target rate against the D-Mark.

He said: "You really need some fairly substantial data to see a breakthrough to DM1.6750." Similar to other City economists, he believes dollar trading will remain mostly quiet until the US government's monthly employment figures are issued a week from tomorrow.

The dollar again firmed slightly against the yen, to ¥133.45 from ¥133.25, partly helped by a public holiday in Japan. A trader said: "Without the Japanese in the picture, there is no yen market."

closed in New York at ¥133.45. The fall in the yen, however, will still come as a disappointment to the Bank of Japan, which does not want the currency to weaken against the dollar as it tries to reduce Japan's huge trade surplus. It was said to have intervened in the market on Monday night to the tune of \$100m in an attempt to strengthen the yen.

For the first time this week, the D-Mark appeared steadier. In spite of the mounting economic crisis in Germany, there is no doubt that high German interest rates are here for some time to come.

The D-Mark gave sterling its first difficult day of the week, with the pound closing 1/2p, or 0.0012, down at £0.9335. One dealer, bewildered by more profit-taking against the pound, said: "Everyone seems too long of the currency at present."

| EMS EUROPEAN CURRENCY UNIT RATES |           |           |          |          |
|----------------------------------|-----------|-----------|----------|----------|
|                                  | Unit      | Rate      | % Change | % Spread |
| Spanish Peseta                   | 166.638   | 166.638   | -0.01    | 0.01     |
| Portuguese Escudo                | 200.482   | 200.482   | -0.01    | 0.01     |
| Belgian Franc                    | 36.363    | 36.363    | -0.01    | 0.01     |
| Dutch Guilder                    | 2.36363   | 2.36363   | -0.01    | 0.01     |
| Italian Lira                     | 1,376.037 | 1,376.037 | -0.01    | 0.01     |
| French Franc                     | 6.55957   | 6.55957   | -0.01    | 0.01     |
| German Mark                      | 1.00000   | 1.00000   | 0.00     | 0.00     |
| British Pound                    | 1.00000   | 1.00000   | 0.00     | 0.00     |
| Japanese Yen                     | 100.000   | 100.000   | 0.00     | 0.00     |

European rates in the European Currency Unit. Conversion rates are based on the 1992 conversion rates. The percentage change is calculated on the basis of the previous day's closing rate. The spread is calculated on the basis of the previous day's closing rate.

## STERLING INDEX

| Apr 29 | Apr 30 | Apr 29 | Apr 30 |
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## CURRENCY MOVEMENTS

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## EXCHANGE CROSS RATES

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## EURO CURRENCY INTEREST RATES

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| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |

## MONEY RATES

| Apr 29 | Apr 30 | Apr 29 | Apr 30 |
|--------|--------|--------|--------|
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |

## LONDON MONEY RATES

| Apr 29 | Apr 30 | Apr 29 | Apr 30 |
|--------|--------|--------|--------|
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |

## FT LONDON INTERBANK FIXING

| Apr 29 | Apr 30 | Apr 29 | Apr 30 |
|--------|--------|--------|--------|
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |

## MONEY RATES

| Apr 29 | Apr 30 | Apr 29 | Apr 30 |
|--------|--------|--------|--------|
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |

## LONDON MONEY RATES

|  |            |              |
|--|------------|--------------|
| £2m of Band-1 bank bills at 10% per cent, £16m of Band-3 bank bills at 10 1/4 per cent | 4pm        | One month    |
|  | Prime rate | Two months   |
|  |            | Three months |



[illegible]



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page



**NASDAQ NATIONAL MARKET**

4:00 am prices April 28

| Stock    | NY   | SEA | High | Low | Last | Chng | Stock   | NY | SEA | High | Low | Last | Chng | Stock     | NY   | SEA | High | Low | Last | Chng |
|----------|------|-----|------|-----|------|------|---------|----|-----|------|-----|------|------|-----------|------|-----|------|-----|------|------|
| Atlantic | 0.64 | 21  | 1515 | 23  | 1515 | +3   | Do Sead | 18 | 87  | 33   | 87  | 33   | +2   | Lu Pacifi | 7    | 319 | 74   | 81  | 74   | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 | 135 | 20   | 135 | 20   | +1   | Lu Pacifi | 0.12 | 17  | 101  | 10  | 101  | +1   |
| Aviation | 0.18 | 10  | 508  | 6   | 508  | +1   | Do Ship | 18 |     |      |     |      |      |           |      |     |      |     |      |      |

## 4:00 pm prices April 29

[illegible]

## 11

**COURIER &  
EXPRESS  
SERVICES**

The FT proposes to pub-

lish this survey on  
May 15, 1992

The survey will be seen in

160 countries worldwide  
and will be of special

interest to 51,000 readers in the UK who are deci-

sion makers on postal

despatch and freight services. If you want to

reach this important audience, call

**Bill Castle**  
on 071 873 3760

or Fax 071 873 3062.

Data source: B3RC Businessmap

STAFF: 1940

## ET SURVEYS

### APPENDIX

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